

June 13 1989

Table with exchange rates for various international locations including London, New York, and others.

FINANCIAL TIMES

JAPAN Executives ready to return to China Page 4

No.30,868

Wednesday June 14 1989

D 8523A

World News

Peking calls for arrest of 21 student leaders

The Chinese Government last night struck at the heart of the student pro-democracy movement when it launched a nationwide search and called for the arrest of 21 student leaders active in the Peking demonstrations.

It was reported a widening range of security police were authorised to use firearms to break up illegal public gatherings. Page 4

Boat people bargain Vietnam indicated it was ready to strike a bargain over the thousands of 'boat people' who have fled the country and are existing in overcrowded camps in Hong Kong and other coastal states in South-East Asia. Page 4

EC frontiers report EC Governments are in danger of slipping seriously behind schedule in agreeing measures to scrap frontier formalities, says a critical report adopted by the European Commission. Page 2

Free election talks Talks began in Budapest between the Hungarian Communist leadership and the non-Communist opposition on the eve of the first free elections next year to a new parliament. Page 2

Party officials retire Several top Polish Communist Party officials have decided not to stand for parliament in supplementary elections after failing to get 50 per cent of the national vote in the election of June 4. Page 2

Poll losses forecast UK Government appears to be bracing itself for significant losses in tomorrow's elections to the European Parliament after admitting that it appears to be trailing the opposition Labour Party. Page 12

Sri Lankan alert Sri Lankan security forces have been put on full alert in an effort to forestall violence on the 25th anniversary of the extremist Sinhalese JVP party. Page 4

Israeli crackdown Israeli troops demolished four Arab homes and sealed seven and announced the arrests of more than 50 Palestinian activists in the occupied West Bank.

Inquiry intensifies The investigation into the possible causes of the fan blade failures in CFM-56-3 engines powering Boeing 737-400 aircrafts intended to be an effort to minimise disruption to air services. Page 10

Oil blaze capped Red Adair, the American fire-fighter, joined Soviet emergency services to put out a blaze which raged for nearly three weeks on an oil platform in the Caspian Sea.

Battleship found The Second World War German battleship Bismarck, sunk in May 1941, was found in surprisingly good condition on the floor of the Atlantic by the oceanographic research team which found the Titanic.

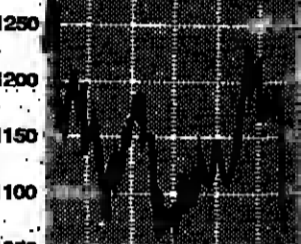
Business Summary

La Générale campaign begins for share offer

Société Générale de Belgique, leading Belgian holding company, yesterday chose a Bynesse theatre to launch the official marketing campaign for its forthcoming Bynesse share offer.

The main announcement was that the issue price will be pitched between BF2000 and BF2250 - equivalent to BF2350 and BF2600 ahead of the three-for-two share split which will be agreed at an EGM next Tuesday. Page 25

Coffee



of International Coffee Organization talks. The September contract in robusta coffee on the London Futures and Options Exchange (Fuo) closed at £1,065 a tonne, a fall of £125 on the day. Commodities, Page 26

BRAZIL's stock markets reopened but there was almost no trading. The government said Mr N. M. Marinho, the country's leading investor, who provoked a crisis on the stock markets, would have all his positions in the markets cancelled. Page 8

Mr G. WARBURG, head of the investment bank, reported a profit of \$11.1m (\$10m) for the year. Page 25

ORDINARY Shares in Asko, the expanding West German discount retailer, fell by DM81 to DM80.1 (\$38) after news that the company's Adler discount clothing subsidiary was being investigated for various tax and customs offences. Page 25

EKOPOT Development Corporation Canadian export credit agency has been criticised for maintaining an indefinite allowance for possible losses on its sovereign loans. Page 7

TAIWAN is to send five missions to the US between August and early 1990 to buy American products worth about \$1.5bn to help narrow the trade gap. Page 7

CANON of Japan has made a \$100m investment to acquire a 35.6 per cent stake in Next, California-based computer manufacturing start-up company. Page 26

GENERAL MOTORS unveiled plans to launch fixed-price, drive-in service centres across Europe, in an attempt to win back some of its \$700m-a-year parts and service business. Page 26

BAYER, West German chemical company, plans to invest ¥200 (\$24.4m) in Japan in the next few years. Page 26

ROLLS-ROYCE said the US aircraft leasing group International Lease Finance Corp (ILFC) had agreed to buy aircraft engines worth \$300m. Page 7

DAIMLER-BENZ: A public hearing will begin next month on whether to allow the planned merger of Daimler-Benz with MBB, the West German aerospace group. Page 3

Hungry children pay the price of Kabul's defiance

By Christina Lamb in Kabul

AT Sam Rahim is already queuing for bread. He is nine and has an elder brother in hiding to avoid conscription to the Afghan army and a sister whose legs were blown off by a rocket.

Rahim is matter of fact about spending three to four hours each day queuing for the family's meagre ration of five pieces of nan for 30 Afghamis (about 80c). "It is war and only soldiers can eat meat," he says.

In a few days the Government will cut the family bread ration to three pieces and more than double the price.

It is four months since the last Soviet troops left Afghanistan, after a nine-year occupation. Widespread predictions that the puppet regime of President Najibullah would quickly fall have proved false.

Instead, the Government is using the strategy against the guerrillas - claiming, not without some justification, that the US-backed guerrilla leaders are living in great luxury in Pakistan while starving their own people.

Najibullah Gawayani, a leading Politburo member, asks: "When it is our people who are sacrificing their lives to get food convoys to Kabul and the Mujahideen who are blocking them, who is responsible for the suffering?"

The shortages do not, however, affect the members of Government or President Najibullah's ruling People's Democratic Party of Afghanistan, whose tables can still offer fine wine and good meat. Defections have been prevented by providing coupons to Government employees, entitling them to free flour, sugar, vegetable oil and tea.

Moscow and Bonn bolster ties with co-operation pact

By David Marsh in Bonn

THE Soviet Union and West Germany yesterday signed a wide-ranging policy statement pledging both sides to human rights, disarmament and economic and environmental co-operation.

The document condemns seeking of military superiority by either side or the Warsaw Pact and upholds exchanges of people and ideas between countries. "Everyone has the right to choose his own political and social system."

The joint declaration, billed as the political highlight of the visit, has been drawn up in painstaking work by the two foreign ministries over the past year. It expresses support for a range of disarmament steps including a 50 per cent cut in the superpowers' nuclear arsenals within the Soviet Union.

The declaration was followed by a frontal speech by Mr Gorbachev underlining Moscow's wishes to integrate its economy with the West, and offering a role for German companies in "coordinating defence industries to civilian uses."

Mr Gorbachev's visit to West Germany, and meetings with Chancellor Helmut Kohl have underlined a significant step in the normalisation of relations between the two superpowers.

The six-page document is the first time Mr Gorbachev has won formal approval with a Western country for his concept of a "Common European Home". The plan, in which both the US and Canada would play a part, was said yesterday to be a way of "overcoming the division of Europe."

The statement says that, because of Europe's suffering in two world wars, the continent had to play a leading role in stabilising peaceful relations.

UK firms guilty on Gold Fields disclosures

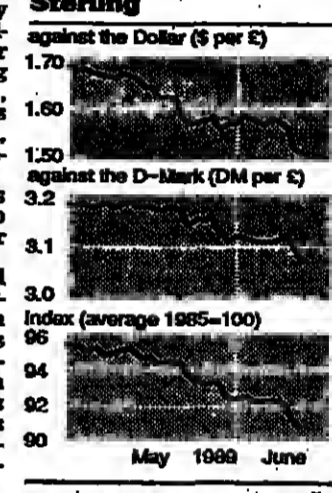
By Richard Waters and Kenneth Gooding

TWO leading UK securities firms, Smith New Court and James Capel, yesterday pleaded guilty to charges concerning failure to disclose interests in the shares of Gold Fields, the diversified UK mining group, in 1986. They are the first firms to be charged under section 212 of the Companies Act, 1985, which requires disclosure over interest in a company's shares.

Thatcher tries to end doubts over economic policy

By Philip Stephens and Peter Norman in London

BRITISH Prime Minister Margaret Thatcher yesterday sought to restore sagging confidence in the pound after another sharp fall in sterling with a promise of "full, unequivocal and generous backing" for Mr Nigel Lawson, her Chancellor of the Exchequer.



earnings data due for release tomorrow and the May retail price index on Friday. The British authorities were given some indirect support by foreign central banks which were intervening in currency markets to curb the dollar's rise.

Torras Hostench plans wide changes in investment tactics

By Peter Bruce in Madrid

TORRAS HOSTENCH, one of Spain's biggest industrial holding companies in which the Kuwait Investment Office (KIO) has a 40 per cent stake, is making far-reaching changes in investment strategy which could involve substantial withdrawals from two of its prime industrial sectors - paper and chemicals.

He said Torras was prepared to cut by half its 300 per cent stake in Torres Papel and its 40 per cent holding in Ercros.

He said Torras Hostench would build up Ebro, its foods division, and several financial and engineering service companies, all acquired in the past 18 months, as core businesses.

Large advertisement for Weatherall with headline 'Selectors look out for our driving force' and a large graphic of a steering wheel.

MARKETS section containing financial data for various indices like SMI, FTSE, Nikkei, and currencies like the Dollar and Pound.

CONTENTS section listing various articles and their page numbers, such as 'Pasok's sun threatens to set in Greece' and 'Australia: Can Hawke's balancing act end the years of vulnerability?'.

Weatherall advertisement featuring the slogan 'Weatherall... INNOVATORS IN SOUND PROPERTY ADVICE' and 'Weatherall... INDEPENDENT SURVEILLANCE'.

OVERSEAS NEWS

China's bloody tragedy fails to deter eager Japanese businessmen

Stefan Wagstyl reports that moral outrage and business are kept strictly apart by Peking's second-biggest trading partner

JAPANESE businessmen were booking their aircraft seats back to China almost as soon as they had got off the emergency rescue flights which had whisked them out of Peking.

investment they have made in the China trade is too big to neglect, the future potential of China too large to ignore.

Japanese Government which has simultaneously criticised violence in China and ruled out sanctions. Mr Tokio Katayama, director of the north Asia division in the Ministry of International Trade and Industry, says: "The Japanese Government wants to continue co-operating with China in the modernisation of its economy."

Japan is China's second largest trading partner after Hong Kong and is the third biggest source of direct investment after Hong Kong and the US.

The main short-term impediment is how quickly Chinese corporations will recover from the upheaval which, bloodshed aside, has brought economic havoc, especially to transport.

Companies will act on the reports the executives flying back to Peking will send to Tokyo. In the long term, everything depends on the future course of events in China, but on the assumption that the present Communist Party leadership retains control, Japanese businessmen believe that China will continue its open-door economic policy.

over, partly because of uncertainty and partly because of a need by China to depress economic growth in order to attack inflation.

Japanese banks are also expected to become more cautious about committing funds. Mr Honda, at the Bank of Tokyo, says: "Japanese banks are taking a wait-and-see attitude," although he believes relations with the Bank of China, the foreign trade bank, will remain good as it is a largely apolitical organisation, unaffected by the recent rifts within the Communist Party.

After the crackdown the outlook is far from bright

Colina MacDougall looks at China's economy

China's economy was in serious trouble even before the bloody crackdown in Tiananmen Square on June 4. Now, as the country struggles to resume normality after the factory closures and transport sabotage of last week, the problems will be more severe.

the supremacy of the party. He told the National People's Congress in March: "It is simply impossible to readjust the economy and overcome difficulties without necessary centralism and uniformity, and without rigorous organisational discipline".

Investment in fixed assets, which soared in last year's overheated economy, has only been cut by 4 per cent instead of the 24 per cent planned.

Nationwide manhunt launched for student leaders

By Steven Butler in Peking

THE Chinese government last night launched a nationwide manhunt for 21 student leaders active in the Peking demonstrations and authorised police to use firearms to break up illegal public gatherings throughout the country.

while soldiers on foot stopped and searched pedestrians. The issue of arrest warrants yesterday was the first confirmation that the student leaders are still at large.

The 21 were leaders of the banned Autonomous Students Union, which is accused of inciting and organising what the government calls a counter-revolutionary rebellion, its term for the demonstrations.

The martial law command made a crude attempt to discredit Mr Wan'er by broadcasting a secretly filmed video tape of him at a banquet on May 29, claiming that he was feasting while other students were fasting. In fact, the student had been called off by then.

In case Fang Lishi, the leading dissident, and his wife, Li Shuxian, believed to be taking refuge in the US Embassy, should attempt to flee the country, US officials refused to confirm whether he remained in the embassy.

Hanoi ready to start talks on boat people

By William Dulforce in Geneva

VIETNAM indicated yesterday it was ready to strike a bargain over the thousands of "boat people" who have fled the country and are existing in overcrowded camps in Hong Kong and other coastal states in South-East Asia.

Such enforced repatriation is provided for in the CPA only as an alternative which would be examined, if efforts to persuade refugees to return of their own free will fail.



Vietnamese refugees packed like sardines on a ferry in HK

Bangkok worries about building boom

By Roger Matthews in Bangkok

THAILAND'S relentless construction boom is beginning to cause official concern as the price of building materials continues to climb, land speculation intensifies, and fears rise of an oversupply of homes in the luxury condominium market.

to squeeze the maximum output from their existing plants and to consider adding substantially greater capacity. He estimated that Thailand would need a minimum of 20m tons of cement a year by 1991 compared with the present capacity of 15m tons.

The risk of these price rises posing severe difficulties for the more speculative building projects has led the government to urge the Bank of Thailand to introduce stricter borrowing requirements especially for luxury condominiums.

The next two to three years. The commercial banks are facing increased criticism for overly-generous lending policies towards luxury condominiums, which, critics point out, also serves to increase the pressure on the already seriously under-funded public utilities. There are said to be nearly 500 of these condominiums either under construction or in the pipeline.

Sri Lanka prepares for violence

By Mervyn de Silva in Colombo

THE Sri Lankan security forces have been put on full alert and police and servicemen have had leave cancelled in an effort to forestall violence on the 35th anniversary of the extremist Sinhalese JVP party.

Israel looks to ways of speeding deportations

By Hugh Carnegie in Jerusalem

THE Israeli authorities said yesterday they were considering ways of easing legal obstacles to the deportation of Palestinians from the West Bank and Gaza Strip. The deportation policy has attracted strong criticism from the US and other countries concerned by Israeli reaction to the uprising in the occupied territories.

Malaysia expects 3% growth rate

Malaysia expects 3% growth rate

MALAYSIA can expect 3 per cent economic growth this year, nearly matching last year's 3.1 per cent, the central bank's deputy governor said yesterday, AP reports from Kuala Lumpur.

The national news agency Bernama said Mr Lin See Yan, Bank Negara deputy governor, added that continuation of expenditure and private investment would continue to push up incomes. He said manufacturing and tourism were the main growth areas, while growth in the farm sector was expected to slow this year.

Iran still keeps Gulf off-balance

Victor Mallet on how the Arabs have reacted to Khomeini's death

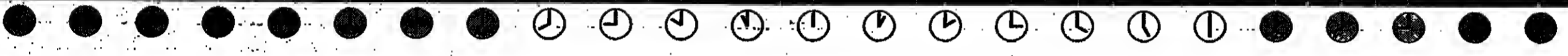
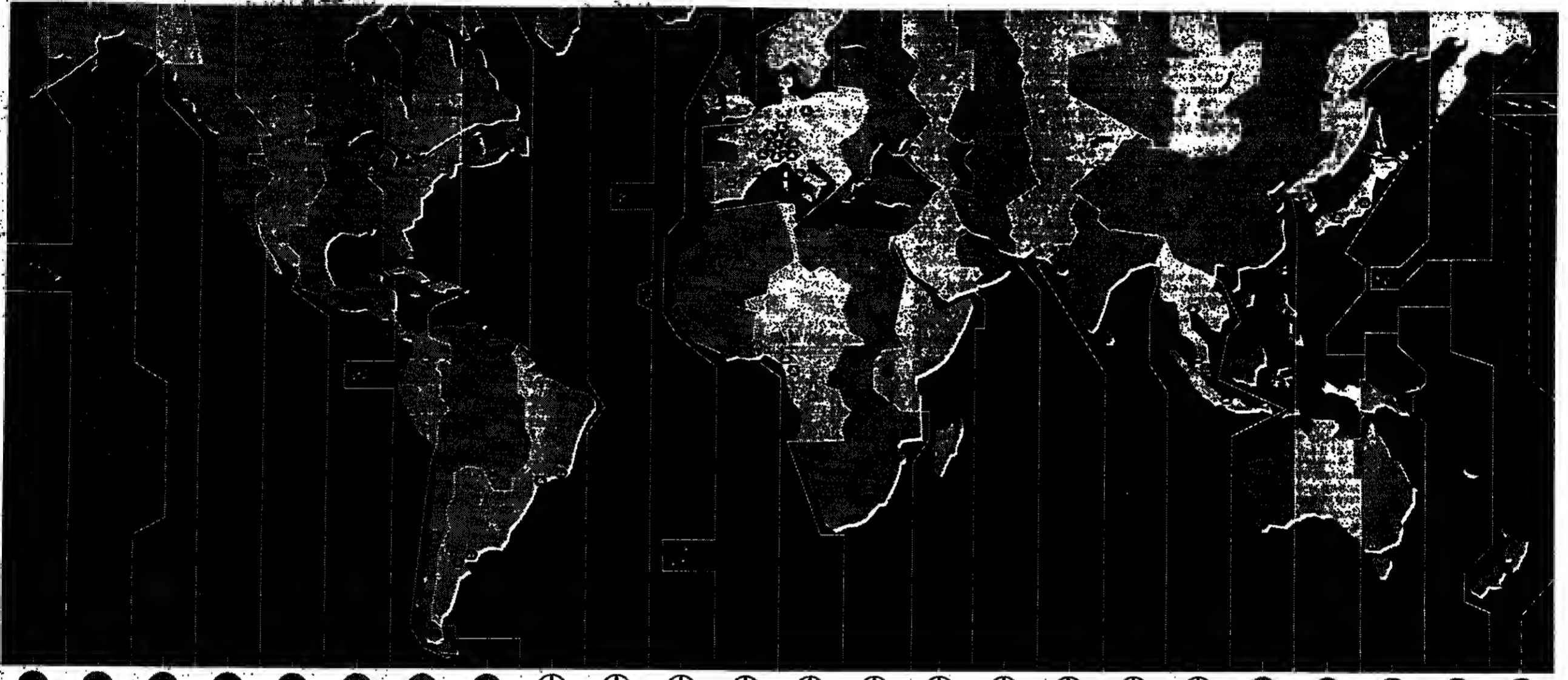
THE RULERS of the Gulf oil states must feel like anxious patients in a dentist's waiting room as they watch the unfolding political drama in Iran after the death of Ayatollah Ruhollah Khomeini.

For the immediate future the rift between Iran and Saudi Arabia, worsened by Khomeini's virulently anti-Saudi final testament, is too deep for reconciliation. It would take a bold Iranian politician to mend fences with the Saudis so soon after the Ayatollah's funeral and thereby risk the charge of defying Khomeini's commandments.

The Gulf is full of nervous expectation about Iran's future. Theories that the Iranian masses were victims rather than supporters of the Islamic Revolution were made to look hollow by the extraordinary - and sometimes violent - outpouring of grief which followed Khomeini's demise.

death. Given that clerical rule was likely to continue in any case, the relatively moderate combination of Ayatollah Ali Khamenei, the new leader and current President, and Hojatoleslam Ali Akbar Hashemi Rafsanjani, the speaker of parliament, and probable future president, is a comparatively benign one for Iran's neighbours.

We have got all the time in the world for you.



Around the world, wherever the sun rises on a new business day, there's a **Dresdner Bank** office ready to serve you. Near, Middle, or Far East, in Europe, Africa, or the Americas. That's because **Dresdner Bank** is at home in over 50 countries, including all the world's major financial centers. You'll find **Dresdner Bank** providing

in-depth market analysis as well as trade and investment financing, purchasing and selling foreign currencies, and ensuring a smooth transfer of funds — 24 hours a day. In fact, about one fifth of West Germany's foreign trade transactions are processed through the **Dresdner Bank Group**. And during the course of a year, the total of all the domestic and international transactions handled by **Dresdner Bank** add up to \$13 billion.

Which makes us one of the world's largest and most experienced international banks. Yet, **Dresdner Bank's** help extends beyond just saving you time and money. Thanks to our **Electronic Banking Services** and extensive correspondent banking network, we can help you do business profitably in every corner of the globe. Your success in each market requires a unique approach and thor-

ough understanding of local customs, thereby helping you formulate and implement clear-cut goals. You can rely on **Dresdner Bank's** highly regarded and sophisticated financial packages as well as our knowledgeable assistance in the complex, often time-consuming process of establishing new business ventures. When could we discuss your special requirements in detail? **Dresdner Bank** has all the time in the world for you.

OVERSEAS NEWS

Can Hawke's balancing act end the years of vulnerability?

On the eve of his visit to Europe and the US Australia's prime minister talks to Robin Pauley and Chris Sherwell about his attempts to restructure the economy and his hopes of winning a record fourth term in office

HOW CAN YOU possibly win a record fourth term in office with 16 per cent housing loan rates and 18-plus per cent prime rates after six very exhausting years of government?

The question assumes that interest rates are the only factor which will determine the outcome of the election. I don't accept that. Having said that, nor do I complacently assume that a continuation of those levels of interest rates into an election period will not be needed. The Australian electorate has become more sophisticated, I think, during our period of office. They know for instance with regard to interest rates that I am not a fool and that I wouldn't have interest rates high because I was engaging in an exercise of masochism or sadism. But they are there because they are necessary to rein the economy in. They are also going to have to make a decision between us and the alternative and we come out a long way in front when they ask themselves that question seriously.

Paul Keating, the Treasurer, is your anointed successor. Is your expectation still that you will hand over to him in the middle of the next term?

No. I'll go to the next election intending to serve the full term. I saw in my last election a record current account deficit and a debt blow-out.

I think the issues will be economic management. By the time we go to the next election there will be a rough symmetry in time between our time in government and the previous coalition period. It will be roughly seven years of each and according to any relevant criterion that you put up whether it be employment, unemployment, interest rates - which I remind you still have not reached the peak they did under the other mob - inflation, movement in real unit labour costs, international competitiveness, ours will be a significantly better performance so I'll be quite happy to stand on relative economic performance.

The other mob has been in opposition for six years and they have been so busy stabbing each other in the back that they have not found time to formulate policy. And by the time we get to the election I do not think it will be very much better.

Now, coming to the quite fundamental point about the current account and our debt problem: we have undertaken a process of restructuring the economy which is historically unprecedented. Without being exhaustive we have deregulated the financial sector, floated the dollar, ended the two-alrline policy, cut tariffs by 30 per cent, introduced competition in the government business enterprises, introduced massive reform in the labour market through the whole award restructuring process that is under way.

All that is directed at having created a more competitive and diversified economy so that in future we shall not be so vulnerable to swings in commodity prices from which we suffered so drastically in 1986 and 1988. There is evidence that this is showing signs of improvement.

The other thing we are doing is on the fiscal side. We have transformed the mess we inherited where the public sector was making such a massive demand on savings here

Section Three: Australia Facing tough decisions

and overseas. We have transformed a deficit of A\$10bn when we came in to a surplus of A\$5.5bn.

We are currently trying to rein in demand by having the three arms of policy - wages, fiscal and monetary - very tight. And we shall continue to do that so that we can move to a situation where the level of economic activity is not going to be sucking in an unsustainably high level of imports. We just cannot continue to be an Australian economy which depends upon what happens to the price of wool and wheat and coal and iron ore.

But you seem to be in just that position again right now.

Well, not as much as we were. The proportion of manufacturing exports is increasing and we think

that with the growth of real incomes in north Asia we will attract much more demand for Australia in terms of tourism, education, health services.

We cannot continue to have the high profile of vulnerability. Underneath all this there has been a quite fundamental reorientation of thinking of the trades union movement. They have now come to understand that they had to do that if they were going to retain secure employment in this country.

Are the "Greens" now becoming such a force that your foreign exchange earning industries - mining, tourism, agriculture - will have to be modified to accommodate them?

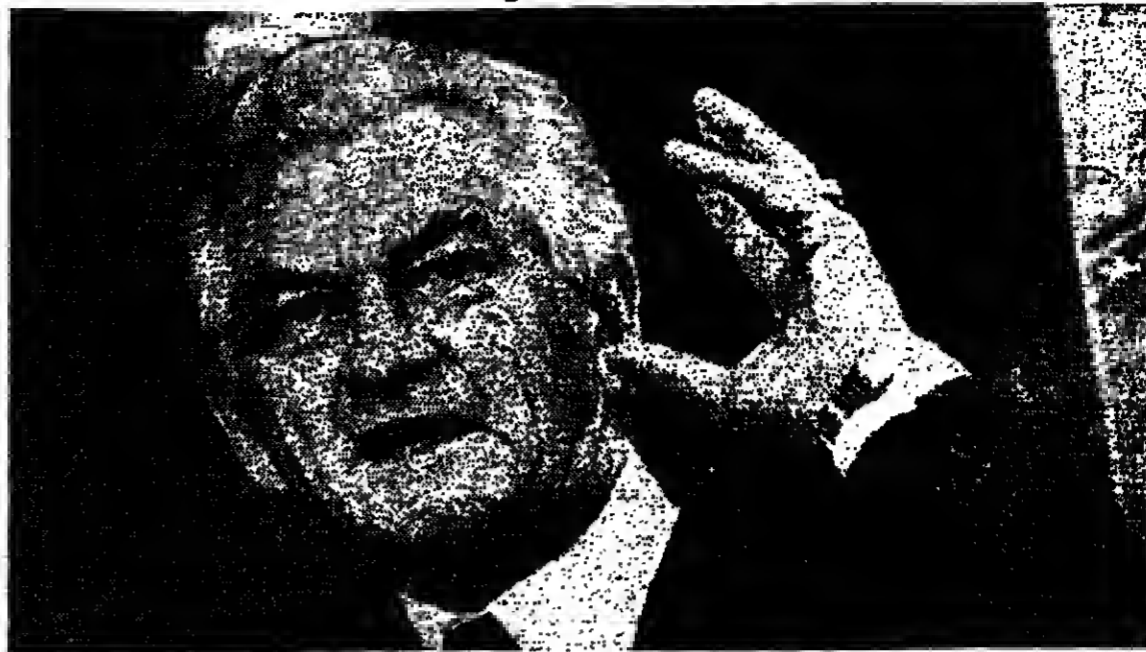
Not in any massive sense. I think it is somewhat at the edges. For example, we just recently knocked back a pulp mill in Tasmania which would have over time obviously generated a reasonable amount of foreign exchange. But if you take our agricultural area one of the interesting developments of recent times has been an alliance to which we have acted as midwife between the National Farmers' Federation and the environmental movement. They are combining with us to try to get a comprehensive programme to deal with soil degradation which is a massive issue in this country.

The area where it looks more volatile is in the forestry products area but if you look at the totality of our export earnings that is relatively small. We have a minister working with both the environmentalists and the forestry industry to try to get the concept of a forestry accord so that we can have a handing of the reins of the environmentalists together with our desire to have value added process in raw materials.

You are identified with the "Australian way" of reform through consensus and balancing acts between interest groups. Is this the only way and is it enough to achieve the things you want to do?

I don't think there is an alternative way. When we got hit with that turn around in the terms of trade in 1985-86 all history in this country and most other places would have shown that when you have a loss of A\$10bn national income, which is what was involved, the Australian economy would have gone just about into free fall.

What were we able to do because of the existence of the accord with the trades union movement was to renegotiate expected outcomes and have a lowering of the wages outcomes from what had been tentatively agreed. So we not only weathered that but consistently kept up our high level of employment growth. The figures there are



BOB HAWKE: the key election issue is our management of the economy

quite startling. We have now created 1.4m jobs and have been creating them twice as fast as the rest of the OECD. Instead of blowing prosperity by whacking as much as you can in wages with the inevitable subsequent recession our approach has got a situation where the trades unions are looking at more than just their own vision and their own objectives. Employers in some respects have been more sensible too.

You cannot impose solutions, not in a democratic framework. Not lasting viable ones and certainly not ones which look at some sort of continuity in growth and employment growth.

Having said all that, the problem is the external problem and we have got to deal with that and it is going to take time. We are going to have a number of years in which the level of domestic expenditure is lowered, where we can build up to trade surpluses to deal with that now significant accumulated interest problem we've got from the level of debt that already exists.

Has your proposal for a so-called Pacific OECD got a cat in hell's chance of succeeding?

The cats are looking healthy. Not only the cats but the Tigers are on side too which is perhaps a bit more important. It has got a very good chance of success because it is pitched at realities. It is not putting into the minds of my fellow leaders in the region a concept which is either inimical to their interests or irrelevant to the economic circumstances of the present and future.

I made it quite clear that we were not advocating the creation of a trading bloc but that it made sense as we were part of of the fastest, most dynamic growing region in the world that we should have some sort of mechanism which would enable us better to understand what was happening in each economy. We would be able to best take advantage of the possible economic complementarities of the different countries in the region and also through closer economic co-operation that way to also be a force within the world for arguing the case for a freer international trading environment. Now, all those things seemed to me to be eminently sensible, non-threatening and possibly to be very useful.

I used the OECD not to say that was precisely what I wanted to do but in a sense that encapsulated the concept as distinct from a trading bloc concept. I also wanted to make clear to our ASEA friends that we in no sense see this idea as a challenge to ASEAN which is essentially a political organisation rather than an economic organisation.

Responses have been very positive and I think it is virtually certain that we'll have a ministerial meeting before the end of the year. As far as we can see there is general acceptance that there does need to come out of that an agreement for some permanent structure. We don't want something massive but the concept of permanency seems to have been accepted and that is important.

On the question of membership

there has been some marginal disagreement. We had the view that the US and Canada should probably be involved but we did not go to them first because we knew there might be some differences of emphasis or view within the core group of 10 - the six ASEAN countries, Australia, New Zealand, Japan and South Korea. So we concentrated on them but there does seem to be emerging that it is appropriate for the US and Canada to be involved. So for all those reasons I think it has much more than a cat's chance in hell of succeeding.

This underlines your belief that the future of Australia must lie within Asia. How are you going to "Asianise" the Australian people?

The fact that in a very real sense we see Australia's future being very much tied up with Asia does not carry the implication that we do not see very considerable importance in our future with Europe and the UK. The one does not exclude the other. The intelligent assessment of European governments and European entrepreneurs is not to see Australia's investment in Asia as a minus but as plus.

As to the question, I don't want to Asianise Australia, I want to internationalise Australia. What I've been about since I've been prime minister is to try to get the message to my fellow Australians that we cannot put a fence around ourselves - 16 1/2m people in a world which will be six around the end of the century. That is nonsense. A secure future for Australia depends

on us being embedded economically with the region and all our efforts have been directed towards achieving that. It means enhancing tolerance, understanding that in our immigration programme cannot have any discrimination. It means welcoming the number of people here from Asia including under our business migration programme. It means understanding a very simple truth: that you cannot say to Asia, yes we want you as a major trading partner but we regard you as second class citizens in some way or another. You do not have to be too clever to understand that truth but some people tend to want to resist. It also involves an increase in the teaching of Asian languages so that we get a core of people who understand the languages of the region, who become proficient in them so that will facilitate commercial and cultural intercourse.

Is New Zealand your greatest foreign policy challenge?

Not the greatest foreign policy challenge. Without any disrespect to our 5m friends across the Tasman they are not a challenge to us. We have important differences with them with regard to their view about the ANZUS relationship. We think they are wrong and we have told them directly and bluntly we think they are wrong. But within that breakdown of the trilateralism of ANZUS we have with the full agreement of our US friends kept a significant defence relationship with the New Zealanders. If you look at the countries in the region, challenge is not the right word. But perhaps the country with which there has been some difficulties in recent times has been Indonesia and we are working very hard, and I believe so are they, to develop and improve that relationship.

Is there a single issue in each of the countries on your forthcoming trip by which you will judge it to be a success?

No. I tend not to be a single issue man. We'll be going to the US, France, West Germany, UK and Hungary. In each of those countries there are a number of issues which are important. I suppose if you wanted to find two threads one is our commitment to a free-up international trading system so we will be continuing to push that issue. Second I think what is emerging now is an increasingly common and strongly held concern with environment - the greenhouse effect and the depletion of the ozone layer. We'll certainly be talking with our friends about that because the evidence is becoming increasingly strong that unless we really do something about these issues we are going to be handing over to the next generation a massive problem.

SIEMENS

Thanks to Siemens, it's music to your ears.

Although most of us may take it for granted, the power of hearing is far from a universal gift. Indeed, one in ten people has some form of hearing impairment.

At Siemens, we have been helping people with such hearing problems for a great many years. Since 1913 to be exact, when we made our first hearing aid.

And over the years, we have continued to be at

the forefront of all new developments. Developments aimed at improving the quality of hearing for millions of people.



(actual size)

As one would expect from the world's leading medical engineering company.

All of which, we're sure, will be music to your ears.

For more information, please telephone Siemens on 0932 785691.



Innovation · Technology · Quality · Siemens

WORLD TRADE NEWS

Japan to renew Mexican oil contract

By Richard Johns in Mexico City

JAPAN has confirmed its intention of renewing its 180,000 barrels a day crude purchasing contract with Petros Mexicana (Pamex), Mr Francisco Rocha, director-general of the Mexican state oil corporation, said last week on his return from a visit to Tokyo.

For now, however, hopes of a larger long-term commitment on the part of the Japanese consortium of 26 companies known as the Mexican Petroleum Company (MEC) have not been fulfilled.

At the expiry at the end of this year of a 10-year supply accord, embattled by Latin America's biggest company - is believed to want a long-term deal for a similar period and an increase in the volume supplied to MEC with a substantial advance down payment.

This would allow it to buy back its debt on the secondary market or provide funds for investment.

Any such agreement would almost certainly be part of a massive Japanese contribution to the overall restructuring of \$54bn-\$66bn of Mexico's public debt.

The current supply contract accounts for 13-14 per cent of Mexico's exports, averaging 1.31m b/d in the first five months of this year, and about 5 per cent of Japanese requirements.

Japan and the Far East have become more attractive markets for Pemex with the completion in late April of the oil pipeline across the Isthmus of Tehuantepec.

Running 165 miles from Nuevo Teapa to Salina Cruz on the Pacific Coast, it will have an initial capacity of 550,000 b/d. It was constructed at a cost of about \$160m (£104.6m) and financed by a Japanese Export-Import Bank loan.

Mexico's new facility could carry oil in either direction in greater volume than Panama's 480,000 b/d pipeline facility, which must be regarded as a political liability by US refiners on the Gulf coast.

Pemex has incurred a trade deficit in refined products amounting to \$196m during the first five months of this year. During this period its own exports worth \$159m have been offset by the need to import 36,000 b/d of petrol and 28,000 b/d of fuel oil.

Amex welcomes EC move on banking access

By David Buchanan in Brussels

AMERICAN Express, the US financial services company, yesterday welcomed the European Commission's revised reciprocity provision in its banking liberalisation plan, likely to be approved by EC governments next Monday.

Mr James Robinson, Amex's chief executive, said his company was "basically satisfied" that its lobbying had paid off in persuading the Commission to use discretion in demanding reciprocal access for EC banks each time a foreign bank gained a "single banking passport" across the Community after 1992. EC partners had feared tough, automatic reciprocity demands.

During the Community's plan for an internal market by 1992 in the wider context of the General Agreement on Tariffs and Trade negotiations, Mr Robinson said the European private sector was not paying the same degree of serious attention to the multilateral trade talks as US business had. Mr Robinson, who yesterday presided over Amex's listing on the Brussels stock exchange, said businessmen should be more active across the Atlantic to lobby governments for "a good Gatt agreement in 1990".

Canadian export credit agency comes under fire

By David Owen in Toronto

EXPORT Development Corporation (EDC), the Canadian export credit agency, has been criticised by Mr Kenneth Dye, the auditor general, for maintaining an inadequate allowance for possible losses on its sovereign loans.

Writing in the EDC annual report, Mr Dye maintains that the value of such loans has been "significantly overstated" because management's estimate of the allowance for losses on loans is significantly understated and, therefore, does not conform to generally accepted accounting principles.

The agency's loans of C\$5.36bn (£2.9bn) include C\$4.78 bn in sovereign loans and a general allowance for loan losses of just C\$107.8m, or 2 per cent of its overall portfolio.

Rolls Royce wins \$200m order for engines

By Richard Johns in Mexico City

ROLLS-ROYCE said yesterday the US airliner leasing group International Lease Finance Corp (ILFC) had agreed to buy aircraft engines worth \$200m.

The UK aircraft engine company said at the Paris airshow that the purchase was based on a business agreement between the two groups drafted in May 1988. ILFC has ordered at least 22 535E4 engines for Boeing 737s and 13 RB211-524G/H engines for 747s and 767s.

The earlier business agreement had consisted of an understanding that ILFC would equip a certain number of any new aircraft with Rolls-Royce engines.

Air Nova, an affiliate of Air Canada, has optioned ten Canadair Regional Jets worth C\$170m, writes Robert Gibbons from Montreal. Canadair, the aerospace arm of Bombardier, announced on Tuesday as the new owner of Short Brothers of Belfast, now has 62 orders and options for the 50-seater aircraft due in production next year.

SkyWest of the US and a Lufthansa subsidiary have optioned or ordered 22 more.

Malaysia suspends power project

Malaysia said it has delayed a Ringgit 10bn project to build a hydroelectric dam and submarine transmission cables in the East Malaysian state of Sarawak.

Reuter reports from Kuala Lumpur. Mr Leo Moggie, the Minister for Energy, Telecommunications and Posts, said the government was unwilling to commit itself financially to building the power plant, which would require seven to 10 years to complete.

He did not say when the project would be resurrected. The government had planned to build a 2,400MW capacity dam at Bakun to transmit electricity to peninsular Malaysia, Singapore and the Indonesian territory of Kalimantan, which borders Sarawak.

The project faced strong protests from social action groups and natives of Sarawak. "It's a good project but it involves a large capital investment which we are not prepared to commit," the minister said, adding that nobody in the private sector had indicated interest in the project.

Himont venture

Himont, the Wall Street quoted polypropylene subsidiary of Italy's Ferruzzi-Montedison group, is to join forces with the Chan group of Taiwan to build and operate a new polypropylene plant in Malaysia, Alan Friedman writes from Milan.

Himont declined to disclose the amount of capital being invested, but said it would have 35 per cent of a joint venture with the Chan group. Himont also said the plant will have annual production capacity of 100,000 tonnes and will be located in the Pasir Gudang industrial zone at Johore.

Ferruzzi has also announced plans for its Central Soya subsidiary to undertake a joint venture in Poland to build an animal feeds producing plant. The venture, with Onawo, the Polish feedstock cooperative, plans to build a plant on the outskirts of Warsaw.

THF in Polish deal

Trust House Forte has announced that it is to set up a Joint Venture with the Polish hotel group, Orbis, to restore and manage the Hotel Bristol in Warsaw, reports James Bliz.

The Bristol is said to be the most prestigious in Poland. It was closed down in 1982, and should be reopened in two years time, according to a Polish embassy spokesman.

Under the terms of the venture, which is the eighth Anglo-Polish JV, THF will have a 55% shareholding and Orbis 45%.

Romania's trade with the West plummets

Leslie Colitt, recently in Bucharest, finds cash cuts further weakening performance

NICOLAE Ceausescu, the Romanian leader, warned recently that exports had fallen behind last year's poor performance and that only half of current contracts were being fulfilled.

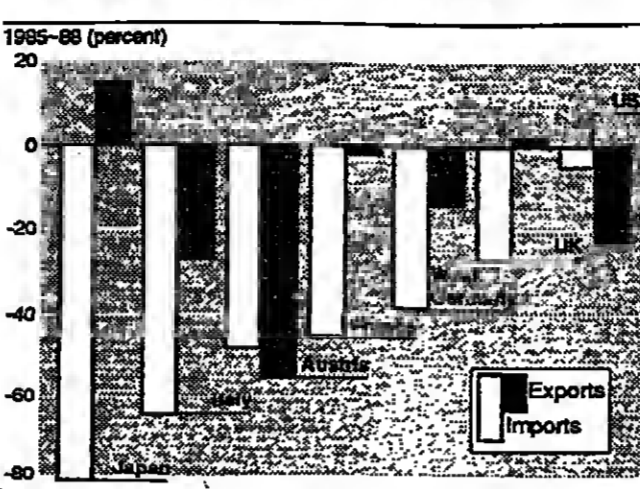
"Very large" quantities of goods for export ended up in Romanian warehouses, the President noted. He blamed ministries, the State Planning Committee and even the National Council of Science and Technology, whose chairman is his wife, Elena Ceausescu. It was further confirmation that Romanian foreign trade is in a mess.

Exports to leading Western countries plummeted in recent years while imports were slashed even more heavily. The official \$4bn trade surplus last year was estimated by Western economic analysts to be closer to \$3m. They forecast a surplus of \$2bn for this year.

The analysis suggested that last year Romania sold a considerable portion of the 4m tonnes of oil it imported from the Soviet Union to the West so that it could pay off its foreign debt more quickly. They also thought the country may have speculated on the gold market.

Although Romania was a pioneer among members of Comecon, the Soviet-led trading bloc, in permitting joint ventures with Western companies, three of the four which

Romanian trade with the west



still exist are doing poorly. One Western businessman said the likelihood of new joint ventures with Romania was "infinitesimally small". Citroen has all but pulled out of its joint venture with the Oltcit car company as it was worried that serious quality problems with the Citroen-licensed Oltcit car would give the French company a bad name. Citroen appears to have left its original capital in the joint company for possible

future use. A venture between West Germany's Renk AG and Resita of Romania, which produces parts for marine engine gears, is in deep trouble. Two ships sold to China with Romanian gear components broke down in mid-ocean. Renk is said to be awaiting the results of an arbitration case to decide whether to pull out of the venture. Another joint venture with

an Italian company supplying clothes to Italy is said to be less than satisfactory. The only one said to be doing fairly well is with Control Data of the US. Britain has suffered relatively less in trade with Romania than others because of the high percentage of aviation electronics which make up 30 per cent of British deliveries to that country. But UK exports of \$50m last year were the lowest to an East European country, excepting Albania. Even if exports were to expand at the unlikely rate of 15 per cent annually, it would take them four years to regain the level reached in 1982.

Invariably, Western businessmen attending Romanian trade fairs these days are asked to comment on business prospects now that Romania has paid off its foreign debt. Their sentiments to the ending future of trade with Bucharest fill columns of Romanian newspapers.

The truth is that some Western countries, such as Norway, Denmark and Portugal, have closed down their embassies in Bucharest, arguing that not even the commercial prospects warranted staying on.

Western commercial officials note that in addition to the traditional problems encountered in trading with a highly-centralised (and personalised) economic system, Romanian

industry has been starved of investments and is plagued with breakdowns and supply problems.

Westerners are rarely able to get further than the protocol room of factories while managers, engineers and other specialists are constantly interfered with from above. Decisions are avoided, labour motivation is low and half the workforce is usually out queuing for food. Endemic corruption thrives as never before.

None the less, Romania is expected to set about modernising some of its most obsolete plant soon and Western companies prepared to stay a gruelling course will eventually score some sales.

Romanian economic officials have said only that Bucharest would like to expand its trade with developing countries by offering better financing. Western businessmen suspect this means Romania is interested in carrying out civil engineering projects in these countries and may be prepared to give them soft credits.

Romania is attempting to expand exports to South America by selling textiles and shoes directly to importers instead of dealing through Western countertrade houses which provide the Romanians with cash and give importers 90 to 100 days in which to pay.

Taiwan to buy \$1.5bn US goods

TAIWAN is to send five missions to the US between August and early 1990 to buy American products worth about \$1.5bn to help narrow the trade gap between the two countries, officials said, Reuter reports from Taipei.

Mr Chang Chung-chien, Vice-Economic Minister, said an agricultural team would leave in August to buy about 600,000 tonnes of wheat and about 50,000 tonnes of barley from several US states. This is to be followed by an industrial group, comprising representatives of some 20 state-owned companies which will buy machinery and equipment for power stations, oil refineries, petrochemical plants and telecommunications networks.

Mr Chang estimated the two missions will place orders worth about \$1.3bn. Last year, two similar teams bought \$2.3bn worth of products, including 10 airliners.

In addition three groups from private companies, including department stores, will leave by early 1990 to buy about \$200m of products.

"The purpose of the missions is to help balance trade," said Mr Augustine Wu, deputy director of the Board of Foreign Trade. Taiwan's trade surplus with the US rose to \$4.5bn in the first five months of 1989 from \$3.2bn a year earlier.



BP - the first to offer one unleaded petrol for the family motorist...

In the drive to help protect the environment increasing numbers of motorists have been switching to unleaded petrol. Now BP is the FIRST to help even more of you go unleaded, by giving you a choice of 2 grades of unleaded petrol.

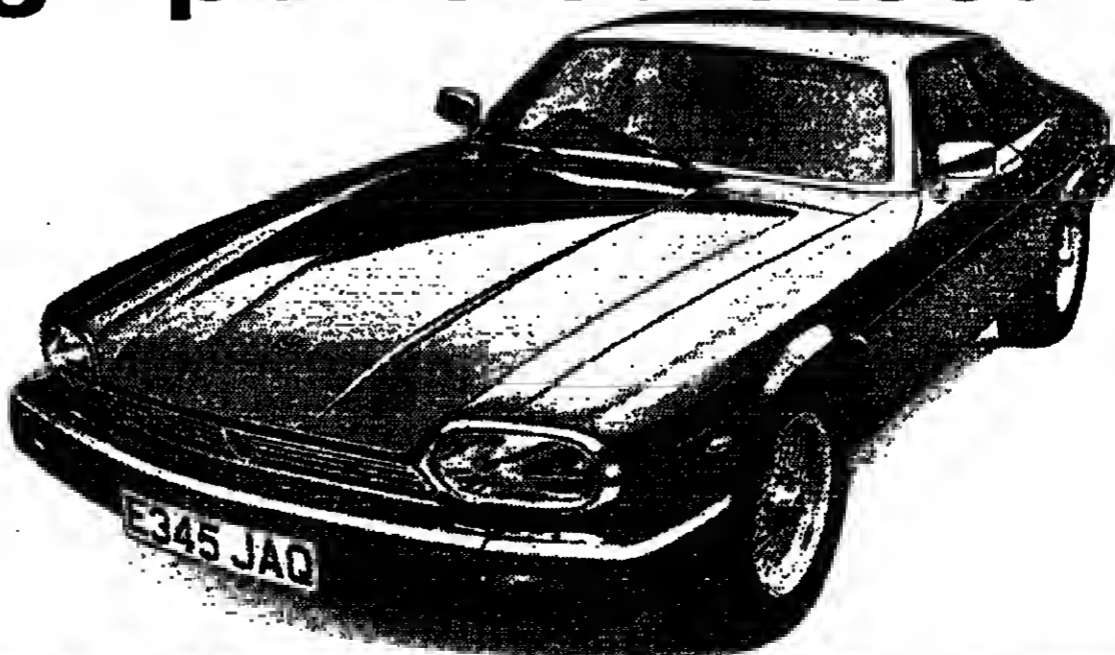
For the majority of cars which don't need lead, BP Unleaded is the choice. And as BP Unleaded is some 10 pence per gallon cheaper than 4* leaded you save money as well as improving the environment.

But some cars - particularly high performance models - don't need lead but do need the high octane of 4* leaded petrol. For these cars BP leads the way with BP Unleaded SuperGreen. Cars which don't need lead can switch to this new petrol TODAY, without any engine adjustment and with no loss of performance or economy.

BP Unleaded is now available at most BP service stations and BP Unleaded SuperGreen at most major ones.* So thanks to BP, if your car doesn't need lead, there's now no reason why you too cannot join the drive to unleaded.

Check TODAY with your dealer as to whether your car needs lead and join the drive to improve the environment.

...and another for the high powered executive.



ON THE MOVE

*SuperGreen site lists will be available shortly from all BP service stations or now from: SuperGreen Helpline, BP Oil UK Limited, BP House, Breakspear Way, Hemel Hempstead, Herts. HP2 4UL

Ferrier Lullin & Cie

Ferrier Lullin & Cie SA
Bank established in 1795 - Geneva

Two centuries of private banking

By virtue of its activities in portfolio management and brokerage, naturally, our bank was affected last year by sluggish markets. Consequently, we have recorded slightly lower profits than last year's, which had been rather exceptional. We, nevertheless, have good reason to be very satisfied with our business operations. This is true, especially in view of our investment strategy,

adopted since the market collapse, aimed at capitalizing on plunging prices to increase our investment in shares. This has enabled us this past year to completely offset the losses suffered in Autumn 1987. At the end of 1988, the entire sum of clients' assets as well as funds under our management hit new highs. Clients' assets increased last year by 24.6%.

Table with 4 columns: Key Data, In Sfr. m, 1987, 1988, % Change. Rows include Net Revenues, Cash Flow, Net Income, Dividends, Total Assets, Stockholders equity, Staff.

Geneva-Luxemburg-Bahamas
Grand Cayman-Hong Kong

15, rue Petrot Case postale CH-1211 Genève II Tél. 022/205222

OUR BEAUTY IS MORE THAN SKIN DEEP.

While our rich, solid woods, deep, lustrous marble and spectacularly uncluttered design create a striking impression, what will impress you most is our people. A singular, joyful, unabashed devotion to your well-being is what makes us who we are: The Regent Hong Kong.



AUCKLAND, BANGKOK, BEIRUT, BIRMINGHAM, CHICAGO, FIRE, HONG KONG, KUALA LUMPUR, MELBOURNE, NEW YORK, SINGAPORE, SYDNEY, TOKYO, HONG KONG: TEL 3-7211211, TLX 37134. TOLL-FREE: UK (0800) 282-245. GERMANY 0130-2332. USA (800) 545-4000.

PAKISTAN

The Financial Times proposes to publish a Survey on the above on 3 JULY 1989

For a full editorial synopsis and advertisement details, please contact:

SARAH PAKENHAM WALSH

on 01-873 3238 or write to her at:

Number One, Southwark Bridge London SE1 9HL.



AMERICAN NEWS

ARGENTINA'S PRESIDENT-ELECT SET TO TAKE OFFICE

Menem steps reluctantly into a power vacuum

By Gary Mead in Buenos Aires

SINCE May 15 Argentina has been faced with a dangerous power vacuum in government, created by the fact that neither of its two democratically elected presidents has shown any inclination to administer the country's worst economic crisis this century. Now that President Raúl Alfonsín has announced that he will go on June 30, no matter what, the disorderly administration of recent weeks may well turn out to have been a golden age of peaceful stability.

tigo than the decline of the austral. It traded in its infancy at 1.26 australs to the US dollar. Yesterday it traded at 360. According to quoted prices on the (now illegal) futures currency market, President Alfonsín's departure could coincide with the austral's death, as it nears 800 to the dollar. But if President Alfonsín does not wish to stay, Mr Menem has no great desire to enter. President Alfonsín's televised broadcast on Monday evening, when he announced his imminent resignation, clearly came as a surprise to Mr Menem. This week both were due to hold further talks on the transition date. Any such meeting was rendered superfluous by Mr Alfonsín's bombshell announcement. Since May 15 both President Alfonsín's Radicals and Mr Menem's Peronists have thrown up a variety of dates for the takeover and a dizzying collection of legislative mechanisms to skirt the restrictions laid down by the constitution drawn up last century. Both sides have used the constitution as a mask to conceal the real causes of their reluctance.



Menem: Alfonsín's resignation came as a surprise

not only the pending military trials against officers accused of human rights abuses under the 1976 dictatorship but also the sensitive matter of what to do with 300 officers who have rebelled three times since April 1987. Despite his denials of wishing to see an amnesty in place, Mr Menem's team had something like that in mind, so long as President Alfonsín introduced it. Peronists could wash their hands of responsibility yet bathe in the temporary relief it would bring from the demands of highly nationalistic officers such as rebel leader Colonel Mohamed Ali Seineldín. Mr Menem promised much during his election campaign. President Alfonsín has now decided to carry out a Peronist demand voiced long ago - to leave and let the Peronists take over.

Venezuela near deal on \$4.8bn IMF loan

By Peter Riddell, US Editor in Washington

THE International Monetary Fund and Venezuela are near agreement on a \$4.8bn loan which will assist in its debt reduction and restructuring programme. The Venezuelan government has sent a letter of intent to the IMF setting out a detailed economic adjustment programme and the Fund's staff has prepared the associated documentation. The loan is now being considered by the IMF's executive board of directors and a decision is expected within the next two weeks.

Venezuela has always been regarded as an early candidate for the debt reduction initiative which was launched three months ago by Mr Nicholas Brady, the US Treasury Secretary. At the end of last year Venezuela had around \$35bn in outstanding debt, less than a Mexico, although it stands to agree a somewhat larger IMF credit than the latter. Earlier this year Venezuela stopped interest payments on debts to commercial banks because of its inability to arrange new bank loans to help finance its outgoings. Paralled with its discussions with the IMF, Venezuela has also been holding talks with its commercial bankers.

US retail sales continue rise

By Anthony Harris in Washington

US RETAIL sales rose by 1.1 per cent in May, sustaining the higher level seen in April in seasonally adjusted terms, according to advance estimates from the Census Bureau. In real terms, sales have been falling since the beginning of the year and in May, as in April, the main increase in turnover were in cars, where buyers were attracted by special offers, and in food and energy, where prices rose sharply. The figures suggest that the sharply higher personal savings rate seen in the first four months is being sustained.

Income tax has risen more than twice as fast as retail spending this year. The underlying trend, however, is not clear: sales have expanded in the March-May period in each of the last three years, though both 1987 and 1988 proved to be strong years. At the same time the Department of Commerce announced that the US current account deficit, including services, widened from a revised \$28.7bn in the final quarter of 1988 to \$30.7bn in the first quarter of this year. This deterioration is entirely due to US accounting practices, which records capital gains and losses on exchange rate movements as income in the quarter in which they occur. If these adjustments were made on the capital side of the account, as is normal in other countries, the figures would show a sharp improvement of about \$6bn in the quarter.

Santiago keeps a nervous eye on smog index

By Barbara Durr in Santiago

SANTIAGO'S smog has become so alarming that Chilean authorities have announced they will impose drastic measures if combustion levels worsen. The city's air, particularly in the central business and government district, has reached danger levels for particulate content in recent days. If the particulate content index rises above 500 (or 320 micrograms per cubic metre) Brigadier General Oscar Vargas, the Minister of Government, has said that 50 per cent of public transportation will be stopped from 10am until 6pm, private vehicles will be restricted by 30 per cent throughout the city, the 50 most contaminating industries will be restricted and use of home fireplaces prohibited. If the index goes over 600, authorities will restrict 50 per cent of public transport all day, schools will be closed, restrictions will be placed on the 100 most contaminating industries, private vehicles will be restricted by 50 per cent in the city centre and 30 per cent in the rest of the city, and use of home fireplaces will be prohibited. Last Friday, the particulate index rose to 878. This brought immediate irritation to eyes and throat and a suffocating sensation of heavy air.

Brazilian exchange closures underline stock market's speculative foundation

THIS time it looks as if Mr Naji Robert Nahas, Brazil's most flamboyant speculator, has over-reached himself. After he failed to honour \$30m in commitments to his brokers on Monday, Brazil's stock markets were forced to close. He is said by some brokers to have some \$500m to pay in the markets.

Mr Nahas has always shown a Houdinesque ability to wriggle out of the tightest corners and return to the market in triumph. This time, however, Mr Nahas has brought Brazil's booming equity markets to the verge of collapse virtually single-handed. He has been forbidden to leave the country and may be permanently banned from the market. The crisis Mr Nahas provoked has highlighted the speculative undertone that has powered Brazil's financial markets all this year. It also reveals the extent to which Brazil's booming stock markets were driven by the highly-speculative instincts wielded by Mr Nahas and a few others. The market has grown by 381.3 per cent in dollar terms since May 1987. But much of the expansion this year was fuelled by speculators, led by Mr Nahas. He is estimated to have accounted for half the market's turnover in the last few weeks. The first outcome of the Nahas affair is likely to be further government action to discourage speculation in the country's notoriously volatile financial markets.

Mr Nahas would not comment on his problems directly but issued a self-pitying note that blamed his problems on a plot hatched by his many enemies. Until now President Alfonsín has been conscious of his place in history. Had he stayed until December 10 he would have been the first democratically elected president to last his full

John Barham on the Houdini past of a master player on the financial markets

The note began: "I am the victim of unjustified and illegitimate pressures mounted in the market, aimed at altering the rules of the game." He said the process could drive him from an "extremely solid position" to "forced insolvency". Mr Nahas had been buying and immediately re-selling for cash, stock that need only be paid in five business days. But the leverage this game provided could only last as long as the market continued climbing. Last week it faltered after the Central Bank increased interest rates and the São Paulo Stock Exchange tightened its campaign against

speculators. The rival Rio de Janeiro exchange had lured Mr Nahas away from São Paulo last November with the promise of looser regulations and had been congratulating itself on its sudden growth. A São Paulo broker said: "I am amazed there are still people who fall for Nahas. In this house there is a rule: no deals with Nahas."

Mr Nahas has played the markets all his adult life. He is notorious for his cool, cerebral but amoral tactics making him the most telling operator in the market. According to some brokers, he has driven many a creditor to despair by delaying payment at critical moments. One broker said: "He always winds up paying and may yet pay up this time as well but he always pays late and often without including interest and inflation indexation charges." His fortune is said to be built on solid ground. He owns 26 companies, among them an insurance group, property developments and what is said to be the world's largest rabbit farm. Mr Nahas says he has always been fascinated by markets. He was born in Cairo of Lebanese parents. As a teenager, he played the city's cotton futures market. In Beirut, where the family moved after

Camel Abdel Nasser seized his textile businesses in 1962, Mr Nahas played the gold and currency markets while studying business administration. He married a Brazilian woman of Lebanese descent and when unrest in Lebanon escalated, he left for Brazil and adopted Brazilian nationality.

I am the victim of unjustified and illegitimate pressures

Mr Nahas has been the bete noire of the Brazilian capital markets since his arrival in 1970. He introduced a wave of Levantine intrigue to a clubby market better used to camaraderie than menace. Mr Nahas unmoved the unwary with his labyrinthine strategies. One banker said of Mr Nahas last year: "He takes huge risks and is always pushing the limits of legality but never knowingly crossed the line." If he had not crossed the line this time, he has certainly pushed the market too far. Perhaps Mr Nahas should reflect on a statement he made last year: "All markets in the world can swing a lot but no-one is bigger than the market." Markets reopen, Page 41

Business split over clean-air plans

Roderick Oram records mixed reactions to Bush proposals

US business is broadly split in its reaction to President George Bush's air pollution proposals announced in May. Most fuel suppliers are unhappy about his choice of energy sources to promote. Fuel users, such as power utilities, gave them a cautious welcome. The President's decision to allow market forces to allocate resources to several key areas is widely supported within industry. No complaints have been heard so far about the cost. Industry and consumers will pay between \$14bn-\$19bn a year well into the next century to meet the proposals, the Government estimates, an increase of some 50 per cent over current levels.

"We are pleased the President has come up with substantive proposals that stand a chance of being approved by Congress," said Ms Mary Bernhard, manager of environmental policies at the US Chamber of Commerce. The organisation, representing some 180,000 companies, trade associations and local chambers, said it would have to see details of the proposal in coming weeks before commenting more fully. The stock market was quick to pick some potential winners, notably companies mining and transporting low-sulphur coal from the western states to power plants back east. Also favoured are a few large companies such as Combustion Engineering, McDermott International through its Babcock & Wilcox subsidiary and Foster Wheeler which make combustion or pollution control equipment. But most companies in

the environmental sector are too small to attract institutional investors. The three main thrusts of Mr Bush's presidential agenda - acid rain, excessive ozone levels and airborne toxic chemicals. Most of the focus on acid rain is to reduce emissions of sulphur dioxide from coal-burning boilers in power plants. Some

The decision to allow market forces to allocate resources to several key areas is widely supported within industry

197 plants in 18 states, mostly in the Midwest, have been identified. They have until the year 2000 to halve their emissions to 10m tons a year. The Edison Electric Institute, the association of investor-owned power companies, said it was encouraged by the flexibility its members would be given in achieving the reduction. They could, for example, instal scrubbers in smokestacks, burn lower sulphur coal, trade pollution rights with neighbours and adopt new forms of combustion technology. The institute warned, though, that the proposals would be "very costly to consumers". The Environmental Protection Agency, however, estimates only a 2 per cent rise in prices for consumers of power from the targeted plants. The institute also warned that writing legislation before a major sulphur dioxide study is completed next year could lead to "serious and

expensive mistakes". The utilities also want more time to adopt new combustion technology which they believe will not be practical until some years beyond the 2003 deadline for compliance for such equipment. The coal industry, reflecting the strong lobbying power of companies mining high sul-

phur coal, said the proposals were "unnecessary, unduly harsh and economically onerous". Senator Robert Byrd, the West Virginia Democrat, said the proposals would "decimate high sulphur miners, many of whom operate in his state. He has long tried to block action on acid rain.

On ozone, the President is seeking legislation to bring into compliance by 2000 some 81 cities which currently fall short of federal air quality standards. The main focus is on further reduction in car emissions and the use of methanol as an alternative fuel. The Detroit car makers said the task they faced was large but they would try to meet it. They will, for example, have to produce from 1997 1m methanol-powered cars a year (about one eighth of total output) for sale mainly in the nine most polluted urban areas. The change has widespread impli-

cations for car makers and users. Having lobbied hard against choosing one specific alternative fuel, Detroit warned yesterday it would be risky to plunge into a little-known fuel such as methanol. The National Propane Gas Association expressed great disappointment that propane, a proven fuel which already has 25,000 suppliers nationwide, had been ignored.

The American Petroleum Institute said it was disappointed by the Administration's decision to choose one particular alternative fuel. The action would be "an extremely costly and inflexible step which would provide highly uncertain environmental benefits". The API was also unhappy about the President's choice of "costly and inconvenient" pump nozzles at petrol stations, a move designed to reduce air pollution from petrol vapour. On airborne toxic chemicals, the President is trying to remove by 1995 75 per cent of the emissions from plants of substances believed to cause cancer. The Chemical Manufacturers Association approved the move because it involved a switch to blanket control from a cumbersome system of "health-based" regulations. Currently the EPA regulates only those chemicals linked to cancer. But the testing process is slow and costly, leading to only seven controlled substances so far. Some 10 have been rejected for controls and about 80 are still being studied.

Venezuela
deal
\$4.8bn
loan

ROYAL ORDNANCE PLC

SPACE SYSTEMS LTD

STEINHEIL OPTRONIK GMBH

DYNAMICS LTD

BALLAST NEDAM GROEP NV

ENTERPRISES LTD

MILITARY AIRCRAFT LTD

COMMERCIAL AIRCRAFT LTD

THE ROVER GROUP PLC

COMBINED PERFORMANCE

EVERY PRODUCT THAT BRITISH AEROSPACE COMPANIES MAKE IS ENGINEERED FOR PERFORMANCE — IN SPACE, IN THE AIR, ON THE BATTLEFIELD, ON THE GROUND AND UNDER WATER.

EVERY DECISION THAT BRITISH AEROSPACE TAKES IS AIMED AT ENHANCING ITS BUSINESS PERFORMANCE — IN STRATEGIC PLANNING, IN COST REDUCTION, IN MARKETING, IN MAKING THE BEST USE OF HUMAN RESOURCES.

WHICH EXPLAINS WHY ONE OF THE WORLD'S GREATEST MANUFACTURING COMPANIES IS ALSO ONE OF THE WORLD'S BEST-PERFORMING BUSINESSES.

BRITISH AEROSPACE



British Aerospace plc, 11 Strand, London.

UK NEWS

Highest bidders will win new broadcasting licences

By Raymond Snoddy

BRITAIN'S independent broadcasting licences will be put up for sale to the highest bidder - except in exceptional circumstances - the Government said yesterday.

The Government has rejected pleas from the Independent Broadcasting Authority that there should be a 2-3 year block on the takeover of broadcasting companies on the stock exchange.

Takeover could come under the new licences, which begin in 1993, although new owners would have to take over the obligations of the licence.

The controversial measures were announced by Mr Douglas Hurd, the Home Secretary in a package of proposals which will form the heart of a comprehensive new broadcasting bill due to be introduced in Parliament later this year.

The Government also indicated limits may be set on bids for UK broadcasting franchises

from other European Community countries. Mr Timothy Renton, the Home Office minister responsible for broadcasting, hinted some limits could be imposed similar to the maximum levels of foreign ownership set in other EC countries.

"I think the principle of reciprocity is a very important one," Mr Renton said.

The ruling Conservative Party has remained true to its free market principles but the package differs from the policy document published last year.

Mr Hurd told the House of Commons the "quality threshold" was being strengthened for all potential bidders for licences on Britain's Independent Television channel and the new Channel 5 licence. Broadcasters will have to provide "a diverse" and "high quality" service in as well as news and current affairs.

Applicants would also have to post a performance bond

with their bids which would be forfeited if they did not carry out their promises.

Mr Hurd said the highest bid should be accepted by the Independent Television Commission (ITC), the new regulatory body. The complex bidding process will be in two stages. The ITC will fix a percentage of net advertising or subscription revenue for each licence as a minimum sale price. Applicants will then have to pay a lump sum on top.

But in a move that will help the smaller ITV companies both sums will be paid annually over the 10 year licence period to avoid large debt payments.

Mr Richard Dunn, chairman of the ITV Association and managing director of Thames Television, which covers the London area, said: "Cash is still the determinant of who gets the contracts except in exceptional circumstances."

Wales to get new factories worth £53m

By Terry Dodsworth and Christopher Parkes

MATSUSHITA of Japan and Kimberly-Clark of the US are to spend £53m on new factories in Wales, creating 370 jobs.

Kimberly-Clark, the US paper company best known in Britain for Kleenex tissue products, will invest £37m on a new mill, employing 190 people.

The mill will be built at Flint, North Wales, close to a £16m industrial paper products plant under construction. Kimberly Clark has operated a third factory there since 1983.

The group is also planning to establish a European headquarters in the area to run its service and industrial sector operations, which include offices in eight countries.

The two Matsushita plants, manufacturing electronic motors and magnetron tubes for microwave ovens, will be established in Cwmbran, South Wales. Matsushita, which trades under the Panasonic trade mark, is to spend more than £16m on the two plants.

Striking dockers get dismissal warning

By Jimmy Burns, Labour Staff

MORE than 200 dockers in three UK ports yesterday decided to end their unofficial action as employers warned that those remaining on strike could face dismissal.

By last night, dockers at the East Coast ports of Ipswich, Blyth, and Great Yarmouth were returning to work, while militant shop stewards at Liverpool, in the North West, and Tilbury, London, secured support for continuing disruption at seven other ports.

Another 59 dockers at Manchester port joined the strike, bringing to 3,466 the number of registered dockers on strike after the employers refused to negotiate a new national agreement.

Mr Nicholas Finney, director of the National Association of Port Employers (Nape), said yesterday: "There is an increasing risk that men who are still on strike when the abolition of the Dock Labour Scheme gets Royal Assent may well be dismissed."

Some employers, frustrated

by the apparent resolve of their workforce to stay out, have been indicating their action against strikers may be taken before the Royal Assent - when the Queen signs the bill putting abolition into effect - on or around July 15.

Within Nape, however, there appears to be growing confidence that the unofficial action is fast running out of momentum and could collapse within the next few days.

Under the Government's trade union legislation, the official strike ballot mandate by Britain's largest union, the Transport and General Workers Union (TGWU), expires at midnight tomorrow.

Some TGWU transport union officials are hoping that the House of Lords - Britain's highest court - will next week rule in the union's favour and pave the way for a fresh national strike ballot which could be implemented in the immediate aftermath of abolition of the Dock Labour Scheme.

Airlines cover for grounded aircraft

By Lynton McLain

THE main UK airlines operating Boeing 737-400 aircraft grounded by the Civil Aviation Authority on Monday had managed yesterday to arrange substitute airliner capacity.

There was considerable disruption on Monday evening, with some Air UK Leisure passengers facing 12-hour delays. Flights by other airlines affected by the grounding order, British Midland Airways, Dan-Air, Air Europe and Novair, were also delayed as the airlines sought cover on Monday.

A worldwide total of 30 Boeing 737-400 airliners are powered by the version of the Franco-American CFM 56-3 engine which caused problems for UK pilots at the weekend and which may have contributed to the crash of the British Midland Airways 737-400 airliner with the loss of 47 lives in January.

Twelve aircraft are UK registered and have been grounded by the CAA, the other 18 are operated European and Asian airlines.

Air Europe, the independent charter and scheduled airline operated by International Leisure Group, has the biggest fleet of Boeing 737-400s, with four aircraft. It said its flights had not been disrupted and it had acted to protect its air travel programme.

BMA took its two 737-400 aircraft out of service and sent the damaged fan blade from the affected engine of the aircraft that was diverted to East Midlands Airport on Sunday, to the Department of Transport's Air Accident Investigation Branch.

The airline is to use its existing spare capacity from its 22-aircraft fleet to substitute for the grounded 737-400 capacity. Dan-Air, is also using spare capacity from its 58-strong fleet to cover for its two grounded 737-400s.

Air UK Leisure, also with two of the aircraft, is seeking substitute capacity. It has already acquired the use of a McDonnell Douglas MD83 from Oasis Airlines of Spain and a Boeing 707 from Middle East Airways.

Engine-makers intensify investigation into faults Focus shifts on Boeing 737-400 problems to fan blade failure

By Michael Donne and Paul Betts

THE investigation into the causes of the fan-blade failures in CFM-56-3 engines used in Boeing 737-400 airliners intensified yesterday, in an effort to minimise disruption to air services caused by the grounding of 12 aircraft in UK airline service.

Attention is focusing on CFM International, a joint company formed by General Electric of the US and Snecma, the French State-owned aero-engine manufacturer (which is now the world's fourth biggest engine builder after Pratt & Whitney, GE and Rolls-Royce). Both Snecma and GE build parts for all versions of the CFM-56 engines.

Investigators are also being helped by the UK's Air Accidents Investigation Branch of the Department of Transport, which has been studying the possibility that fan-blade failure in CFM-56-3 engines caused the crash of a British Midland Airways Boeing 737-400 jet on the M1 motorway last January.

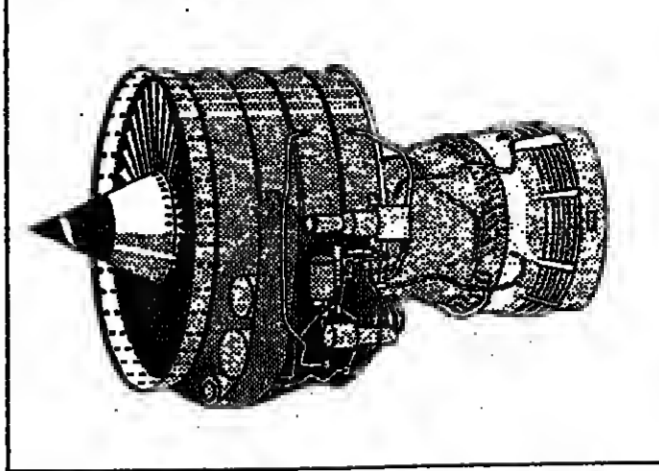
The similarity in recent fan-blade failures in CFM-56-3 engines in two UK 737-400 aircraft belonging to British Midland and Dan-Air, has intensified suspicions that the M1 crash was due to such failures, and raised fears of further accidents unless the mystery is solved swiftly.

For Snecma, responsible for the front end of the engine where the fan-blades are situated, the latest development is a blow, because its own investigation into the fan-blade failures in the M1-crash aircraft appeared to show them as an isolated incident. Now, there must be uncertainty about the integrity of the fan-blades in all the CFM-56-3 engines.

The problem under investigation has occurred in only a few examples of one version of the CFM-56 engine, and many thousands of engines in the same "family" are flying trouble-free.

The CFM-56 family of high-thrust engines is widely used in civil and military aircraft. Taking the entire CFM-56 family together, so far more than 6,000 engines have been ordered, of which more than 3,000 have been delivered, and they have accumulated over 12m hours of in-flight service

CFM56-3 engine



over the past seven years.

Within this family, the difficulties now being experienced have occurred in only type, the CFM-56-3, used exclusively in three versions of the Boeing 737 short-to-medium range twin-engine aircraft - the Series 300, 400 and 500, each having different range and payload capabilities for different airline tasks.

To date, more than 3,100 engines of the CFM-56-3 series alone have been ordered, of which 1,400 have been delivered, most of them being for 737-300s, with over 6m flying hours, and with only a small number of these engines involved in the Boeing 737-400 aircraft.

The fan-blade problem area is further narrowed, because it has so far only occurred in the 56-3C1 version of the engine, with a maximum thrust of 23,500 lbs, and only 30 aircraft are involved - the 12 now grounded in the UK, and the 18 aircraft flying in Europe and Asia.

The other 17 Boeing 737-400s flying in the US use a different version of the engine, the 56-3B2, with a lower maximum thrust of 22,000 lbs.

So far there have been no reports of similar fan-blade problems with any of the other Boeing 737-400s outside the UK. Boeing and CFM International, however, have told all those other operators to use only the lower maximum take-off power of 22,000 lbs thrust

instead of the 33,500 lbs of the 56-3C1.

This is because the fracturing and disintegration of the fan-blades in the 56-3C1 engines of the UK aircraft belonging to British Midland and Dan-Air occurred soon after take-off, when the engines were performing at maximum thrust.

It is hoped by cutting the maximum power output at take-off, there will be no more fan-blade failures, and that further groundings can be avoided, while the investigation is under way.

But should such failures occur, other airworthiness authorities outside the UK will be obliged to take the same action as the Civil Aviation Authority.

The investigation into the fan-blade failure will not only be concentrating upon manufacturing techniques, but also on the metal used in the blades on the engines involved.

On every engine built, every part is numbered, so it is usually possible to identify their manufacturing sources, and determine whether they contained any faults.

Snecma has already begun some of this work in its inquiry over the M1 crash, but the search for problems is now being stepped up. Until the cause of the failures is found, and corrective action taken, the aircraft now on the ground will stay there.

Cause of botulism poisonings 'unknown'

IT IS not known precisely what caused the outbreak of botulism associated with hazelnut products, Mr Kenneth Clarke, the Health Secretary, told the Commons yesterday, writes John Mason.

Answering an emergency question, he promised a full investigation into the outbreak and said further legislation would be considered if necessary.

Mr Clarke named another eight dairy firms, the hazelnut yogurts of which had been blocked by environmental health officers. All had received hazelnut purée from the Folkestone-based company Youngs Fruits.

He said no blame had been established anywhere and the move was simply a precaution.

Mr Clarke said there was no evidence to suggest there were difficulties with hazelnut products generally. However, he repeated his earlier advice to the public not to buy or consume hazelnut yogurts.

Untreated milk 'not to be banned'

MR John MacGregor, Minister of Agriculture, has submitted to consumer pressure and decided not to ban the sale and distribution of untreated milk, writes Bridget Bloom.

He said his decision had been taken in spite of the higher risks of food poisoning from such milk.

Such milk accounted for only 3 per cent of total sales in England and Wales but four fifths of the 2,270 cases of milk-borne infections over the past seven years had been attributed to it, he said.

The Government first considered banning untreated milk in February, during the crisis over salmonella in eggs and bacteria in milk products.

The ban was not aimed at the use of untreated milk in cheese, partly because such a suggestion provoked a brief, though fierce, row with France, which feared for its cheese exports.

Comfort.
There's always room
for improvement.



(* Surveys made by "Executive Travel" magazine, London, 1986, 1987 and 1988

This is true of every branch of activity. Take, for example, our inflight service, which is considered by the most demanding European passengers to be the best for travelling to South America (*). This does not, however, prevent us from constantly trying to improve it.

For this reason, we have installed in our 747 flights a new First-Class Sleeper Seat, with all the characteristics of a comfortable bed. Highly-modern, controlled by buttons, it includes a specially-

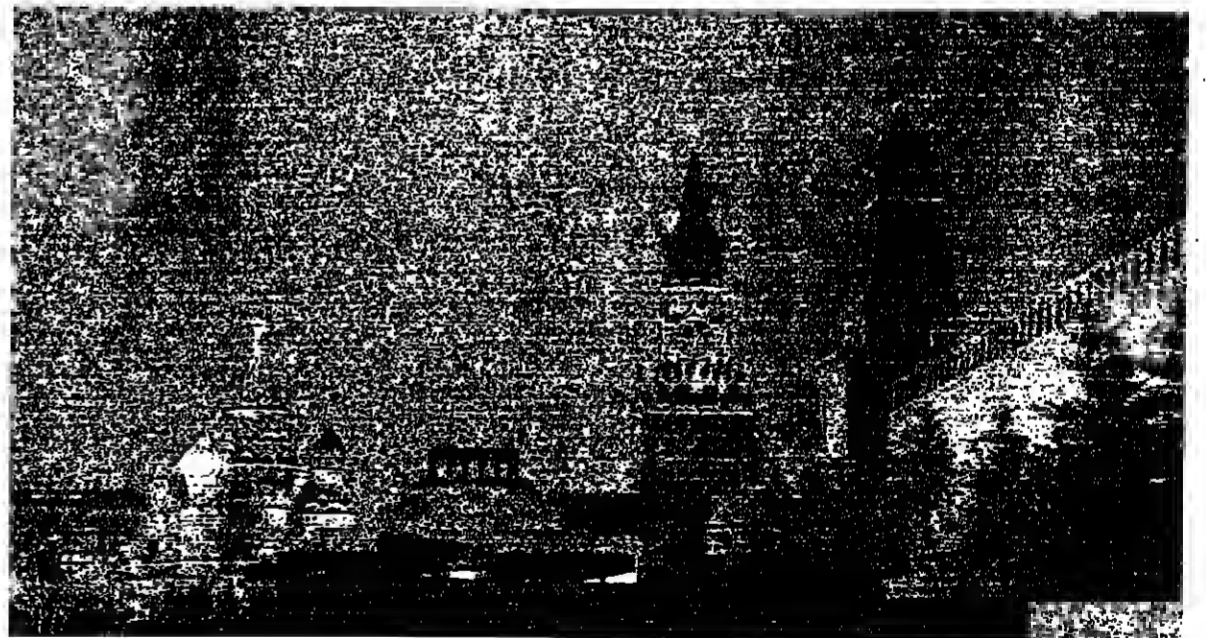
designed legrest and footrest, enabling you to stretch out comfortably, whether reclining, reading or sleeping.

Moreover, you will enjoy added comfort in the new Executive Class seat, softer in depth and designed to lean back restfully.

All this adds up to Comfort, with a capital C. As you can see, Varig believes there is always room for improvement.

Time to fly
VARIG

VISA TRAVELLERS CHEQUES. USE THEM LIKE CASH



Red Square, Moscow

Visa Travellers Cheques give you all the security and flexibility you need while abroad.

Our cheques can be used securely for shopping, entertaining, hotels and travel in Europe and around the world.

They can be replaced quickly and easily—usually in less than 24 hours.

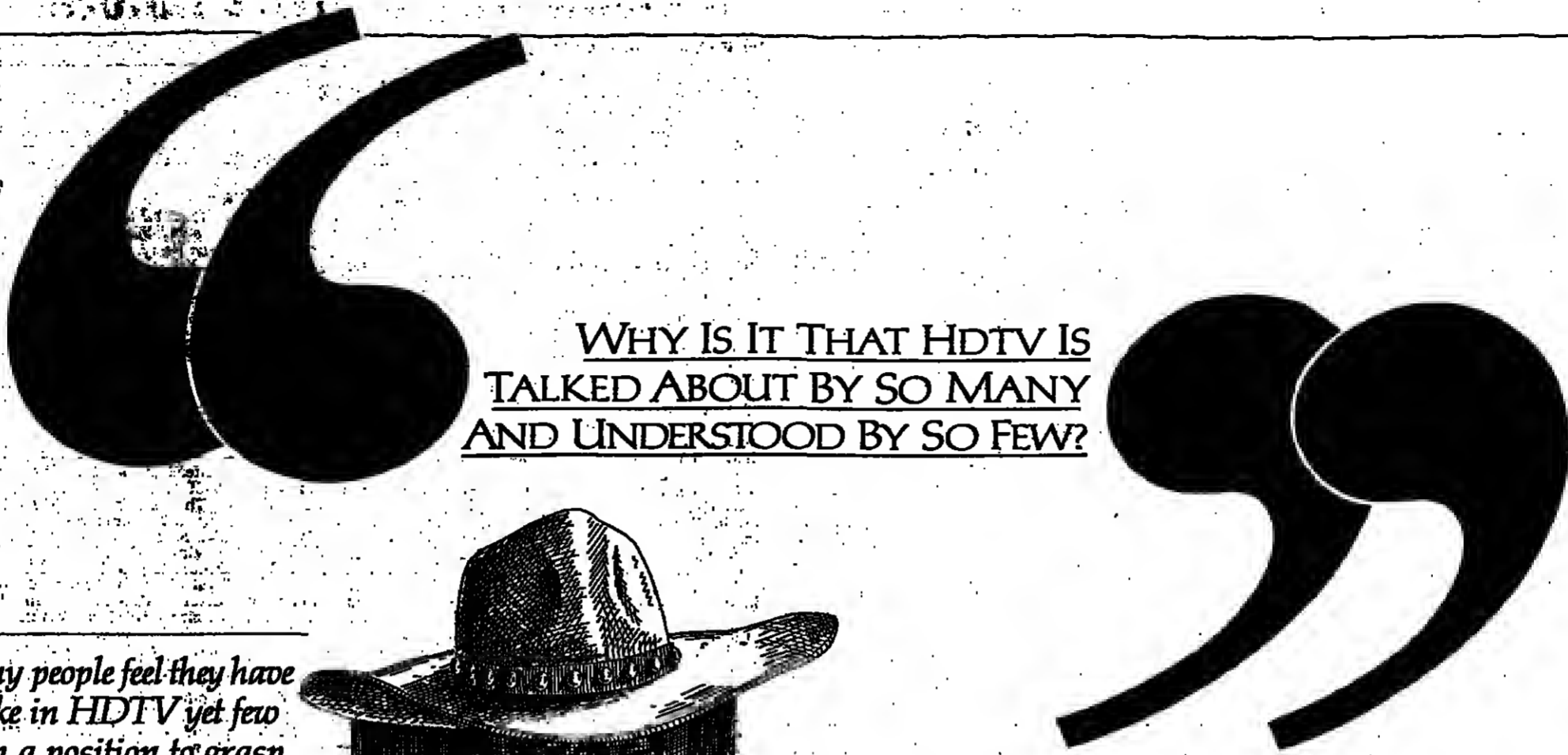
Visa Travellers Cheques are available in 13 different currencies—more than any other cheque.

So, next time you travel, make sure you ask for Visa Travellers Cheques.



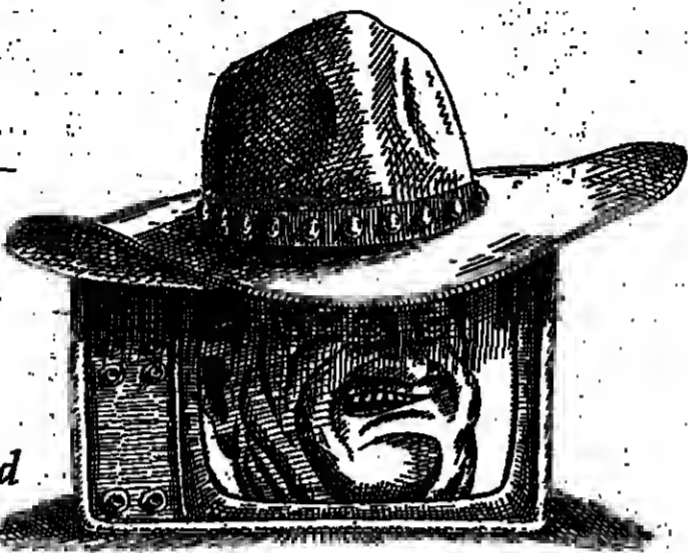
ALL YOU NEED

CLEARING THE AIR ABOUT HIGH-DEFINITION TELEVISION . N° 1



WHY IS IT THAT HDTV IS TALKED ABOUT BY SO MANY AND UNDERSTOOD BY SO FEW?

Many people feel they have a stake in HDTV yet few are in a position to grasp the big picture. HDTV stands for high-definition television. It could just as well stand for highly difficult technology.



TV so good it almost looks real.

At least that's where it started. But it's no longer purely a technology issue. It's political, cultural, and economic. By comparison, the technology seems easy.

The goal of HDTV is to look like 35mm wide-screen movies. And sound like a stereo compact disc. Although the term is often misused to describe other systems with "improved" picture quality, true HDTV has at least twice the horizontal resolution and twice the vertical resolution of existing TV. That's twice the clarity. And pretty close to 35mm film.

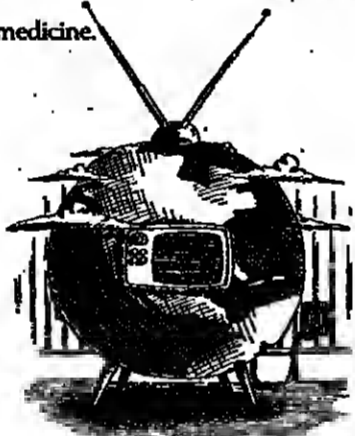
The problem is that every field of a conventional TV picture already requires huge amounts of electronic information. And that information changes 50 to 60 times every second. In fact, TV, even more so than computers, is today's most demanding application for both data speed and data storage.

High-definition TV is five times more demanding than existing TV. It requires five times as much data, transferred five times as fast. And that's the crux of the technical issue.



TV requires a lot of data. HDTV requires five times more.

This leap in technology is so great that it could revolutionize not just the entertainment industry but many other segments of our lives. People are already claiming that this technology developed by the TV industry will be a driving force in advanced semiconductors, supercomputers, telecommunications, defense, even medicine.



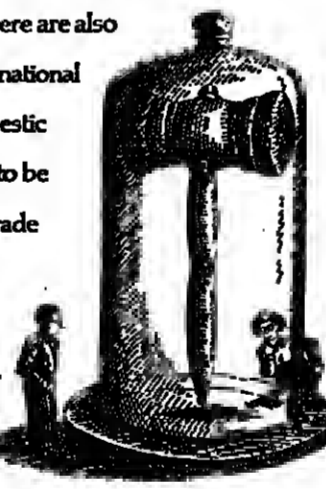
Who in the world is going to set HDTV standards?

And we're not talking about futuristic dreams. The professional TV equipment industry—which makes the equipment that makes TV—already has the ability to make HDTV products. We're already making the technological leap.

Here's what it comes down to. How good a picture do we want? And how much are we willing to pay for it? Who's going to set HDTV standards? Japan? Europe? The United States? Can we achieve one worldwide production standard? Who's going to make the programs and export the hardware—not just the consumer TV sets but the professional recording and production equipment?

Because there's so much at stake, any government decision should not be made in a vacuum. Without considering all the consequences. Many arguments about standard setting haven't even been heard yet. And some of the noisiest arguments are coming from people without television experience or an understanding of international trade.

Hundreds of major corporations are involved, with widely differing points of view—TV networks, production companies, cable companies, equipment manufacturers, consumer electronics companies, even the phone companies. There are also dozens of international as well as domestic organizations to be heard from—trade associations, government agencies, committees, subcommittees, and sub-



We can't make decisions in a vacuum.

subcommittees. All have something to gain. And many have everything to lose. As the world's leading professional TV company—with customers in 115 countries—Ampex is in a unique position to understand both the technology issues and the trade issues.



Some of the loudest arguments come from the most limited points of view.

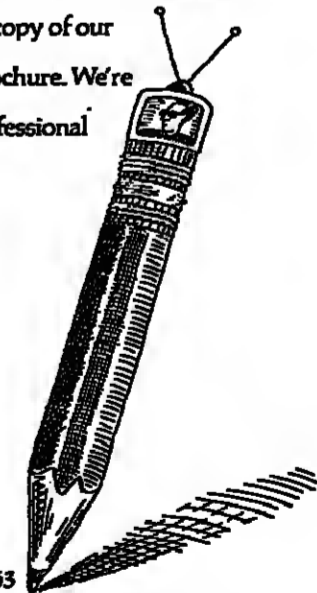
We're ready for whatever challenges HDTV presents. And we're not asking for anything—not subsidies, not technology, not trade restrictions, not changes in the law.

Ampex Contributions to TV

- 1956 The first commercial video tape recorder
- 1964 The first electronic video editor
- 1967 The first color portable video tape recorder
- 1969 The first color stop-action, slow-motion instant-replay machine
- 1980 The first digital video paint system
- 1982 The first successful digital video system for 3-D special effects
- 1984 The first automated digital video recording system with advanced robotics

All we ask is that decisions not be made out of haste. Or apprehension. Or confusion.

For all the facts, write to us on your letterhead and ask for your copy of our HDTV information brochure. We're the world's leading professional television company.



Ampex Corporation
401 Broadway, Dept. 4J
Redwood City, CA 94063

**IF YOU WATCHED TV TODAY,
YOU SAW AMPEX.**

AMPEX

UK NEWS

Conservatives braced for big Euro-poll losses

By Philip Stephens, Political Editor

THE Government appears to be bracing itself for significant losses in tomorrow's elections to the European Parliament after an unusually frank admission yesterday that it is trailing the opposition Labour party in its private surveys.

After a campaign marked by sharp divisions among Conservatives over their approach to European integration, Mr Peter Brooke, the Party chairman, said weekend surveys showed they were lagging about 5 points behind Labour.

His admission, alongside renewed fears yesterday of higher interest rates prompted by sterling's latest slide, strengthened Labour's hopes that the elections will show it to have emerged as a credible challenger to the Government.

Mr Neil Kinnock, the Labour leader, has presented the European poll as a referendum on Prime Minister Mrs Margaret Thatcher's national as well as European policies, focusing more on domestic issues such as mortgage rates, the health service and the poll tax as on relations with Brussels.

Labour's campaign managers believe that securing a

higher proportion of the vote than the Conservatives would both shake the Government and provide a firm endorsement of the results of their own two-year policy review.

If translated into votes on Thursday a 5 point lead would result in a transfer of perhaps 10 seats of the Conservatives' 45 to Labour's existing 32, which would give Mr Neil Kinnock the largest British representation in Strasbourg.

Heavy losses for the Government would also intensify pressure on Mrs Thatcher to carry out a big Cabinet shake-up in the ministerial reshuffle widely expected for next month.

Mr Brooke, however, stressed that he was confident that the gap between the two parties was closing in the last days of the campaign as the Conservatives launched a determined effort to submerge their internal differences.

Some MPs were predicting yesterday that a bad result in Thursday would force Mrs Thatcher to tone down her aggressive style in opposing moves towards closer monetary integration and European-wide social policies.

Candidates do battle over a Scottish seat

Michael Cassell reports on the election hopefuls fighting to win Glasgow Central

A FITTING battle in the fight for the Scottish parliamentary seat of Glasgow Central, which ends tomorrow when voters pick a new MP, would be: "Hands up whoever hates Maggie most!"

With the obvious exception of Mr Allan Hogarth, the Conservative candidate, who seems marginally less popular locally than the poll tax - the Government's new community charge - the other eight candidates are hell-bent on proving their "anti-Thatcher" credentials.

The Prime Minister is portrayed as the wicked witch of the south and Government policies have earned her an image as 'She' who must be despised and defied; there is an almost Heathite inability to spit out the name and yet a compulsive urge to demonstrate just how much she is hated.

Mr Hogarth, a puppy-fresh advertising executive whose fast-talking gets him into still more trouble - "We have spent 30 years trying to create a problem" - is a brave man.

He is, no doubt, merely cutting his teeth in preparation for a better seat - presumably ready to cross the border to find one. For others, however, the battle involves a fight to the death. For the opposition Labour Party, by now used to being given a bloody

nose by a nation which thinks the party is not nearly nasty enough to Mrs Thatcher, the loss of a 17,000-plus majority is unthinkable.

It will be no good whatsoever if the Labour Party successfully reshapes itself to attract sufficient voters in the south to make victory possible, only to simultaneously forfeit its Scottish stronghold.

Mr Mike Watson, a union official clad convincingly in Labour's identikit candidate kit, claims his new-look party now has the credibility to offer the people of Scotland the only real chance of defeating the Tories. He has, however, been misquoted, with some effect, as acknowledging that the government has a guaranteed

majority in England and Wales "for ever and a day".

With opinion polls showing the majority of Scottish people want constitutional change aimed at giving the country more control over its own affairs, Mr Watson says Labour is in the vanguard of achieving a directly elected Scottish assembly. There are, nevertheless, strong local suspicions about the party leadership's real commitment to the idea of devolution. Labour's only real contender is the Scottish National Party (SNP), which spends half its time mocking the hallowed traditions of Westminster and the other half trying to get more MPs elected to it.

The SNP overturned an apparently safe Labour majority in Govan, another Scottish seat, and their candidate Mr Alex Neil - a former Labour party official - says Scotland is fighting for its life and that Labour's influence north of the border has been annihilated by its collapse to the south.

The SNP wants "a democratic revolution to get the English Tories off our backs, something which Labour has been unable to do for 10 years." The Nationalists seek a mandate to negotiate independence from the United Kingdom, followed by a referendum for the people to decide on the terms agreed.

After that, an independent future within the European Community. Its critics say the

idea means economic suicide. The centrist Democrats, who have an impressive candidate in the shape of Mr Robert McCreadie, want a "home rule" party within a federal UK.

Mr McCreadie is also fighting for the middle ground for the Social Democratic Party, appears to want nothing more demanding than a good time. Together, the two candidates of the former Alliance parties are just about keeping up with the Green Party.

Opinion polls taken last weekend do not suggest that the SNP can expect another last-minute surge to sweep it to victory. Trailing Labour by 28 per cent - they were 30 per cent behind Labour at the same stage in the Govan contest - the Nationalists have only apparently achieved a 9 per cent swing since the 1987 general election. A swing three times greater will be required to repeat the Govan victory.

The odds must be in Labour, however, to keep its hold on the seat, albeit with a far reduced majority. Then it will be back to Maggie-bashing with a vengeance.

1987 general election: R. McTaggart (Lab) 31,619; B. Jenkin (C) 4,366; Dr J. Brydon (Lib/All) 3,525; A. Wilson (SNP) 3,389; A. Brooks (Green) 290; J.F. McGoldrick (Comm) 265; D. Owen (RF) 126. Lab maj 17,253.

Tory office attacked in Vauxhall poll

THE Conservative campaign headquarters for the Vauxhall by-election in South London was petrol-bombed on Monday night, it was learned yesterday.

Mr Mike Keegan, Conservative candidate in tomorrow's by-election, said a brick had gone through the door followed by the petrol bomb. There was evidence it was alight when thrown in, he said. Paraffin damaged some files, but there was no fire damage.

The by-election was called after the departure of Mr Stuart Holland, opposition Labour Party MP, to take up an academic post in Italy.

Mr Paddy Ashdown, leader of the Social and Liberal Democrats, supporting candidate Mr Mike Tuffrey, said the Conservatives were in a "serious tall spin." He said: "They've fallen out with themselves over the issue of Europe, and they're squabbling over the economy."

Ms Kate Hoey, Labour candidate, supported by Mr Gerald Kaufman, foreign affairs spokesman, concentrated on crime at her press conference, calling for new measures of crime prevention.

1987 general election: S K Holland (Lab) 21,364; D E Iddington (C) 12,345; S H V Acland (SDP/All) 7,764; J Owens (Green) 770; D J S Cook (Comm) 223; K Ohuzeni (Ref Front) 137.

Electricity plans will 'blaze trail' in Europe

By Maurice Samuelson

MR MICHAEL SPICER, UK Energy Minister, claimed yesterday Britain's shake-up of the electricity industry provided a model for the rest of Europe and would "blaze a trail" towards a European energy market.

He also rejected claims that the Electricity Bill, which will privatise the industry and is now before Parliament, made inadequate provision for encouraging energy efficiency and environmental improvements.

Mr Spicer's comments, to an IBM conference in Bournemouth, southern England, reflected mounting controversy about Europe on the eve of tomorrow's elections to the European parliament.

He said the Government's electricity privatisation plans would show other EC countries the benefits of the common carriage of electricity between and within member states.

Thanks to the 1983 Energy Act, the UK was the only European Community country whose National Grid had state-owned common carriage provisions. The privatisation bill would further strengthen access to the transmission system, giving generators, in Britain and the rest of Europe, rights to use to the network.

Mr Spicer's defence of electricity plans showed how deeply the Government was stung by its defeat in the House of Lords, Parliament's second chamber, on the Electricity Bill when an amendment was passed giving the Energy Secretary powers to order electricity suppliers to take specific efficiency measures.

He dismissed as unrealistic and misguided those who argued for the US system, known as "least cost planning", whereby new power stations can only be built once energy conservation measures have been explored.

Such an approach, said Mr Spicer, would mean that ageing, polluting and inefficient plant would operate for far longer than they should, thus harming the cause both of efficiency and the environment.

The Government's structural reforms, on the other hand, would have the effect of bringing forward more efficient and therefore cleaner ways of producing electricity.

Support for the nuclear industry, through the non-fossil fuel obligation, would also benefit the environment, as well as providing diversity and security of supply. "Each new PWR (Pressurised Water Reactor) station will reduce UK carbon dioxide emissions by 6m tonnes a year against a coal-fired station."

Phillips Petroleum was yesterday given permission to start the \$50m phase two development of the Audrey gas field in the southern North Sea.

The development was the second new gas project to be authorised in a fortnight by Mr Peter Morrison, junior Energy Minister.

The Audrey field was discovered in 1976 in block 49/11a. Gas production under phase one of the project began in October 1988 from six wells at an unmanned steel platform and sub-sea well head.

The new development, involving a second unmanned platform with provision for six wells, aims to increase gas sales to British Gas to a maximum 450m cubic feet per day from October, 1990.

McDermott's yard in Ardesier has won the \$5.5m contract to build the unmanned platform.

Following his approval, Mr Morrison said that with 12 offshore projects currently being examined by the Energy Department, the "outlook appeared 'promising' for the oil supplies industry."

Last year had seen record investment by operators and in 1989 the pace showed no signs of slackening.

In Brief

Sugar jobs axed in drive for efficiency

BRITISH Sugar, the wholly owned subsidiary of Bristold International, is to axe 355 jobs or about a tenth of its workforce at its sugar processing factories in eastern England.

The company said yesterday the move to seek redundancies, which it hopes can be achieved voluntarily, was part of a plan to improve efficiency in the run up to the creation of the single European market in 1992.

A company spokesman said it was felt the early 1990's would see rationalisation of the European sugar industry.

Coats closure

Coats Viyella, the biggest textile group in Europe presently in the throes of a £36m takeover bid for Tootal, is closing a carpet factory at Batley in Yorkshire with the loss of nearly 150 jobs.

The Batley factory has been run down over the last few years as Coats has concentrated its production at Donaghadee in Northern Ireland.

Race law call

British race relations law needs to be strengthened and backed up with more adequate resources, the Commissioner for Racial Equality said yesterday.

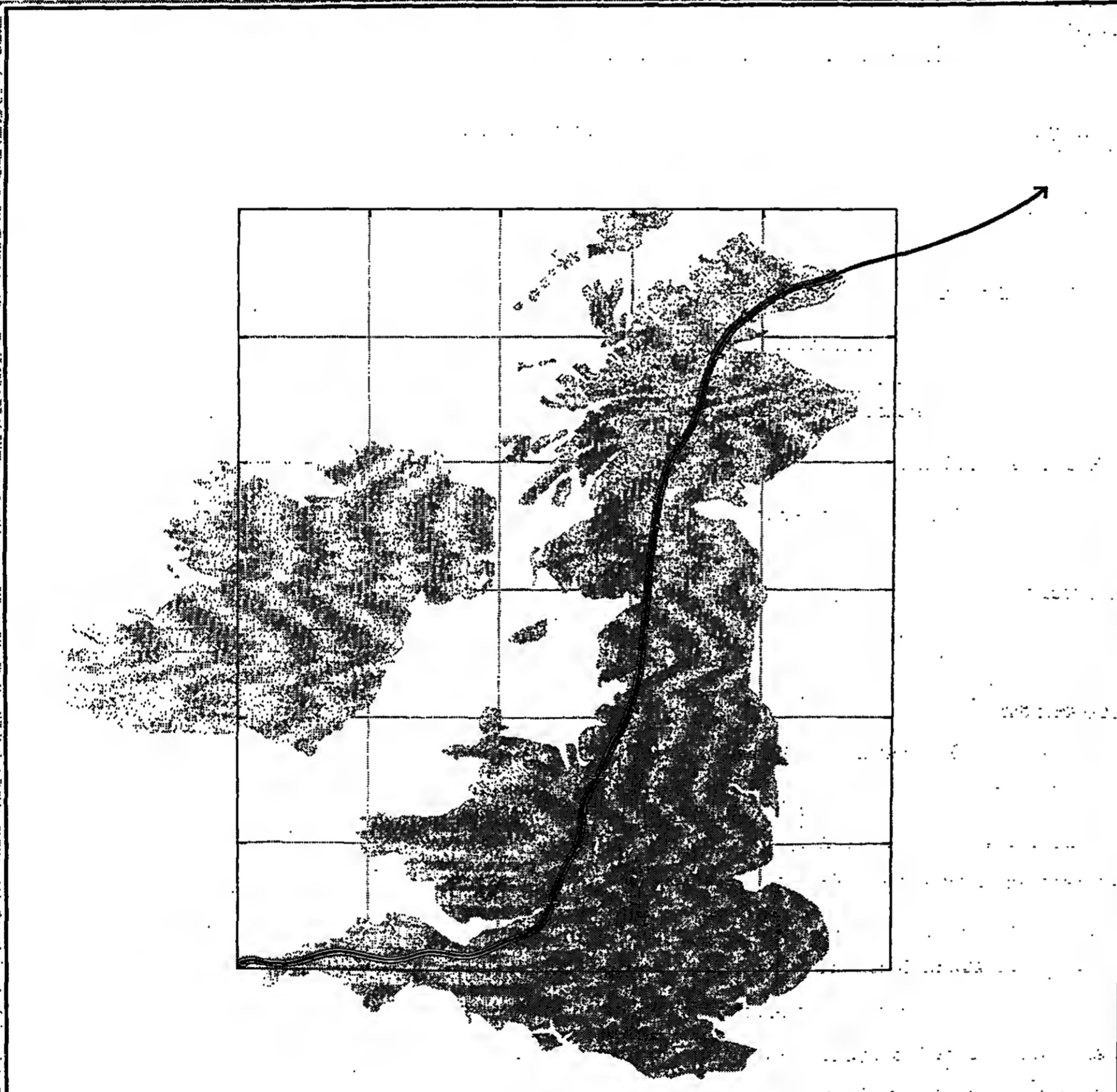
"Official thinking on race issues is too unambitious and budgets far too small," said Mr Michael Day, the commission's chairman, in his annual report.

UDM mine rights

The Union of Democratic Mineworkers, the group of British miners which split from the left-wing National Union of Mineworkers during the 1985 coal strike, has signed an agreement with British Coal giving it sole negotiating rights at the proposed £90m Margam mine in South Wales.

Labour HK stand

Britain's opposition Labour Party has signalled its opposition to any move by the Government to grant full British passports to selected categories of people in Hong Kong, but it refused a commitment to give such rights to all 8.25m British citizens in the colony.



WHAT WOULD HAPPEN TO YOUR PROFITS IF YOUR TRUCKS COULD TRAVEL AN EXTRA 1,000 MILES A YEAR?

Now you can improve your balance sheet simply by changing your fleet fuel. An incredible claim? Not at all. Shell Advanced Diesel on average gives 2-3% more mpg than ordinary diesel.

For an articulated lorry, this could mean an extra 1,000 miles a year - on the same amount of fuel.

What makes it so advanced?

A unique set of additives gives you cleaner and more efficient engines. This in turn makes them longer-lasting, and more reliable.

Shell Advanced Diesel also pays dividends for your company's image on the road, by contributing to a cleaner environment.

(Better combustion means your vehicles emit less smoke and noise.)

It even improves conditions for your drivers, thanks to ingredients to dispel diesel smells and spills.

So whether your business runs buses, trucks or vans, you'll find that all diesel-engined vehicles can profit from using Shell Advanced Diesel.

Not to mention all profit and loss accounts.



'Car waste' pollutants found in Antarctica

By David Fishlock, Science Editor

TRACES of pollutants assumed to have come from the emissions of motor vehicles in the northern hemisphere have been detected in Antarctic snow by the British Antarctic Survey.

Mr David Drewry, the survey's director, said cadmium, lead and zinc as well as hydrocarbons had been found in snow, and traces of DDT and other agricultural chemicals had been found in the tissues of seals.

The British Antarctic Survey first reported the so-called "ozone hole" or region of depleted atmospheric ozone above a large area of Antarctica.

Britain is investing over £50m to develop its research base at Halley in Antarctica as a relatively sensitive location for studies of global climatic phenomena such as atmospheric ozone depletion and the greenhouse effect, the Government said yesterday.

But Mr Drewry warned that the increasing accessibility of Antarctica to tourists brought its own risks of interfering with their environments.

Mr Kenneth Baker, Secretary for Education and Science, said the £50m, allocated by government through the Natural Environment Research Council, would fund a new research vessel, a gravel airstrip, a large research aircraft and a new base for the scientists.

"Climate change is a world-sized problem and one where only concerted action on a world scale can make any significant effect," Mr Baker said.

All these shares having been sold, this announcement appears as a matter of record only.



DAF N.V.

(Incorporated as a public company with limited liability in The Netherlands with its corporate seat in Eindhoven)

**OFFER OF
17,934,336 ORDINARY SHARES TO BEARER
OF A NOMINAL VALUE OF NLG 5.00 EACH
AT NLG 47.00 PER ORDINARY SHARE**

Global Co-ordinator

Amsterdam-Rotterdam Bank N.V.

Lead Managers

Amsterdam-Rotterdam Bank N.V.

Credit Suisse First Boston Limited

S.G. Warburg Securities

Sponsor to the listing on
the Amsterdam Stock Exchange

Sponsor to the listing on
the London Stock Exchange

Amsterdam-Rotterdam Bank N.V.

S.G. Warburg Securities

Broker to the listing on the London Stock Exchange

Cazenove & Co.

Financial advisers to DAF N.V.
and to the selling shareholders

F. van Lanschot Bankiers N.V. and N M Rothschild & Sons Limited

The above shares were underwritten by:

in The Netherlands, Belgium and Luxembourg

in the rest of the World

Amsterdam-Rotterdam Bank N.V.

Credit Suisse First Boston Limited

Amsterdam-Rotterdam Bank N.V.

Algemene Bank Nederland N.V.

Generale Bank

Daiwa Europe Limited

Shearson Lehman Hutton International

Swiss Bank Corporation

UBS Phillips & Drew Securities Limited

Bank Mees & Hope N.V.

Bank Brussel Lambert N.V.

BNP Capital Markets Limited

CL-Alexanders Laing & Cruickshank

Credit Suisse First Boston N.V. De Nationale Investeringbank N.V.

COMMERZBANK

Creditanstalt-Bankverein

Kredietbank International Group Nederlandsche Middenstandsbank nv

Deutsche Bank Capital Markets

Dresdner Bank

Pierson, Heldring & Pierson N.V. Rabobank Nederland

Mediobanca-Banca di Credito Finanziario S.p.A.

Morgan Stanley International

Banque Générale du Luxembourg S.A. Banque Internationale à Luxembourg S.A.

Paribas Capital Markets Group

Société Générale

Banque Paribas Nederland N.V. Banque de Suez Nederland N.V.

S.G. Warburg Securities

Credit Lyonnais Bank Nederland N.V. F. van Lanschot Bankiers N.V.

in the United Kingdom

S.G. Warburg Securities

Cazenove & Co.

Barclays de Zoete Wedd Holding Limited

James Capel & Co.

County NatWest Limited

N M Rothschild & Sons Limited

June, 1989

MANAGEMENT

Spanish industry

The rise of an acquisitive papermaker

Peter Bruce, in Madrid, explains how Torras Hostench has become not only one of the country's largest conglomerates but also one of the few with multinational ambitions

Jorge Núñez first met Javier de la Rosa on a flight between Madrid and Barcelona in 1985. It was, for both men, a fateful trip. Bull-necked industrialist meets street-wise financier.

Their association has blossomed into the most absorbing Spanish industrial saga of the 1980s and placed De la Rosa in *de facto* control of one of Spain's biggest and newest industrial conglomerates - Torras Hostench.

By Spanish standards, Núñez had had a varied industrial career. An electromechanical engineer, he had worked in management at a shipyard in Marseilles, studied in the US, and, in 1972, joined Torras Hostench, then a little known Catalan paper company, as finance director.

Torras was expanding but the oil shock of 1973 nearly crippled it. In 1981 it lost Pta 130bn (9.5bn) and in 1983 stopped paying its debt. Its bourse listings were suspended.

Núñez, after a row with the company's then president, had left in 1980 but was persuaded by creditor banks to return as chief executive in 1982. The chairman by then had left the company.

Núñez resorted to debt, closed loss-making operations, and cut the workforce by about 20 per cent. Debt repayment resumed in 1985, by which time profits had recovered to Pta 16bn.

De la Rosa, now 41, was better known. A glittering banking career had just ended badly with the bank he ran in Barcelona stumbling into heavy losses. Banesto, which controlled the bank, once put these at Pta 74bn. Spain's proudest financial establishment pointed fingers at him but never backed up with fact the whispering campaign that followed.

By the time he and Núñez met, Spain was just a few months off joining the European Community. Torras was looking for new capital and De la Rosa knew that a former banking client, the Kuwait Investment Office (KIO), was looking for a vehicle through which to make long-term investments in Spanish industry.

KIO, advised by De la Rosa, had already bought Impacsa, a producer of paper packaging and it did not require a big logical leap to settle on Torras as a next step. In October 1986, KIO, again prompted by De la Rosa, bought 24.9 per cent of Torras. "They (Torras) had cash, good management, and the paper cycle was going up," he remembers.

KIO helped pay off Torras' debt - some Pta 11bn - and in March 1987 Sheikh Fahad Mohammed Al-Sabah, KIO's president, became chairman. De la Rosa became one of three vice chairmen, the senior board member resident in Spain and its only Spanish speaking vice chairman. He became, to the excitement of Spanish press, *el hombre fuerte de KIO en España*, KIO's strong man in Spain,

a label that still irritates him. KIO, possibly because it was Arab and rich and secretive, and De la Rosa, possibly because he had not taken his earlier troubles lying down, were quickly promoted as the devils incarnate of the new wealth spreading across the land and had to work hard to convince the Government and media they were serious.

Núñez, however, was not worried about his new bosses. "If someone has the money and wants to be chairman," he says waving a hand that looks like a small excavator, "I say *por favor*. My risk was my profession. Their risk was their money." Núñez's faith has improved his profession.

With KIO's backing, Torras Hostench bought Pamesa, a quality paper producer, in late 1986, and was later to take over KIO's stake in Impacsa. It also owns 3.9 per cent of ENCE, the state owned pulp and paper producer.

But De la Rosa, a ferocious gatherer of industrial and financial intelligence and today an important independent investor in his own right, had never intended to end his days making paper. In July 1987, true to his dictum - "buy, capitalise, restructure and, possibly, sell again" - Torras launched a Pta 55bn rights issue, the biggest ever

'My customers don't have to keep stocks because I have the stocks'

then in Spain. The new funds would be used for acquisition. Torras Hostench would become a holding company with Núñez as its chief executive.

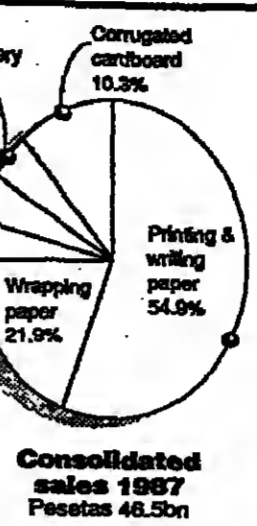
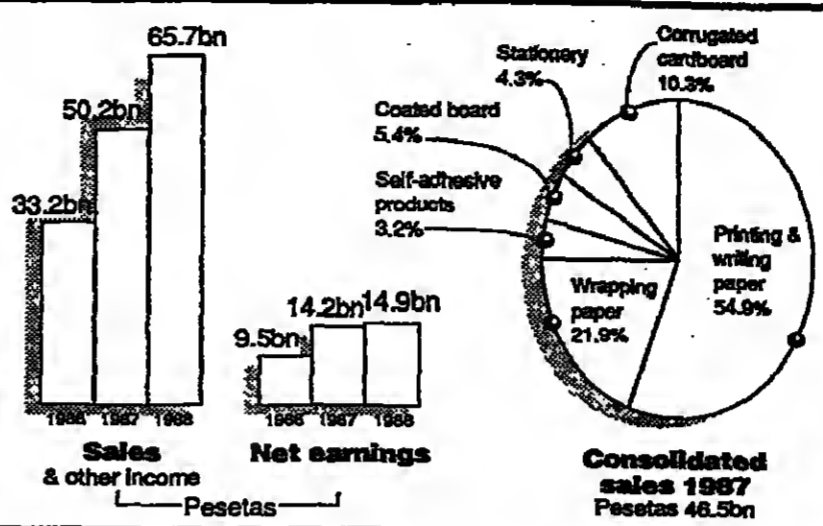
The new group quickly bought 50.01 per cent of Cros, a struggling Catalan fertiliser group with turnover then of Pta 51bn, net profits of Pta 2bn and deeply indebted.

The next step was harder. Union Explosivos Rio Tinto (ERT) was the pride of the Spanish chemicals business. An oil refiner, it was also the country's biggest private sector arms producer, and fought vicious fertiliser price wars with Cros. But ERT was also struggling. The company had lost Pta 10bn in 1986 but was slowly recovering under Jose Maria Escodrillas, a company doctor appointed by the Government in the early 1980s.

TORRAS HOSTENCH



Jorge Núñez



Escodrillas fought hard and loud against the Torras-KIO intrusion but proved no match for De la Rosa's staying power and KIO's money. When Escodrillas warned that a takeover meant an Arab stake in Spain's defence industries, De la Rosa offered to hive off and sell the arms division.

The Government, relieved that someone else would also clean up ERT's remaining Pta 65bn debt and end the fertiliser wars, washed its hands of the group. Through Cros, Torras Hostench now owns 24.6 per cent of ERT and intends formally to merge the two this summer, creating a potentially powerful new Spanish company, Ercros, worth a net Pta 165bn, of which it will own 40 per cent.

Hardly had De la Rosa led a nervous KIO through the ERT storm than he laid his dead hand on EBRO, the country's biggest sugar refiner. Once again, the Arab ghost was raised in defence and once again to no avail. De la Rosa-KIO-Torras won Ebro in Spain's first ever hostile takeover early last year.

Torras also splashed out in 1988 when he laid his dead hand on ERRO, the country's biggest paper company. Chemicals and fertilisers would balance paper's erratic business cycle. Food was an essential and stockholding, insurance and engineering services could all serve the group while going about their normal business.

Spain, with its fast-growing eucalyptus resource, was a good place to base a southern European paper company. Chemicals and fertilisers would balance paper's erratic business cycle. Food was an essential and stockholding, insurance and engineering services could all serve the group while going about their normal business.

It seems to work, too. The group has quickly set about modernising plant, streamlining its marketing and is looking for acquisitions elsewhere in Europe. Group net earnings of Pta 14.2bn in 1987 were 49 per cent up on 1986 and included extraordinary gains from the sale of

a small stake in Banco de Vizcaya in 1987. Last year the net profit was Pta 14.9bn. First quarter pre-tax profits for 1989, at Pta 5bn, were 65 per cent higher than the first three months of 1988.

At home, Núñez reckons Torras Hostench is ready to face big foreign competitors. "We can now put 20 kilos of paper anywhere in Spain in 24 hours," he says. "My customers don't have to keep stocks because I have the stocks."

It has bought control of Cellulose des Ardennes Belgium (CAB) and taken out an option to buy Inter-mills, another Belgian producer. An attempt to buy Aussedat Rey, the large French paper company, failed when International Paper of the US stepped in with an expensive offer, but a French purchase combining paper and food is possible soon.

Ercros, the merged chemicals business, has been a more difficult because both Cros and ERT are widely diversified. De la Rosa hired Javier Vega de Seoane, once a senior executive with the state holding company, INI, and a confidante of the Minister of Industry, to run Ercros. The end of price wars should restore some profitability to fertilisers but it faces tough multinational competition in chemicals.

ERT's old oil refinery in southern Spain also sits awkwardly in Torras and, though it generates cash, is up for sale for Pta 40bn. So is the arms division, now hived off at the Government's insistence and on the

market for Pta 35bn. De la Rosa says he will not accept less. Vega de Seoane is talking to his friends in INI about merging it with state-owned weapons businesses but the two sides disagree about how much they are each worth.

Ebro, though, has been a dream purchase. De la Rosa persuaded Manuel Guasch, an experienced industrialist and chairman of FASA Renault, to run the company and he has quickly diversified away from sugar.

He bought 60 per cent of Herba, Europe's biggest producer of long grained rice, where some analysts expect net profits to treble in four years. Arotz, another purchase, produces asparagus and strawberries, but also owns a unique 600-hectare black truffle plantation capable when it begins producing next year, of meeting 75 per cent of world demand for the tiny black fungus.

Ebro has also bought into a Portuguese fish canning and edible oils group, Vasco da Gama, and a Spanish distributor, Ventax. Its core sugar business, rich in hidden assets, remains well cushioned by the Community's sugar quotas.

For at least a year now, Torras has carefully groomed its image as a homogenous Spanish chemicals, foods, paper and services group and one of the few with multinational ambitions. With some justification too - it was Beta Capital that found Arotz for Ebro - but the caution has clearly been driven by KIO's desire not to cross the Government or public opinion.

In the past few months though, political pressure on the Kuwaitis has evaporated. KIO got out of its compromising alliance with "los Albertos" after the latter had successfully destroyed Banco Central's plans to merge with Banesto. It has become an everyday, though massive, foreign investor.

The main beneficiary, though, is De la Rosa, who owns 15.8 per cent of Torras Hostench himself, and who is now free to play out his importance in Torras to the full. KIO admits it could not do business in Spain without him. For the moment at least, De la Rosa, not

Ercros or Torras Papel, he freely concedes now that while Ebro was bought for its profits, Cros and ERT (Ercros) were pursued for their assets. Ercros' considerable property portfolio has just been bought and resold by KIO's fast-growing Spanish property arm, Prima Inmobiliaria.

Adds Antonio de Vasconcellos, Torras' representative in London: "We want to be number one in what we do. We cannot, in a European sense, be number one in chemicals nor number one in paper."

De la Rosa is thick-skinned enough to live with inevitable charges of "speculation" that will once again be laid at Torras' door if it does get out of paper and chemicals. In a country where insider trading is not an offence, buying and selling companies can nevertheless generate great emotion. Increasingly, though, older Spanish companies are following Torras' lead.

There is, anyway, still a lot to do in Torras Papel and Ercros. The paper company is still looking for foreign acquisitions. Ercros real estate sales, and the sale agreed this week of its Dr. Andree pharmaceuticals business, have helped cut ERT's debt by more than Pta 30bn to Pta 12bn and more asset sales are likely this year. The proceeds of KIO's sale of its partnership with "los Albertos", some Pta 15bn, should also be used to pay off debt.

Where De la Rosa will take Torras Hostench next is anyone's guess, though he has obviously developed a taste for blighted or undervalued industrial companies. "We have demonstrated that we can buy companies that no-one else wants," he says, and "the money now in Spain is to be made in industry, not in finance."

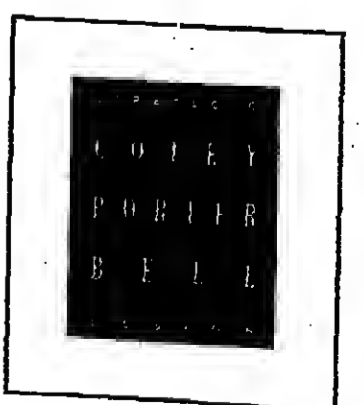
There does not appear to be a grand design. The group, says Núñez, is "opportunity led" and the only sure thing about De la Rosa is that he will assiduously court foreign capital markets. "You cannot restructure Spanish companies using only Spanish capital," he says. For a Spaniard who has had a hand in raising more than 51bn from shareholders in the Torras family in the past three years, he should know.



HAS HE BEEN PACKAGED BY COLEY PORTER BELL?

Miracle of miracles.
 One moment hostile and unapproachable, the next sweetness and light.
 And you can put it all down to one thing. A change in identity.
 Something Coley Porter Bell advocate wholeheartedly.
 Through design, we help our clients achieve a new

sense of direction.
 Our success is in analysing the strengths of companies and their brands and designing visual identities that build on them.
 If you want the world at large to see you the way you'd ideally see yourself, then see us. Coley Porter Bell.
 Designers of corporate and brand identities.



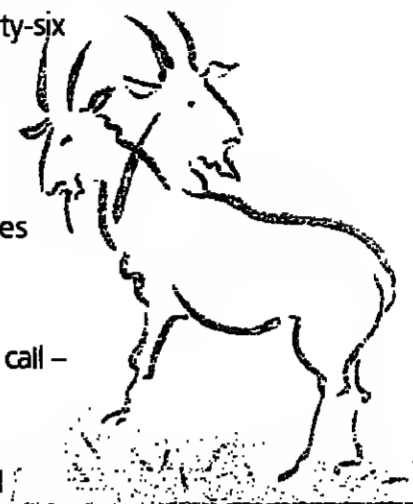
ase of
ulism
sonings
known

treated
k not
banned



Hays is one of the largest and most successful business services groups in the country with over thirty-six different companies.

But the one thing all our companies have in common is something we like to call – The Hays Approach.



Whatever field you're in, we really work to understand your business. Solving our customers' problems, is all in a day's work to us.

Even if that means a twenty-four hour day, we'll move mountains to help.

For example, one of our customers had an urgent problem.

Production was going to grind to a halt unless some 20,000 litres of vital ingredients for beauty products could be delivered. He rang at 5pm that day, Hays Chemicals pulled out all the stops to deliver by 3am the next day, to a destination 150 miles away.

Through Hays Distribution Services, we literally move mountains, mountains of refrigerated food, over 35 million cases every year to be exact, for some of the country's largest supermarket chains.

But whatever the nature of our customers' problem, whether it be in specialised distribution, office support, or specialist staff recruitment, we'll do everything within our power to solve it.

**WHATEVER WE DO FOR OUR CUSTOMERS,
THE STORY'S THE SAME.**

We achieve this by investing in good management and recognising the importance of our customers' satisfaction. It's the secret of our success. And our customers'

Hays

Hays plc, Hays House, Millmead, Guildford, Surrey GU2 5HJ.

WE'RE WITH YOU ALL THE WAY

ISA

FT
FINANCIAL TIMES CONFERENCES
THE OUTLOOK FOR EUROPEAN PETROCHEMICALS
LONDON, 3 & 4 JULY 1989

This major international conference on an important industry features papers by:

Mr John G Holloway
 Exxon Chemical Limited

Mr Kurt Ritter
 Commission of the European Communities

H E Ahaji Rilwanu Lukman
 OPEC
 Minister of Petroleum Resources, Nigeria

Mr Ibrahim Ibn Abdullah Ibn Salamah
 Saudi Basic Industries Corporation (SABIC)

Mr Evert Henkes
 Shell Chemicals UK Limited

Dr Marcello Colitti
 Ecotuel SpA

Mr John N Turnbull
 BP Chemicals

Mr Edward A Weisman
 Chemical Bank

Mr Simon De Bree
 NV DSM

Mr Ralph Hodge
 ICI Chemicals & Polymers Limited

Mr Stanley Johnson
 Nuclear Safety and Civil Protection, DG XI
 Commission of the European Communities

Mr Peter D Gaffney
 Gaffney, Cline & Associates Ltd

For information please return this advertisement, together with your business card, to:

FT
Financial Times Conference Organisation
 126 Jermyn Street, London SW1Y 4UJ
 Alternatively,
 Telephone: 01-925 2323
 Telex: 27347 FTCONF G Telefax: 01-925 2125

Making the FT work even harder for you

A GUIDE TO FINANCIAL TIMES STATISTICS

Are you getting 100% out of your daily newspaper - or only 75%?

The Financial Times provides the best and most comprehensive range of financial and economic data of any British newspaper. And almost 25% of it is devoted to statistics.

Designed to help you get the most out of the pink pages, A GUIDE TO FT STATISTICS will help both the lay reader and the professional investor alike.

This new edition will help you to find the figures you need, to understand how they are arrived at, and how they should be read.

Written by FT journalists who are experts in their fields, each chapter has been extensively updated and reorganised to reflect the FT's new approach to its statistical coverage.

Detailed coverage includes:

Foreword by Sir Geoffrey Owen, Editor of the FT • An Introduction to Financial Times statistics • UK equities • UK equity indices • The FT-Actuaries indices • International equities • International equity indices • Unit trusts, insurance and offshore funds • International capital markets • Commodities • Futures and options • Currencies and money • British economic statistics • Financial Times Statistics Service • Appendix: how the statistics are arrived at.

ORDER FORM

Please return to: (Mail order address only)
 The Marketing Dept., FT Business Information
 7th Floor, 50 St. Dunstons, London EC2A 4DF.
 Tel: 01-759 2002. Telex: 227282.

Please note payment must accompany order. Prices include postage and packing.

Please send me:

Office use	Title	Qty	UK Price	Overseas Price
4777	A Guide to FT Statistics		£12.95	£14.50
0153	ISBN 185334 028 6			US\$23.00

I enclose my cheque value £/US\$ made payable to FT Business Information.

I wish to pay by credit card (mark choice): Visa Access Amex

Card No. _____

Card Expiry Date _____

*I wish to order 5 or more copies. Please send me details of bulk order discounts or telephone.

(BLOCK CAPITALS PLEASE)

Mr/Ms/Ms/Ms
 Title _____
 Organisation _____
 Address _____
 Postcode _____ Country _____
 Signature _____ Date _____

Please allow 28 days for delivery. Refunds are given on books returned in perfect condition and within 7 days of receipt.

Registered office: Number One, Southmark Bridge, London SE1 9HL.
 Registered in England No. 980996.

FT LAW REPORTS

Reinsurer's claim is struck out

MEADOWS INDEMNITY CO LTD v INSURANCE CORPORATION OF IRELAND PLC INTERNATIONAL AND COMMERCIAL BANK PLC
 Court of Appeal (Lord Justice May, Lord Justice Neill and Lord Justice Nourse);
 May 18 1989

A REINSURER cannot claim against the insured for a declaration as to the invalidity of the original insurance because, although he has an interest in its avoidance in that his own liability would be eliminated, the rights under the original contract attach not to him but to the insurer, and the court's declaratory power is limited to declaring the contested existing or future rights of parties to the litigation, not those of non-parties.

The Court of Appeal so held when allowing an appeal by the second defendant, International Commercial Bank plc (ICB), from Mr Justice Hirst's decision refusing to strike out the writ in an action by Meadows Indemnity Co Ltd. An appeal from his refusal to stay the proceedings and to stay third-party proceedings against ICB by the first defendant, Insurance Corporation of Ireland plc, was dismissed.

Order 15 rule 16 of the Rules of the Supreme Court provides: "No action... shall be open to objection on the grounds that a merely declaratory judgment or order is sought thereby, and the court may make binding declarations of right whether or not any consequential relief is or could be claimed."

LORD JUSTICE NEILL said that in September 1983 negotiations took place for a loan to enable Amaza AG to buy a luxury hotel in Greece.

Negotiations also took place to obtain credit guarantee insurance whereby the lender of the purchase money would be insured against any risk of default by Amaza.

Amaza asked London brokers to obtain suitable cover. They approached the Insurance Corporation of Ireland, which got in touch with Meadows as proposed reinsurer.

It was subsequently alleged that in the course of the negotiations representations were made which affected the validity of the insurance and reinsurance contracts.

On November 24 1983 Insurance Corporation signed a cover note confirming instruction to declare public rights other than at the suit of the Attorney General, since he was the only person recognised by public law as entitled to represent the public in court.

Lord Diplock said for the court to have jurisdiction to declare a right it must be a right claimed by one of the parties as enforceable against an adverse party to the litigation.

He said "the jurisdiction of the court is not to declare the law generally... it is confined to declaring contested legal rights, subsisting or future, of the parties represented in the litigation before it and not those of anyone else."

In *Boulting* [1963] 2 QB 606, before Mr Justice Salmon and in the Court of Appeal, there was some consideration of the circumstances in which a declaration could be granted.

Mr Justice Salmon said the plaintiffs were "interested" in the subject-matter of the declaration sought, and were not strangers to the transaction.

"Accordingly," he said, "it is wrong to say the plaintiffs have no locus standi." In the Court of Appeal Lord Denning said the court had power to grant a declaration "whenever the interest of the plaintiff is sufficient to justify it."

In *Eastham* [1964] CL 413 Mr Justice Wilberforce said "to grant a remedy by way of declaration to the persons whose interests are vitally affected would be well within the spirit and intent of the rule as to declaratory judgments."

Mr Justice Hirst relied substantially on the *Boulting* and *Eastham* decisions.

He said that the interests of Meadows were vitally affected by the outcome of the dispute between ICB and Insurance Corporation since, if ICB failed against Insurance Corporation, Insurance Corporation's claim against Meadows would disappear. "They have a real interest and are not strangers to the ICB/Insurance Corporation transaction."

He said that the passages in *Gouriet* must be read and interpreted in their context, namely an attempt by a private plaintiff to invoke public law as a ground for an injunction. They were not intended to lay down any special limitation where a private individual sought relief in a private law context.

It was not possible to give so restricted a meaning to Lord Diplock's speech,

that the court had no jurisdiction to declare public rights other than at the suit of the Attorney General, since he was the only person recognised by public law as entitled to represent the public in court.

Lord Diplock said for the court to have jurisdiction to declare a right it must be a right claimed by one of the parties as enforceable against an adverse party to the litigation.

He said "the jurisdiction of the court is not to declare the law generally... it is confined to declaring contested legal rights, subsisting or future, of the parties represented in the litigation before it and not those of anyone else."

In *Boulting* [1963] 2 QB 606, before Mr Justice Salmon and in the Court of Appeal, there was some consideration of the circumstances in which a declaration could be granted.

Mr Justice Salmon said the plaintiffs were "interested" in the subject-matter of the declaration sought, and were not strangers to the transaction.

"Accordingly," he said, "it is wrong to say the plaintiffs have no locus standi." In the Court of Appeal Lord Denning said the court had power to grant a declaration "whenever the interest of the plaintiff is sufficient to justify it."

In *Eastham* [1964] CL 413 Mr Justice Wilberforce said "to grant a remedy by way of declaration to the persons whose interests are vitally affected would be well within the spirit and intent of the rule as to declaratory judgments."

Mr Justice Hirst relied substantially on the *Boulting* and *Eastham* decisions.

He said that the interests of Meadows were vitally affected by the outcome of the dispute between ICB and Insurance Corporation since, if ICB failed against Insurance Corporation, Insurance Corporation's claim against Meadows would disappear. "They have a real interest and are not strangers to the ICB/Insurance Corporation transaction."

He said that the passages in *Gouriet* must be read and interpreted in their context, namely an attempt by a private plaintiff to invoke public law as a ground for an injunction. They were not intended to lay down any special limitation where a private individual sought relief in a private law context.

It was not possible to give so restricted a meaning to Lord Diplock's speech,

Despite the wide language of Order 15 rule 16 the court's jurisdiction to grant a declaration was limited, in Lord Diplock's words, to "declaring contested legal rights, subsisting or future, of the parties represented in the litigation before it and not those of anyone else."

Boulting and *Eastham* could readily be reconciled with the principle in *Gouriet* because in both cases the plaintiffs were seeking declarations as to their legal rights which were in effect being contested by the defendants despite the absence of any direct contractual link. The declarations were being sought to resolve an issue between the plaintiffs and each of the defendants.

In the present case it was true that Meadows had a direct interest in the validity of ICB's claim against Insurance Corporation, but there was no contested issue between Meadows and ICB.

That was not surprising because the right of an insured person to make a claim against his insurers did not arise until his own liability had been determined. By analogy the right of an insurer to make a claim against his reinsurer did not arise until the insurer's liability to the insured had been established.

Meadows was therefore not entitled to claim a declaration against ICB. Nor would ICB have been entitled to claim a declaration against Meadows.

One could see the good sense of a person being able to establish by means of a declaration the legal rights of a third person if those rights would in due course directly affect him as an insurer or reinsurer.

However, in the light of *Gouriet* such use of a declaration was not at present permissible.

ICB's appeal was allowed. Meadows's claims for declaratory relief against ICB were struck out.

Lord Justice May and Lord Justice Nourse gave concurring judgments.

For ICB: John Thomas QC and Richard Jacobs (Trawers Smith Brailmont).

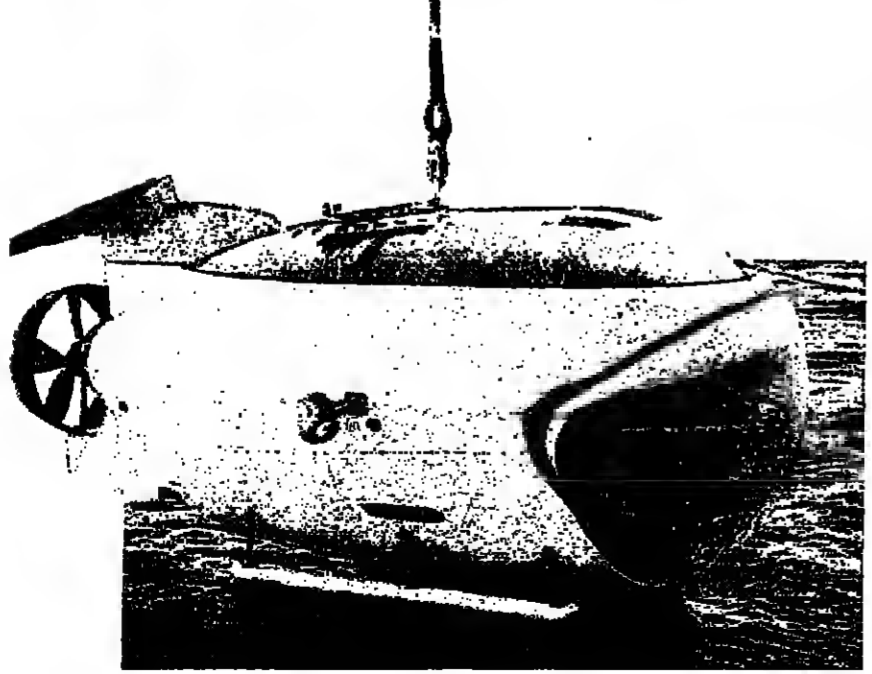
For Meadows: Richard Atkins QC and Michael Howard (Ince & Co).

For Insurance Corporation of Ireland: Stuart Isaacs (Davies Arnold & Cooper).

Rachel Davies
 Barrister



Our composite know-how goes very deep. Down to 6000 metres, in fact!



Deep sea research at new depths.

Man is now capable of exploring up to 80 percent of all ocean floors. Neste's subsidiary, Exel Oy, has developed a syntactic foam which allows deep sea research vehicles to descend down to 6000 metres instead of the former 2000.

In developing this syntactic foam, Exel has used the very latest findings of composite technology. The Exel foam is composed of microspheres and thermosetting resin. It does not absorb water, resists enormous pressure and, at the same time, remains as lightweight as possible.

The project, which was carried out in cooperation with the Finnish deep sea research vehicle manufacturer, Rauma-Repola Group, is just one example of Exel's product development. Their ski pole, to take another example, proved to be so effective and advanced it was accepted only after the Calgary Olympic games.

Neste is a dynamically developing international corporation.

Our main areas of operation include oil and chemicals. Neste masters the whole production chain from crude oil to plastics. Neste is Scandinavia's largest oil refiner and its production covers all oil products. Neste is contributing to several oil exploration projects around the world. It is also one of the world's leading oil traders.

Neste's rapidly growing chemicals industry produces all kinds of thermoplastics, as well as special plastics. In terms of quantity and quality, Neste Chemicals is already one of the leaders in its field in Europe. It is also one of the world's top manufacturers of insulating plastics.

Neste Shipping specializes in transportation of gas and chemicals, often in severe arctic conditions.

Neste Gas imports and distributes natural gas as well as takes care of the network operations. LPG trading is also a feature of the division's activities.

Neste Battery covers a wide range of products from starter batteries to industrial batteries and it has production plants in several countries in Europe.

Neste Advanced Power Systems develops and markets internationally solar and wind power systems, and is active in electric vehicle developments.

Neste has customer service, sales companies and production plants all over the world. The work performed by Neste's research and development groups in several product sectors has been recognized internationally. One example being Neste's role as one of the world's leading developers of special plastics.

Neste's investment in customer service, product development and research is significant and continuous.

Neste operates worldwide:
 Austria, Belgium, Canada, Denmark, FRG, France, Greece, Hong Kong, Italy, Japan, The Netherlands, Norway, Portugal, Saudi Arabia, Spain, Sweden, Switzerland, Turkey, U.A.E., UK, U.S.A., U.S.S.R.

For further information please contact:
 Neste Oy, Head Office,
 P.O. Box 20, SF-02151 Espoo, Finland,
 Phone Int. + 358-0-4501,
 telefax + 358-0-450447

NESTE
 From Innovations to Applications

European Research France

A leading international broking house is currently strengthening its European research desk and seeks to recruit an experienced French equities analyst to join its London team.

If you have a minimum of 3 years' experience of French markets and would be interested in pursuing this opportunity further, please contact Charles Ritchie on 01-831 2000, (evenings/weekends 01-675 0670) or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

JOB

The widening gap between wants and needs

By Michael Dixon

"HOW ABOUT this for a new law of organisational stupidity?" a company recruiting manager asked last Wednesday. Along with 79 other London members of the Institute of Personnel Management, he had just endured a lunchtime talk by the jobs column on the laws already in the canon.

As it is months since I last mentioned them in print, I'd better explain that the laws describe various unplanned things that tend to go on in organisations to the chagrin of their staff and even more so their customers. The original model, laid down in 1958 by Professor Northcote Parkinson, states: *Work expands to fill the time available for its completion.*

Thanks to help from more than 200 readers over several years, up to last week I had identified 21 such laws. And the new one suggested by the recruiting manager followed the general pattern in being distilled from the originator's own experience. His proposed wording is: *Managers' wants and needs diverge with increasing seniority.*

"What our firm needs," he said, "is commercially numerate people. By that I mean recruits able to spot practical opportunities, such as good deals, in a great mass of figures. My masters

know that as well as I do. "But what they say they want - which, from their superior perspective, they assume to be the same thing - is graduates in numerate subjects like physical sciences and engineering as well as maths and statistics. Unfortunately, they aren't the same thing. However good they are at higher mathematics, they quite often can't put two and two together commercially.

"I reckon we'd do better by sending talent scouts round betting shops. Since it would be more than my job's worth to suggest it though, my bosses don't get what they need. They get what they want even though, with so many employers bidding for graduates like that, it's very expensive."

Which said, he made me promise that I would not name the new law after him, and headed back to his office.

The trouble was that, although the recruiting manager had made out a good case for his suggestion in the context of his own particular job, I had never before included a law in the canon on the evidence of a single occurrence. The test for inclusion is that the proposed law must look likely to be at least as reliably predictive as the

laws of economics, which means that it has to be in widespread operation.

As luck would have it, however, I have just come across a research report which indicates that the new suggestion does pass the test. The report, published in the latest *Sundridge Park Management Review*, is on a study of the production plants of 10 companies in Britain made by Professor Brian Houlden and Dr David Woodcock, respectively of the Warwick and the Nottingham University management schools.

They point out that a company's competitive edge often depends less on the quantity and cost of the things it produces, than on their quality and the promptness with which they are delivered. So the top managers crucially need information on quality standards and delivery times.

But most of the company chiefs studied did not call for that kind of data. What they wanted was information on quantity and costs. Hence, the report's authors say:

"We found that the managing directors were inundated with detailed data on output levels and costs, while at the same time being starved of strategic information on quality and delivery

performance. In none of the plants investigated did the managing director know the proportion of orders meeting delivery promises, and the real level of quality dispatched...."

The researchers add that the apparent lack of top-level interest in such matters sent "subtle but powerful" messages to the production managers below about their chiefs' real priorities. "As a result performance in these key areas suffered, making it more difficult for marketing to win orders."

So, since there could hardly be a clearer case of managers' needs and wants diverging with increasing seniority, the 22nd law of organisational stupidity is hereby added to the canon. And being forbidden to use the name of the recruiting manager who revealed it to me, I'll call it after the first of the two researchers: *Houlden's Hiatus.*

will be mentioned later - he promises to respect any applicant's request not to be identified to the employer at this stage.

Travelling extensively from the headquarters in America, the newcomer will have full responsibility for all the group's businesses outside the US. That means nine companies, concerned mainly with life assurance and pensions, in Canada, South America, Hong Kong, Indonesia, South Korea, Malaysia, Spain, Taiwan and Britain. The firm has about 4,000 employees all told.

The prime task will be to mastermind expansion both in Europe, using the British company as a springboard, and in the "Pacific Rim". But there will also be emphasis on increasing the efficiency of established operations.

Candidates should already have run a big insurance business spanning several countries, and have been successful in keeping it ahead of changes in world-wide markets. As well as knowing life assurance and investment management like the back of their hands, they should have proven skill in negotiating mergers and joint ventures.

The salary indicator is US\$250,000, plus bonus on

results. Other benefits for negotiation. Mr Normille says prospects of promotion still higher in the group are "excellent".

Inquiries to him at 11 Trinity Square, London EC3N 4AA; tel 01-480 7220, fax 01-481-8688.

Sales leader

SOMEONE with success in selling services to City of London businesses as well as familiarity with information technology is wanted by Vivian Lawrence of the EAL International consultancy. The recruit will be the City-based sales manager of a British company's division specialising in computer "facilities management".

It consists of taking over the responsibility for most if not all of a client company's data-processing and management services activities - buying or leasing the relevant equipment, transferring the staff involved onto the division's payroll, and running the whole works either on its own or the client's premises.

Salary about £45,000 plus commission. Perks include a car.

Inquiries to Mr Lawrence at 18 Grosvenor St, London W1X 9FD; tel 01-499 0513, fax 01-493 7576.

International

RECRUITER Tony Normille of the Inter-Selection consultancy seeks someone to head the international insurance division of a big group based in the United States which he may not name. Accordingly - like the other headhunter who

Leading UK Merchant Bank Training & Development Manager

Our client is one of the most prestigious names in the City and has an enviable reputation in its key areas of operation. It has a strong presence in the major financial centres of the world.

Reporting to the Group Personnel Director, your role will be to help identify the training and development needs of the organisation, its managers and staff. You will be responsible for the establishment of both in-house and external training programmes; and will work closely with the Bank's senior management and other line colleagues in ensuring that there is a coherent career and management development policy and succession plan in place to meet the changing demands and challenges of the organisation as well as fulfilling the needs and interests of a group of highly motivated business managers and other professionals.

Probably a graduate in your late twenties or early thirties, you must have a strong background in career development,

training and organisational behaviour. Ideally you will currently be working within the financial services sector, a well-known professional firm or management consultancy; or alternatively in another organisation with a reputation for the high quality of its training. An outward-going personality is essential and you must have the energy, enthusiasm and imagination to make an immediate impact in this important area.

A remuneration package of not less than £40,000 is envisaged and there are excellent benefits, including a car and subsidised mortgage facility.

Please write in strict confidence to John Cameron, quoting reference 970, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

THE BLOOMSBURY GROUP

MULTI-CURRENCY FIXED-INCOME SALES

£40 - £50,000 + BONUS

Our client, one of the largest and most successful international securities houses, requires two experienced Bond Sales professionals.

Interested applicants should have at least three years' institutional sales experience and a demonstrable track record. This represents an ideal opportunity for motivated individuals to join an established, secure operation with a view to generating substantial sales revenue and exploring arbitrage ideas. An active interest in fixed-income research and/or fluency in a European language would be advantageous.

A highly attractive benefits package, including a bi-annual performance related bonus and a company car, will be offered to the appointed individuals.

For a confidential discussion please contact Stuart Clifford or Christopher Lawless on 01-831 9988 (01-834 1832 evenings and weekends).

HILL SAMUEL BANK LIMITED CORPORATE BANKING OPPORTUNITIES

Hill Samuel is the corporate bank of the TSB Group. With a substantial capital base and a rapid and continuing expansion of our business we now require a small number of high quality professionals to join us in the following areas:

UK Corporate Lending

The current book encompasses the full range of UK industrial companies with facilities granted in the range £1 million-£100 million. The emphasis of the group is to use the Bank's balance sheet to form long-term relationships with dynamic companies which will require innovative solutions to financing problems.

The individual appointed will be responsible for the day to day running of a group of accounts and for the execution of new business working closely with a team of senior marketing officers.

Candidates should be graduates in their mid to late twenties with at least 5 years' banking experience and an excellent credit background. The ability to work under pressure is a key requirement.

Project Finance and International Lending

The candidate appointed will be responsible for the day to day control of a number of international accounts. The candidate will also be involved in structuring finance for major international projects, including the preparation and analysis of cash flows utilizing computer modelling techniques. Familiarity with the major export and multi-lateral credit agencies would be a distinct advantage. The successful candidate, aged mid to late twenties, will be a graduate and probably have an accountancy or other professional qualification. The job will involve a certain amount of overseas travel, extensive contact with overseas customers and banks, and knowledge of other languages will therefore be desirable.

Property Lending

The department specialises in lending to small and medium sized property development companies.

The candidate appointed will work initially as a member of a small section reporting to the Account Controller and duties will include attending meetings, preparing credit proposals, loan documentation and building up direct personal contacts with our customers. The candidate is likely to be aged mid to late twenties, preferably ACIB qualified or well on the way to becoming so. Experience will probably have been gained within a clearing or merchant bank environment and familiarity with most aspects of credit assessment and project appraisal is required. It is essential that candidates possess the necessary initiative, ambition and drive to enable them to contribute to both their own success and that of the department.

We are looking for individuals wishing to build a long-term career with us and for those selected there will be excellent opportunities for sustained advancement. In the first instance please send a full curriculum vitae to:

Mrs Anne Dunford,
Assistant Director - Personnel Department,
Hill Samuel Bank Limited,
100 Wood Street,
London EC2P 2AA.

HILL SAMUEL
MERCHANT BANKERS

A member of the TSB Group.
A member of The Securities Association

JARDINE MATHESON TRUST CORPORATION

Jardine Matheson Trust Corporation is wholly owned by Jardine Matheson Holdings Limited of Bermuda and forms part of Jardine's growing financial services business. The company undertakes trust and company administration through the Matheson Trust Company offices in Jersey, the British Virgin Islands, Bermuda, Switzerland and Hong Kong. The growth of the business has created career opportunities for two outstanding individuals.

Director - Jardine Matheson Trust Corporation

The candidate should have the vision and ability to form an integral part of the team which is managing and developing the trust company. He or she will participate in the quality control of the business, the business development programme and the maintenance of effective systems. A sound knowledge of trust and company law, together with a personality which will gain the confidence of clients and colleagues are prerequisites.

The probable location of this position is in our Jersey company, although for the right applicant we would consider basing it in one of our other trust companies.

The successful applicant is likely to hold a senior position in an overseas trust company or to be a senior trust solicitor or accountant with experience of private client business, particularly in the area of trusts and settlements.

The remuneration package will be fully competitive for the very high quality individual we are seeking.

Senior Trust Officer - Matheson Trust Company

The Senior Trust Officer will have skills in management and office administration and should be well versed in trust and company law and the tax implications in financial planning. The appointment is likely to be based in Matheson Trust Company (Jersey), although there could well be secondment opportunities to the other trust companies in the Group. The candidate should have a pleasing personality and aspire to joining the board of the operating trust companies. A competitive remuneration package will be offered.

Written applications should be sent to:
Roderick Collins, Director,
Matheson & Co., Limited,
Jardine House, 6 Crutched Friars,
London, EC3N 2HT.



Jardine Matheson Trust Corporation

APPOINTMENTS WANTED

Company Secretary/Director

Of well-known PLC, 48, graduate, retired 1987, now seeks part-time or non-executive directorship where his experience can be utilised. Interest more important than remuneration.

Write Box A1256, Financial Times, One Southwark Bridge, London SE1 9HL

Several of our major institutional clients are actively looking for qualified LIFFE floor traders, positions range from 1-2 years experience up to floor manager level. Salary AAE.

GREATER PARTNERSHIP

Garrard House, 31-45 Gresham Street, London EC2V 7DN
Telephone: 01-600 0101 Fax: 01-796 4255

WE CAN TELL YOU WHAT YOU CAN DO!

Our tests of aptitude and interest reveal your strengths, and which career will give you most satisfaction. Find out as you go what you really can do.

Free brochure.
● CAREER ANALYSIS
● 90 Questionnaire, Plans, V.I.
● 01-9375 5452 (24 hrs)

Major European Bank

Senior Credit Manager

The City

c.£40,000

We seek a Credit Specialist who combines marketing and analytical skills to join as Number Two in the Credit Department of the London branch of one of Europe's major financial institutions. The position will almost certainly lead to further promotion.

The London Branch runs a very active portfolio and operates across the whole field of Credit activity, including Leverage and Project Finance, Buy-outs, Export Credits, Commercial and Residential Mortgages, Private Banking etc. This is a role which will appeal to an experienced Credit Specialist with leadership potential who wishes to move into management.

Candidates are likely to be graduates aged at least twenty-

eight, and at the most thirty-five, who are currently working for major houses and who definitely have formal credit training, preferably gained within an American Bank. Qualifications such as Chartered Accountancy or an MBA would be useful, as would a developable knowledge of French.

In addition to the salary offered there will be a full banking package together with bonus entitlement and a car. Please write in confidence to Colin Barry, quoting reference no. 968, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

SPECIALIST FINANCE

City Competitive Salary & Bank Benefits

THE OPPORTUNITY — As part of a well established specialist team involved with project finance and limited recourse lending in the UK and Europe, your role will encompass assisting in the winning and structuring of deals including aircraft, infrastructure, property and leveraged finance transactions, using a variety of products.

THE PERSON — It is likely that you are in your late twenties or early thirties and have gained your experience within a merchant bank or within the project finance area of a commercial bank. You now wish to progress your career within an organisation keen to develop quality lending business through its London branch.

THE ORGANISATION — A major player, this commercial bank has an established presence in London and the balance sheet to be active across a broad range of activities. The area, headed up by a senior member of the London branch, is a focus of the bank's future development in London and can offer a stimulating environment and excellent career progression.

To progress your application in confidence, please contact in the first instance Susan Milford, Director, Banking Division, who is acting as consultant for the appointment. Please quote reference number 125851/smm.

MANAGEMENT PERSONNEL
25 City Road, London EC1Y 1AA
Tel: 01 256 5041 (24 hrs)

Management Personnel
RECRUITMENT SOLUTIONS
LONDON • GUILDFORD • ST. ALBANS • WINDSOR
NEWBURY • BRISTOL • CAMBRIDGE

CIS
Co-operative Insurance

Fund Management in Manchester

The CIS is one of the UK's largest insurance organisations and as an institutional investor is constantly involved in a wide range of investment transactions. We are now looking for people to join the large professional team at our Chief Office in Manchester.

Fund Manager (Fixed Interest)

As a fixed interest manager you will be involved in day to day management of gilt-edged and fixed interest portfolios. The successful applicant for this position will be a graduate with some experience of fund management.

Investment Analysts (U.K. Equities)

This interesting role involves analysing several sectors of the UK equity market and advising the fund manager. Successful applicants will be graduates, aged early-mid 20's, with 2 years' working experience in a financial environment.

Salaries are negotiable according to experience and career prospects with this rapidly expanding organisation are excellent. There is a contributory pension scheme and free luncheon will be provided. A car can be provided as part of the total remuneration package and relocation expenses will be paid where applicable. Please write stating age, qualifications and full details of experience to Senior Recruitment Assistant, Personnel & Management Services Department, Co-operative Insurance Society Limited, Miller Street, Manchester M60 0AL. We would like to receive applications by 3rd July 1989.

Rathbone

CORPORATE FINANCE

AN OUTSTANDING OPPORTUNITY FOR AMBITIOUS, DYNAMIC INDIVIDUALS

Our client is a small, profitable and well-respected specialist financial services company. They are looking to expand their fee-income business base and would be interested to hear from individuals/groups of individuals with in-depth experience and extensive contacts in any corporate finance activity particularly, but not exclusively:-

MERGERS & ACQUISITIONS • PRIVATE PLACEMENTS
ASSET-BASED FINANCE • OTHER NICHE AREAS

Candidates should possess drive and initiative and be capable of operating autonomously from start-up. You will be working in a young, entrepreneurial environment where scope will be limited only by your own horizons.

This is a substantial career opportunity and the remuneration package offered will reflect the importance the company attaches to this phase of their expansion. In the first instance please telephone 01-439 1188 and speak to Sean Lord or, alternatively, write to:-

The Rathbone Consultancy

Premier House, 77 Oxford St, London W1R 1RB, England. Tel: 439 1188/287 5704 Fax: 494 4539

CAREER OPPORTUNITIES

A REPUTABLE FINANCIAL INSTITUTION REQUIRES THE SERVICES OF THE FOLLOWING PROFESSIONAL STAFF FOR THEIR HEAD OFFICE IN ABU DHABI, U.A.E.

1. TREASURER
The candidate should be capable of managing the foreign exchange, commodities futures & options, money market activities. Must have minimum of 10 years experience with reputable financial institution.

2. DEALERS
Knowledge of foreign exchange, deposits, bullion, futures & options is necessary with at least 5 years experience in the same field with reputable financial institution.
Age: 30-35 years.

3. BACK OFFICE SUPERVISOR
Must have in-depth knowledge of commodities futures & options, settlement and complete back office systems and procedure, with minimum of 5 years experience.
Age: 30-35 years.

EXCELLENT WRITTEN AND VERBAL SKILLS IN ENGLISH REQUIRED. PLEASE SEND APPLICATION STATING LAST COMPENSATION AND ACCOMPANIED BY RECENT PHOTOGRAPH, TESTIMONIALS, C.V. AND PASSPORT PHOTOCOPIES TO:

SENIOR VICE PRESIDENT,
FINANCE & ADMINISTRATION
P.O. BOX 25789, ABU DHABI,
U.A.E.

Jonathan Wren Executive

EUROPEAN MULTICURRENCY BOND SALES c£50,000

This international capital markets arm of one of the world's largest banks has grown substantially over the last few years. To continue with the expansion they now require two additional salesmen, preferably with a European language, to work within their highly successful team. The role will encompass the sale of all fixed income and equity linked products to a wide ranging client base.

FINANCE MANAGER - INVESTMENT BANKING c£35,000

This role requires an assertive, proactive professional with excellent analytical skills and the ability to build management systems. Responsibilities will include financial analysis, vendor management, building systems and the integration of new investment banking products into the firm's management systems. You will have a minimum of 4 years accounting/financial operations experience and be able to demonstrate responsibility and initiative with demanding professionals.

Please contact Nigel Haworth on 01 - 623 1266.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Telephone: 01-623 1266 Fax: 01-626 5258

Jersey £35,000 + Car

Deputy General Manager Banking

Our client is the Channel Islands operation of a major UK banking and finance Group. Jersey-based, its growth now calls for the engagement of a Deputy General Manager. The prime responsibility will be to develop the bank's sterling and foreign currency deposit base via the extension of its private banking and financial services among high net worth individuals internationally.

The successful candidate will be aged mid-30's upwards and a qualified banker, preferably with Jersey residential qualifications. Experience will have developed a thorough capability in lending and bank administration, and the confidence to grow and manage a high net worth private banking operation in the Channel Islands or indeed elsewhere.

This is an important hands-on appointment, and the appointee will be expected to have the ambition, the authority, the presence, the persuasiveness and the involvement in the Islands' affairs that successful application will demand. In return, full support will be given and the benefits package will be commensurate with a post of this importance.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to the Managing Director, Performance Management Limited, 8th Floor, Peter House, St. Peter's Square, Manchester M1 5EH, quoting reference P160.



Performance Management Limited
MANAGEMENT CONSULTANTS

DOLLAR TRADER

Do you want to work for an organisation which has a major market presence?

We are a prime international American bank whose trading reputation is second to none. In order to maintain this significant market position we are now seeking to recruit a proven Dollar Trader to join our team.

The ideal candidate will be in their early 20's with a minimum of 2 years' experience mainly in dollar futures. A working knowledge of cash and FRAs would be advantageous, although the prime responsibility will be trading futures.

This position would suit someone who is a good trader, but who wishes the opportunity to develop further in a dynamic organisation, therefore, the ability to work under pressure is a must. The remuneration package, including benefits, will reflect the standing of the organisation.

Interested applicants should send full CVs, quoting ref PA614, to Portman Advertising, 25 Duke Street, London W1M 5DA. All enquiries will be forwarded to our client.

PORTMAN
ADVERTISING

IMI
SECURITIES

IMI Securities, London - the international stockbroker member of the Istituto Mobiliare Italiano (IMI) group of Rome - is seeking to recruit:

COMPANY AND QUANTITATIVE EQUITY MARKET ANALYSTS

Applicants should be able to work and write in English and be fluent in one other European language. They should already have relevant experience in financial analysis with a stockbroker, fund manager, bank or accountancy practice.

IMI Securities is active in the European stock markets (including the UK) and is one of the leading brokers of Italian and Austrian stocks in London. It is a growing company and offers a productive and friendly working environment.

Quality research is viewed as a key component of the company's product. The remuneration packages available reflect the substantial importance which is attached to these positions.

Please send you C.V. in confidence to:

Miss R. Fulgoni
IMI Securities Ltd
8 Laurence Pountney Hill, London EC4R 0BE

Manchester Business School

Europe's Liveliest Business School

TEACHING FELLOWS - 5 POSTS

CONVERSION FELLOWS - 4 POSTS

Manchester Business School has been chosen by the Economic and Social Research Council to make a major contribution to management education through the provision of Teaching and Conversion Fellowships. The Fellowship Scheme includes a training and development programme in management research and teaching.

MBS has particular interests in appointing Fellows to develop competence in the areas of Business Strategy, International Business, Retailing, Information Technology, Human Resource Development, Management of Technology and Banking and Finance.

Management Teaching Fellow appointments are open to candidates with the equivalent of Master Degrees in Management or related subjects and will initially be for three years.

Management Teaching Conversion Fellow appointments are open to existing members of academic staff of any discipline who wish to transfer to a career in management education. Conversion Fellows will be appointed initially for two years. Applicants with expertise in engineering, economics, geography, languages, psychology, sociology and anthropology are particularly welcome.

Closing date for applications is June 30 1989. Application forms and further particulars may be obtained from:

John Wilson, Manchester Business School, Booth Street West, Manchester M15 6PB Tel: 061-275 6339 Ext 6462/6461
Tel: 068354 Fax: 061-273 7732

Assistant Director Risk Management Marketing

to £55,000 + Bonus + Car + Usual Benefits

This is an outstanding opportunity to join the marketing team of the Risk Management Group of one of the premier London banking institutions.

As a senior member of the team you will be responsible for both developing and expanding business with an existing client base located in the United Kingdom and Europe. The group prides itself on its innovative approach to risk management involving complex structured deals and a broad spectrum of risk management tools.

Probably in your late twenties/early thirties, you will be a graduate, preferably with a relevant professional qualification such as ACA and have gained at least three years' experience working in a leading swaps or risk management group. You will have been closely involved in complex transactions and problem solving situations.

This truly challenging role offers the opportunity to join one of the market leaders and for the ideal candidate the bank will negotiate an extremely competitive compensation package.

Interested candidates should contact John Green on 01-248 9653 or write, sending a detailed CV to the address below or use our confidential fax line on 01-248 2814. All applications will be treated in the strictest confidence.

75, Watling Street, London EC4M 9EJ



Tel: 01-248 3653

CONSULTANTS IN RECRUITMENT

PENSION FUND INVESTMENT MANAGEMENT £400M AND GROWING

The Halifax, a major force in the financial services market and the world's No 1 Building Society, is a growing organisation which relies on the quality of its people for success.

The effective management of our Pension Fund, with assets in excess of £400m, is an important link in the provision of a first class package for all our staff.

We now require an additional manager to join the small team in our Halifax Head Office who are responsible for Fund Investment Management. This is the senior post within the department below the Pension Fund Manager having day to day supervision of the U.K. equity portfolio. You will also have a key role in the formulation and implementation of overall investment strategy.

Candidates should be graduates and/or professionally qualified with a minimum of 5 years investment experience in a large self invested pension fund, or an institutional pension fund management organisation and have a proven track record of success.

The post carries an attractive remuneration package, commensurate with the importance of this key position in the organisation. To apply in confidence please send a full C.V. to: General Manager, Personnel and Services Ref. PF11N, Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG.

Halifax is fully committed to equal opportunities for all.

Rathbone SWAPS

The Rathbone Consultancy successfully places people within SWAPS departments from Settlements Administrators to Chief Executives.

- Swaps Trader** An experienced derivative products trader with knowledge of trading in E and DM. This position is with a AAA rated bank.
- Swaps Marketing Executive** Experience of covering a large number of synthetic products and currencies, together with marketing to existing and new clients.
- Swaps Accountant** A qualified or part-qualified accountant with knowledge of all accounting procedures within capital markets.
- Swaps Settlements** Understanding of processing, preparation of P & L, cash flow forecasts, LIBOR fixing, documentation and interest payment calculations.
- Swaps Financial Engineer** Sound knowledge of repackaging, warehousing and hedging.

In the first instance please contact Sean Lord on 01-439 1188 or, alternatively, write to:
The Rathbone Consultancy

Premier House, 77 Oldbath St, London W1R 1BB, England. Tel: 439 1188/287 5704 Fax: 494 0539

We have recently expanded our Investment and Securities Division in response to increasing business in this area. We are constantly required to find high calibre candidates for a variety of major financial institutions. We are currently seeking individuals with experience in the following sectors:

- EUROBOND TRADERS** With good experience of ECU bonds.
- EUROBOND SALES** Minimum 3 years' experience, client base and European languages.
- EUROPEAN ANALYSTS** Individuals with experience of the U.K. and European markets. Knowledge of another European language essential.
- DERIVATIVES** Candidates required with specialist knowledge of the futures/options and swaps markets.
- FUND MANAGEMENT** Young accountants/lawyers required as assistant fund managers for a leading investment management company.
- EUROBOND SETTLEMENTS** All Areas

If you have experience in any of the aforementioned areas, or are seeking a career move within the Securities industry, please contact David Puddick or Wendy Farn of alternatively send your C.V. All correspondence will be treated with the strictest confidence.

127 Cheapside
London EC2V 6BU

Anderson, Squires
Financial Recruitment Specialists

Telephone: 01-606 1706
Telefax: 01-725 4031

STERLING DEALER c.£30,000
A Sterling dealer in his/her late 20s is required for this expanding bank to run its £ book. Experience should include futures and other hedging instruments. Ideally the candidate will also have used other currency markets for arbitrage purposes.

FUTURES SALES c.£30,000
This large American bank requires an additional salesperson to join a small team responsible for marketing financial futures and options. You need not have existing experience in this area but must have a proven track record in selling Eurobonds or Treasury products.

CORPORATE DEALER £35,000+
If you are an ambitious dealer with experience of marketing to European Corporates this is a good opportunity to join the corporate dealing team of this well-established bank. The position will involve some travel and one or more European languages are essential.

For these and other opportunities in the Treasury area please contact Susan Fletcher.

BOARD SECRETARY & LEGAL ADVISER

Middle East based \$ neg — tax free

Our client, a respected Arab banking institution, enjoys a prominent position providing a full range of traditional wholesale, retail and commercial banking services, as well as investment related products. As a result of a corporate restructuring designed to meet an expansion of its activities, we have been retained to identify an additional member for the management team.

Reporting directly to the Board of Directors and to the Chairman of the Board, the incumbent will have overall responsibility to undertake all the necessary formal arrangements for meetings of both the directors and shareholders, and to ensure that the Bank is operating in conformity with its Articles and Memorandum of Association, and is in compliance with all relevant laws and regulations. He will additionally have responsibility for the issuance and cancellation of the Bank's share certificates. In relation to this activity, as well as to certain other legal or administrative issues which may arise from time to time, and which will generally relate to mainstream banking business, he will report functionally to the General Manager.

Candidates should possess an appropriate tertiary qualification and have at least 5 years' relevant experience of acting in the capacity of Board Secretary and Legal Adviser gained within a leading bank. Familiarity with the Mid-East, and its laws and culture, would be an advantage.

The confidential nature of the position calls for a dedicated, self-assured, tenacious and highly professional individual with well developed technical and interpersonal skills, which will enable him to blend harmoniously into the Bank's management team, as well as to represent the Bank externally.

The remuneration package will reflect the importance placed upon this key management position, in addition to a competitive tax free salary, comprehensive executive benefits will be provided.

If you feel ready to accept the challenge of this rare and exciting opportunity, please send your curriculum vitae in confidence to Walter Brown, Executive Director, or Roy Webb, Managing Director, or call them for an initial discussion.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birchin Lane
London, EC3V 9BY

Tel: 01 895 8050
Fax: 01 828 2092



A member of the Devonshire Group Plc

Senior Banking Appointments

Our client is the growing UK banking subsidiary of a major international financial group. With a strong position in the mortgage, consumer finance and savings markets, the bank is now expanding its services to the business community. To help achieve major growth and diversification targets two senior executives are now to be appointed at Assistant General Manager level.

Manager - Business Development

Reporting to the General Manager, Sales & Marketing, you will have responsibility for developing new products and services, and for establishing and managing performance and profit objectives, working closely with the senior management team.

You will have had broad sales and marketing experience in a UK finance house or bank and be keen to make a major contribution to a growing business.

Credit Controller

Reporting to the Managing Director, you will establish and implement all credit policies and procedures, and create systems to monitor and control all credit exposures in the bank. You will ensure proper procedures for analysing and assessing risks, and for effective documentation of existing and new products.

You will have had sound credit training and broad credit management responsibilities in a UK finance house or bank.

Both appointments, which are based at the bank's head office in Southern England, will command attractive salaries and banking benefits including subsidised mortgage and car. If you wish

to apply for either of these positions please write in confidence - enclosing a CV and current salary details to Douglas Austin, ref. 7053, MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

MSL International

Managers and Assistant Managers

International Corporate & Trust Consultancy and Management Services Group

c.£14,000 to c.£20,000 + benefits Isle of Man

Our client, a multi-discipline company offering a wide range of corporate services internationally, is seeking high calibre individuals to work as members of its Management Team.

The successful candidates will have a minimum of five years' experience in either a financial, legal or corporate administrative environment, at least three of which should have been in a position with some managerial responsibilities. An understanding of the statutory requirements of incorporated companies coupled with the ability to understand and respond to client requirements are essential. Probably aged late 20's to mid 40's, a company secretarial, legal or other business related degree is a prerequisite.

Apart from setting objectives, quality control and monitoring productivity in a time-based environment, an understanding of the principles of taxation, trusts and their administration would be advantageous.

Ability, determination and potential will be matched by the opportunity for career development within this successful and growing company located in this attractive low tax area. Please write - in confidence - with full career details and current salary. (Listing those companies to whom you do not wish your details to be sent) to: Charles Moore, ref. B24275, MSL Chartered Secretary, 32 Aybrook Street, London W1M 3JL.

MSL Chartered Secretary

Private Client Stockbroking Individuals & Teams

Bristol/
Gloucester area

Remuneration
Negotiable

Our Client, a stockbroking arm of a major financial services group, wishes to strengthen its connections in the West Country. It is already operating an office in the area and now seeks individuals or teams who have their own client basis.

Our Client is dedicated to the development of a major stockbroking business on regionalised lines, operates with the advantages of being part of a major group, and, at the same time, has a high degree of flexibility in operation.

We would like to hear from Private Client Stockbrokers who live and work in the area, or who, alternatively, wish to relocate to the West Country. We shall be treating all enquiries on a totally confidential basis and will not be releasing names

of individuals to our Client until after initial discussions. We are, therefore, interested in hearing from individuals, from people working as a team or, indeed, from Chief Executives of stockbroking firms. Remuneration is negotiable and will, in any case, be in line with potential and actual contribution. Relocation expenses could be paid in specific circumstances.

Please contact, quoting ref. 959, Colin Barry or Keith Fisher, Partners, of Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel. 01-248 0355. (Evenings and weekends: 01-731 2243).

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Overseas sales executive

required for old established company. Salary £25K plus company car, medical cover, attractive pension scheme. Please send full C.V. to:
Box 11241, Financial Times, One Southwark Bridge, London SE1 9UL.

FINANCIAL ANALYST

£27,000
SEE TOMMOROWS
J.C.P
ADVERTISEMENT

FRUIT & VEG COMMISSION AGENT.

Vast experience, speaks French. Based Southern England, contacts throughout Europe, willing to travel.
Reply Box 11241, Financial Times, One Southwark Bridge, London SE1 9UL.

WANTED

Cocoa Terminal Traders to be part of new Futures operation.
Send C.V. to P.O. Box A1266, Financial Times, One Southwark Bridge, London SE1 9UL.

ARTS

TELEVISION

The end of an epoch

Christopher Dunkley discusses the implications of last week's decision that ITV franchises are indeed to be auctioned off to the highest bidder

No doubt the lady will not give two hoots but, after last week's decision that ITV franchises are, after all, to be auctioned to the highest bidder, it begins to look as though history will see Margaret Thatcher as the destroyer of an extraordinary golden age in British television.

From the end of the second world war until the arrival of commercial television in the mid 1950s the BBC was the sole producer of television in Britain. Since the Corporation was set up at that time as an inferior visual version of radio, its early service was, by all accounts, pretty unimpressive.

But when ITV arrived in the second half of the 1950s it made dramatic inroads on the television audience. By the autumn of 1957, Sir Kenneth Clark, chairman of the ITA, was claiming an audience split of 70:30 in ITV's favour. The Corporation then learned to produce more appealing programmes.

However, the BBC never lost the knobs which came from its early history in radio, and its dominance was not only as a matter of the British nation during World War II but as honest news broker to the world during that conflagration, and subsequently.

At the BBC the remarkably impressive results ranged from Stephen and Son and The Desert Fox to The Forsyte Saga and The South Sea Bubble and Bridehead Revisited.

These programmes would not have been made but for a sequence of Byzantine British compromises which the BBC for public service broadcasters and the BBC strived to make programmes that were popular as well as good.

The glory of British television has been its willingness to produce that something special... All the signs now are that Margaret Thatcher is ringing down the curtain on that golden age

Programmes and there is an odd spiritual sense in which they are) but it was London Weekend which kept on winning International Arts Awards for such a long time. The award was won by a number of programmes and there is an odd spiritual sense in which they are) but it was London Weekend which kept on winning International Arts Awards for such a long time.

At the BBC an appointment with the spirit of the times, for the first time in the history of the organisation, was clearly slanted towards the Government's point of view. Moreover the spirit of Thatcherism assumed that, since the first time the BBC had its director-general not a programme-maker or journalist but an accountant, Gratialey, the Thatcher administration has not given the whole of its attention to the public service, but to the Government's point of view.

Napoli

DOMINION THEATRE

English National Ballet, the ci-devant London Festival Ballet, began its first season under its new name on Monday night. I hope it is not an omen that the company should find itself in the unlikely surrounding of the Dominion Theatre, nor that the evening should have seemed moonstruckly long.

Napoli is Bouronville's masterpiece, his tribute to the city he stayed in for four months in 1841, and whose life he loved and recreated for us on the ballet stage. In Naples, everything is intense, he wrote, and by distilling the vitality of life he saw it around the port, he produced one of the most enduringly lovely works in the whole history of ballet.

But Napoli is a flawed piece, its second act traditionally known in Copenhagen as the "Bronnens" act, from the name of the restaurant close by the theatre to which aficionados went for sandwiches while the main ballroom of the Blue Grotto went its uninspired way.



Susan Hogard and Peter Schaufuss

fine - and the fizz of delight that we know from the dances, the flying feet and musket shots, touched every moment. Here, too, Susan Hogard as Teresina set out her dances with prettiness and grace, and Peter Schaufuss as Gennaro as Teresina's lover, set out his dances with a buoyant style.

Napoli is an important acquisition for the company.

The City Wives' Confederacy

GREENWICH THEATRE

Greenwich Theatre, some months in the doldrums, shows signs of recovery with this sprightly production, directed by Jonathan Myerson with a well-judged blend of contemporary airs and period graces.

The tone is set by Norman Coates' design - a reminder that Vanbrugh was both dramatist and architect - which turns on a somewhat noisy revolving stage, a "Londoner's" and a set of upstairs windows through which the young generation conduct a whirlwind, and not wholly decorous, romance.

The play, premiered at Vanbrugh's own Queen's Theatre in 1705, is urbane but not dry in its portrayal of a society of wasters and wanters, in which the coimege of even the most romantic liaison is the most pragmatic of expedients.

War Dance

NOTTINGHAM CASTLE

As part of the Nottingham Festival, Lumiere & Son have occupied the castle grounds with an enthralling, large-scale Edwardian triptych of impending disaster.

There is a text, though, by David Gale, which you can overhear in the first section repeated among small hordes of actors as the audience mills around them. Expectation and punctuation are shared. We have been summoned by the lord of the manor, but who knows why? In the first of the evening's great visual coups, the host (Trevor Sturt) appears above a distant horizon on a white horse. He bids us follow him through the grounds.

my taste the Schumann of Kreisleriana was a composer who worked to a more "domestic" scale, called for a less fiercely impassioned kind of instrumental timbre and texture, than Alexeyev believes he did. This is a weighty, heavily charged account of the linked sequences (and indeed, they were more closely linked than usual, since the pianist between notes the smallest pause between them) where others tease and tickle the figuration, he attacked, with an athlete's aim. The octave-movements in the bass were filled with a glinting vitality that verged on menace; even the *trance* of *Scherzando* finale seemed to take on an unfamiliar impulsive edge.

This was, in short, not a charming Kreisleriana, but it was a nobly vital and compelling one. Alexeyev had been this Schumann first half with the *Arabesque*, another soulful reading ever ready to pause for reflection, with its minor-key episodes darkly tinted and its coda rich in nostalgic regret.

Max Loppert

Dmitry Alexeyev

QUEEN ELIZABETH HALL

Alexeyev can be a tempestuous, physically overbearing player, who thunders through pieces as if driven by a personal demon. When on form, as he was on Monday night, he seems to me the most intense still working in his art.

Even when and while one questioned, one admired. For

Against a huge 18th century facade, the host rises in a fork-lift truck to urge unity and

June 9-15

Max Loppert

Have your F.T. hand delivered

... at no extra charge, if you work in the business centres of COPENHAGEN OR AARHUS

Copenhagen (01) 134441 And ask K. Mikael Heimio for details.

FINANCIAL TIMES

ARTS GUIDE

THEATRE

London

The Merchant of Venice (Phoenix). Daphne Holland's sleek, sympathetic, semi-transparently alien in Peter Hall's new production of Shakespeare's darkest, Geraldine James, superb Furtis (205 2292). Much Ado About Nothing (Stam). Alan Bates and Felicity Kendal lead strong and buoyant in torchlit torchlight with Charles's early, extravagant Trevor. Not to be despised (205 2292).

New York

Head! Chances (Plymouth). Wendy Wasserstein's award-winning drama covering 50 years in the life of a successful American heiress makes a transcendent hit of this force. First produced in London, but now with a local cast led by Philip Bosco and Victor Garber (205 2292). Shirley Valentine (Lyric). Patricia Collins brings her West End triumph to Broadway in Willy Russell's amusing and touching story of a middle-aged woman's awakening in the Aegean Sea. Simon Callow again directs without smoothing any of the Northern English edges that retain an authentic glow (205 2292).

Chicago

A Funny Thing Happened on the Way to the Forum (Goodman). Stephen Sondheim's most popular musical, for which he wrote both music and lyrics, stars Louis DiCicco and Pseudolus. Ends Aug 6.

SALEROOM China still in favour The China crisis seems to be having a limited impact on demand for Chinese works of art. Christie's had a poor sale on Monday morning but that was mainly because the early Chinese bronzes and such like it was offering are out of favour anyway.

Phillips achieved its highest total for a sale of modern British pictures, just topping £1m but with 30 per cent unsold. The Taylor Gallery, which specialises in Irish paintings, paid £98,000 for a portrait of Miss Anne Harnsworth by Sir William Orpen, and £28,400, a record for an Orpen watercolour, for "Propping up the bar", a typical Irish sketch.

Nick Barker on the background to the losses of the Outhwaite insurance syndicate

In 1981, amidst the hubbub of... Mr Richard Outhwaite, a Yorkshireman then in his mid-40s, was selling insurance policies called run-offs.

Eight years on, those risks look horribly bad. Last week, the 1,612 people who belonged in 1982 to the Outhwaite syndicate...

But for outsiders, the striking thing is the size of the losses. Quite apart from the financial pain they represent, they bring into wide public view the scale of the "long tail" of liability.

The "long tail" is not peculiar to Lloyd's. All our competitors have been pushing money into reserves, says Mr Coleridge.

They would take over other syndicates' liabilities for old business. In theory, they could buy an elaborate reinsurance programme, meet the claims as they "run off" over perhaps 20 years, and still glean a healthy profit.

At the heart of the Outhwaite problem is the fact that cheap fares are against Government policy. British Rail and London Regional Transport have also made it clear that they do not think many of the public transport options are realistic, and therefore will not support them.

While the London assessment studies do provide options for each area, they are all dominated by road proposals. In the East London study, for example, two thirds of the options involve significant road construction.

Getting around London

From Mr John Wakeham, Sir, Peter Bottomley, the Minister for Roads and Transport (Letters, June 12), is very quick to accuse me and others of telling only part of the story about the road scheme the Government is proposing for London.

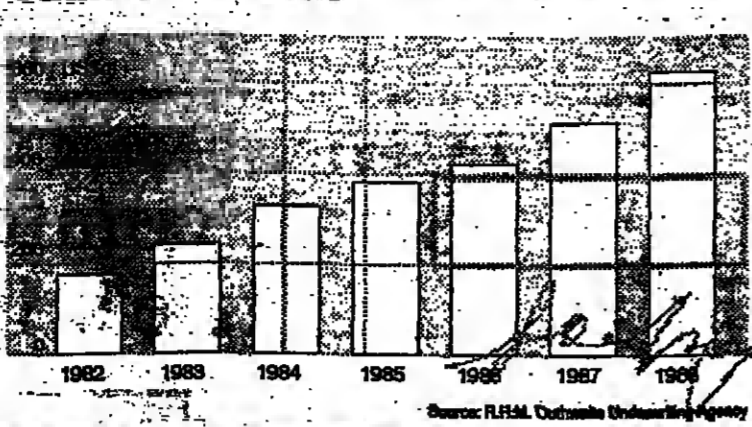
The European Court is a natural ally

From the Baroness Edles, Sir, A.H. Hermann's view (May 17) is that the European Court of Justice is a "political court" rather than a "neutral ally".

Europe's new dispossessed

From Mrs Allison Fritsche, Sir, I am a British subject; I have no right to vote in British parliamentary elections.

Outhwaite claims



The sting in Lloyd's tail

free to come and go each year. If the Outhwaite affair has an origin, it could well be a landmark US court ruling in 1976, when federal appellate judges in New Orleans decided in favour of a Louisiana shipyard worker, Clarence Borel.

Outhwaite understood what he was doing. If we helped him, we'd have to help every other underwriter

They would take over other syndicates' liabilities for old business. In theory, they could buy an elaborate reinsurance programme, meet the claims as they "run off" over perhaps 20 years, and still glean a healthy profit.

turers, with new claims arriving at a rate of 1,200-1,500 a month. The statistics are more dramatic still regarding toxic waste dump-sites.

Legal developments have also undermined Mr Outhwaite. Just as he was writing run-offs, in March 1983 the US Supreme Court refused to review a federal appeal court ruling in the Keene Corporation case, which widened greatly the scope of insurers' liability for asbestos-related claims.

On toxic waste, insurers have fared better. Lloyd's underwriters cite two recent cases - Rocky Mountain Arsenal and Diamond Shamrock - in which they escaped liability for cleaning up a contaminated pesticide plant.

There is one further uncertainty, which may work in Mr Outhwaite's favour. In February this year, during deliberation of Mr Outhwaite's dispute with one of the syndicates, Lord Wilberforce delivered a judgment apparently limiting the Outhwaite syndicate's liability.

In prospect now, though, are five weeks of expense as Lloyd's waits to see if the 1,612 Names rebel against the cash call, refuse to pay, and begin suing the 16 underwriting agents who put them on the syndicate.

For Mr Outhwaite, now aged 54, those nine months in 1981-82 when he was selling the run-offs are forgotten.

The insurance information institute in New York recently issued a summary of 1988, 1989 and 1990 claims worth £250 million against 21 asbestos manufac-

Hong Kong Full UK citizenship is not the answer

By Timothy Raison

Even before the terrible recent events in China there was a growing campaign in Hong Kong to change the British Nationality Act so that it would allow the more than 3m Chinese with some form of British nationality to become full British citizens.

acquire citizenship in line with the new status - in the case of Hong Kong, Chinese citizenship. Obviously Hong Kong looked large in the thinking behind the Act.

could be disastrous to make concessions that could prove unsustainable. But what about the quota option? Obviously it would depend on whether the quota was brought into play immediately or when the situation was seen to deteriorate; but in either case the institutionalisation of an exodus from Hong Kong could not be good for confidence.

Would the British public accept the possibility of over 3m people having right of entry?

greater flexibility in the operation of the nationality and immigration laws. What is the right approach to this difficult situation? It is worth going back to the aims of the 1981 British Nationality Act.

For a start, there are provisions in existence which are relevant. A certain number of Hong Kong people can come to Britain under existing immigration laws - and if the very worst came to pass Hong Kong Chinese might come in as refugees, presumably as part of an international exodus.

The result is that you can hold a British passport without being a British citizen

It is in everyone's interests, if at all possible, for it to do so as a going concern - and preferably a more democratic one. We should also support Hong Kong over the influx of Vietnamese. What are the chances that China will in due course go back to the path towards democracy and tolerance?

LETTERS

PLESSEY HOTLINE PLESSEY H

PLESSEY FLYING HIGH IN FUEL PUMPS

Orders worth more than \$50 million have been won by Plessey for fuel pumps and other equipment for civilian aircraft. The biggest order, from British Aerospace and worth potentially more than \$30 million, is for engine fuel/fuel transfer and jet pumps for the new A330 and A340 Airbus.

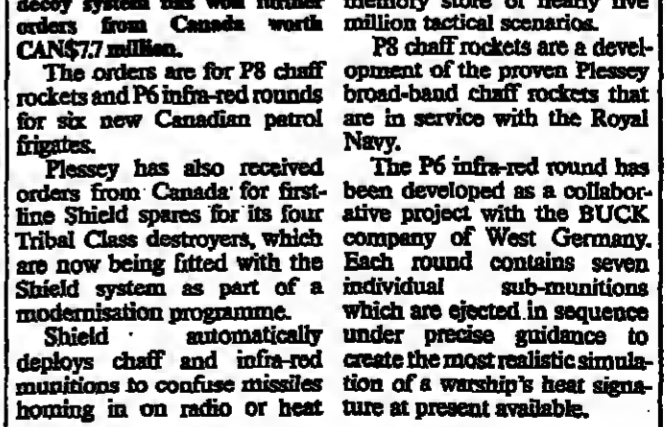
WORLD LEADER

Plessey has recently won contracts for advanced low-pressure fuel pumps from Boeing and McDonnell Douglas and is already an established supplier of such pumps for the A320 Airbus, confirming it as a world leader in this field.

Shield Decoys Score Again

The Plessey Shield anti-missile decoy system has won further orders from Canada worth CAN\$77 million. The orders are for P8 chaff rockets and P6 infra-red rounds for six new Canadian patrol frigates.

and Royal Naval air stations. Abroad, it has been chosen by more than 10 countries including the USA and China. Watchman's ability to detect even the smallest targets in bad weather has been a major feature in its success.



PLESSEY The height of high technology

DALE POWER SYSTEMS 0723 514141 Dale Electric of Great Britain Limited Electricity Buildings, Flay Yorkshire YO14 9PU Telex 52163 Fax 0723 515723

Your international banking professionals



Soviet gas pipeline disaster 'could happen again'

By Quentin Peel in Moscow

ANOTHER massive gas explosion, like the one which destroyed two trains on the trans-Siberian railway on June 4 with substantial loss of life, could happen at any time on the Soviet Union's vast network of oil and gas pipelines, according to a Soviet expert.

standards had been virtually ignored in the 1970s crash programme to expand the network. Even today, he said, no diagnostic system existed to check for leaks or corrosion in the system, which distributes oil and gas from the remote fields of north and western Siberia to cities west of the Urals - and onward to western Europe.

the specialists," said Professor Borodavkin. "The only thing unusual about this catastrophe was that two passenger trains were involved." The death toll from the disaster is put at over 400 and many more are feared likely to die among the 619 in hospital.

1986. Many of the pipelines which were feverishly laid down in the 1970s are, he quite honest, in bad shape," he told the government newspaper, Izvestia. "But accidents on gas pipelines are fraught with catastrophic consequences."

The professor said the Oil and Gas Institute in Moscow had developed a system for diagnosing faults in pipelines "without any great expense." The system was approved in principle by the Gas Industry Ministry, but it had never been put into practice.

Papering over the exchange rate difference

Peter Norman and Simon Holberton on the row between Downing Street neighbours

MR NIGEL LAWSON, Britain's Chancellor of the Exchequer, this week set a time bomb ticking under his already volatile relationship with Mrs Margaret Thatcher, the Prime Minister.



Fighting inflation is the priority for Chancellor Lawson (left) and Prime Minister Thatcher

In evidence before the House of Commons Treasury and Civil Service Committee he spelt out in greater detail than ever before his concept for Britain becoming a full member of the European Monetary System.

It is still living next door to Mrs Thatcher in a year's time it is almost certain that the frequently acrimonious row over the exchange rate that has dogged their relationship since 1986 will resurface.

But the present show of unity has, so far, failed to allay nervousness in London's financial markets. Both are even on record agreeing that now is not the right time for Britain to join the EMS's exchange rate mechanism.

On Monday Mr Lawson told the Commons committee that he supported Britain's entry into the EMS's exchange rate mechanism - a currency grid which allows only small fluctuations in exchange rates between members - and suggested that not too long after July 1990 might be an appropriate time to join.

Mr Lawson listed the key benefits of full membership - exchange rate stability, lower interest rates and better control over inflation. He took on critics, such as Sir Alan Walters, the Prime Minister's personal economic adviser, who argue that the system is inherently unstable.

On Monday Mr Lawson told the Commons committee that he supported Britain's entry into the EMS's exchange rate mechanism - a currency grid which allows only small fluctuations in exchange rates between members - and suggested that not too long after July 1990 might be an appropriate time to join.

These comments were a reminder of the very deep division that existed between the two a year ago when relations were so strained that they barely talked to each other for weeks on end. In March last year, when Mrs Thatcher insisted that the pound should be allowed to rise above DMS, the immediate cause was her anger at what she saw as the Chancellor's attempt to take Britain into the EMS through the back door by his policy of shadowing the D-Mark.

Mr Lawson was probably being disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

Mr Lawson has probably been disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

cannot be held responsible for any misrepresentations of his views in the press. This deliberate aloofness has made his influence over the Prime Minister appear all the more potent. Her words have been analysed with the application formerly devoted to leading articles in Pravda for traces of his ideas. It is clear, however, that he is influential.

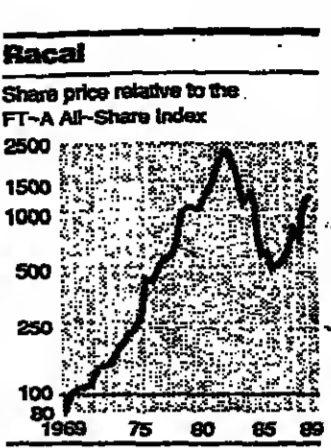
Mr Lawson was probably being disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

Mr Lawson has probably been disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

Mr Lawson has probably been disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

Small comfort from Maggie's message

Sterling staged a half-hearted recovery on the foreign exchange markets yesterday after Mrs Thatcher pledged her full support for her Chancellor. But it is still touch and go whether this rather belated display of Cabinet unity will be enough to prevent another defensive hike in UK base rates.



difficult to argue for a slight premium to the market given that the earnings miracle only has another year or two to run, and that by the time growth starts to accelerate again, the MMC will be reviewing BAA's pricing formulae.

Last year foreigners were happy to hold an overvalued pound because UK interest rates were high and the authorities seemed committed to use a firm exchange rate to curb inflationary pressures.

But to assume that Mrs Thatcher parrots his every word is to misunderstand the relationship between Prime Minister and adviser. It is well known that, more than most people, the Prime Minister delights in the cut and thrust of robust debate. So does her Chancellor.

Mr Lawson was probably being disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

Mr Lawson has probably been disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

valuating cellular, the rest is a minor diversion. But even viewed with the starry eyes of Wall Street, Rascal Telecom is no longer looking quite so aggressively cheap. According to cellular radio's very own valuation method, Rascal Telecom is selling on \$150 to \$160 per "pop".

But even viewed with the starry eyes of Wall Street, Rascal Telecom is no longer looking quite so aggressively cheap. According to cellular radio's very own valuation method, Rascal Telecom is selling on \$150 to \$160 per "pop".

The market has been so busy wondering whether BAA is a property company or a dull old utility, and worrying about a change to its regulatory ground rules, that it has overlooked the natural cycles inherent in building and running airports.

The market has been so busy wondering whether BAA is a property company or a dull old utility, and worrying about a change to its regulatory ground rules, that it has overlooked the natural cycles inherent in building and running airports.

valuating cellular, the rest is a minor diversion. But even viewed with the starry eyes of Wall Street, Rascal Telecom is no longer looking quite so aggressively cheap.

valuating cellular, the rest is a minor diversion. But even viewed with the starry eyes of Wall Street, Rascal Telecom is no longer looking quite so aggressively cheap.

valuating cellular, the rest is a minor diversion. But even viewed with the starry eyes of Wall Street, Rascal Telecom is no longer looking quite so aggressively cheap.

valuating cellular, the rest is a minor diversion. But even viewed with the starry eyes of Wall Street, Rascal Telecom is no longer looking quite so aggressively cheap.

Menem to take over five months early

By Gary Mead in Buenos Aires

MR CARLOS MENEM yesterday agreed to assume the Presidency of Argentina five months earlier than constitutionally required after a surprise announcement by President Raul Alfonsin that he would step down on June 30.

under the outgoing Radical government immediately after taking office. This threat could lead to the plan for an early transition being derailed, further delaying measures to deal with the country's worst ever economic crisis.

neither Peronist nor Radical politicians had previously mentioned a date as early as the end of this month. Mr Menem was clearly caught off guard by Mr Alfonsin's announcement, and at first reacted by condemning the decision to resign.

He later said: "We are ready to accept the date which has been proposed" for his inauguration as Argentina's 46th president.

UK urges repatriation of boat people

By William Dullforce in Geneva

THE US and Britain clashed in Geneva yesterday over the British proposal for the enforced repatriation of Vietnamese boat people from Hong Kong.

His sternly worded demand, which was accompanied by a threat that Hong Kong might stop granting asylum, differed sharply from the attitude taken by Mr Lawrence Eagleburger, the US Deputy Secretary of State, who said that Washington remained "unalterably opposed" to enforced repatriation.

enough to deal with a problem of the scale and urgency facing Hong Kong, Sir Geoffrey said. Of more than 40,000 boat people in the colony, fewer than 150 had so far returned voluntarily.

conference will appoint to monitor the plan and which was due to convene next October, should meet on Thursday to prepare for the introduction of mandatory repatriation.

Besieged Kabul learns to live on the breadline

Continued from Page 1

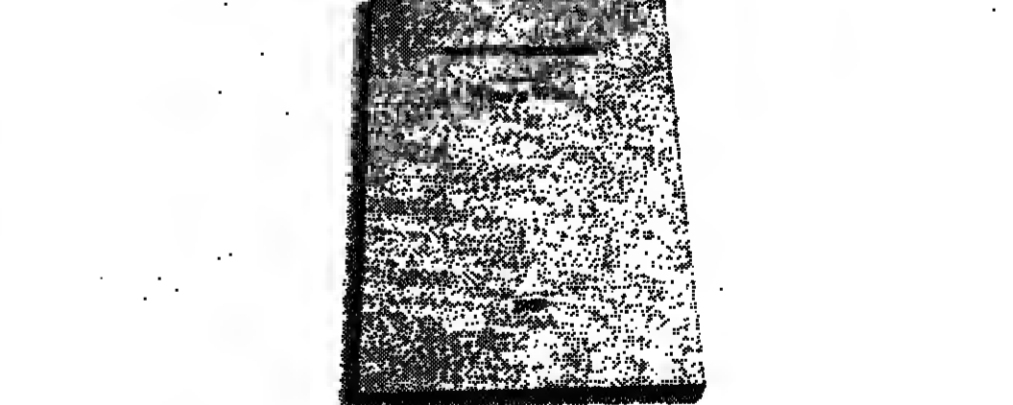
The bribes have, however, inflated prices beyond the reach of the ordinary man. The average wage in Kabul is \$5,000 (\$21) a month. Half of this goes on the family's monthly flour supply, leaving enough for only two kilos of meat.

Government officials claim that not a single rocket has hit a military installation. The Mujahideen's main target is Kabul airport.

Abdul Haq, Kabul's most influential Mujahideen commander, who has claimed responsibility in the past for rocket attacks, now says such assaults need to be better planned.

It reminds people on the state-controlled radio, the only source of news for many, that while the Soviet soldiers have left, the Mujahideen are still firing US-supplied rockets, part of more than \$2bn-worth of equipment supplied to the resistance since the Soviet invasion in 1979.

If you don't know who's who,



How do you know what's what?

The City is people. And among those who help the money go round are the analysts. Their views on the economy, Government policy and individual companies are a leading factor in the decision making process.

Citigate/Williams Lea TO: Helen Colyer, Citigate Communications Limited, 7 Birch Lane, London EC3V 9BY Please send me copies of the UK Analysts Who's Who at £55 each (incl. P&P). I enclose a cheque made out to Citigate Communications for £...

WORLD WEATHER table with columns for location, temperature, and other weather data.

UK firms plead guilty

Continued from Page 1 build-up of a stake of 9.7m Gold Fields ordinary shares (about 4.9 per cent of its issued capital) "and the difficulties experienced in establishing their ownership."

INTERNATIONAL COMPANIES AND FINANCE

Snecma to buy 51% stake in FN engine division

By David Buchan in Brussels

SNECMA, the French aero-engine maker, is to take a controlling 51 per cent stake in FN Moteurs, the money-losing engine division of the Liege-based engine maker...

Brierley set to prevent takeover of papermaker

By Ray Beahford in London

SIR RON Brierley, the New Zealand businessman, intends to prevent US paper company James River from taking full control of William Somerville, the family-controlled Scottish papermaker...

Doubts harden on steel merger

David Goodhart on talks between Germany's Krupp and Salzgitter

The news that Fried. Krupp and state-owned Salzgitter, the two biggest steel makers in Germany, have begun talks on a possible merger has been greeted with a cynical yawn by the old hands of the industry...

be pushed around but could find the chairmanship of the joint group an attractive proposition. Mr Pieper would like to have diversified faster out of steel - especially steel sections - but he has managed to cut steel and steel trading to only about 50 per cent of sales...



Mr Pieper, right, could find chairmanship of the joint group attractive.

Alitalia in deal with Aga Khan

By John Wyles in Rome

ALITALIA, the Italian national airline, is to join forces with Alisarda, part of the Aga Khan's business empire, in an attempt to exploit opportunities opened up by the European Community's liberalisation of regional air services...

Mr Cromme is a relatively young man in a hurry and wants to transform Krupp's dowdy image fast

Salzgitter's Mr Pieper, right, could find chairmanship of the joint group attractive.

Mr Cromme, who seems to have had the merger idea, has only been in his current seat about four months but he is a relatively young man in a hurry and wants to transform Krupp's dowdy image as fast as possible...

COMPANY NEWS IN BRIEF

ROTTERDAMSE VINYLONIE VOF (Rovini), a 50-50 joint venture between Royal Dutch/Shell and Akzo, plans to invest £1.28bn (\$1.28bn) to boost capacity of its PVC plants near Rotterdam...

Denmark savings bank said it closed public office

1.31m shares on Monday, the first day of the three-day offer period, after the offer was more than 100 per cent oversubscribed.

Mr Gordon Wallace, the managing director of Somerville, said the company had discussed offers with several groups over a long period of time, but he declined to elaborate.

NEW SOUTH WALES TREASURY CORPORATION

NOTICE OF A MEETING of the holders of the outstanding AS225,000,000 12.25% Guaranteed Exchangeable Bonds due 1995

The Notice does not constitute an offer of securities of New South Wales Treasury Corporation but does require action on the part of the holders of the Bonds referred to below.

NEW SOUTH WALES TREASURY CORPORATION NOTICE OF A MEETING of the holders of the outstanding AS190,000,000 12.25% Guaranteed Exchangeable Bonds due 1995

NEW SOUTH WALES TREASURY CORPORATION NOTICE OF A MEETING of the holders of the outstanding AS225,000,000 12.25% Guaranteed Exchangeable Bonds due 1995

A HIGH INTEREST ACCOUNT IN JERSEY...



If you live or work abroad, you're probably paying the bills back home with a British current account. Which means you'll be sacrificing the higher rate of interest it could be earning in a Barclays Jersey Prime Account.

Not only do we offer our customers a high rate of interest linked to London's money market but also instant access to their cash in the form of a cheque book.

If you hold between £1,000 and £2,499 you will receive 11%* interest paid gross, quarterly.

And if you hold £2,500 or more you are eligible for an even higher 11.5%* paid gross, quarterly.

Withdrawals can be written for any amount providing you have the money in your account. And we'll also throw in the first 12 debit entries (cheques, standing orders or direct debits) each quarter, free of charge.

To open a Prime Account in Jersey just fill in the coupon below.

You'll find a Barclays Prime Account pays more than just the bills.

*Correct as of 13/3/89 but may vary. Cheques requiring clearance will earn interest after three business days.

To: Barclays Jersey Prime Account Office, Dept. ZD06, 13 Liberty Place, St. Helier, Jersey, Channel Islands. Telephone No: 0534 78511. I/we enclose a cheque for £ (min. £1,000) payable to Barclays Bank PLC.

Barclays Bank PLC has its principal place of business in London.

Deposits made with offices of Barclays Bank PLC in Jersey, are not covered by the Deposit Protection Scheme under the Banking Act 1987.

The paid-up capital and reserves of Barclays Bank PLC exceed £5,700m.

Please open a Prime Account.

PLEASE COMPLETE IN BLOCK CAPITALS

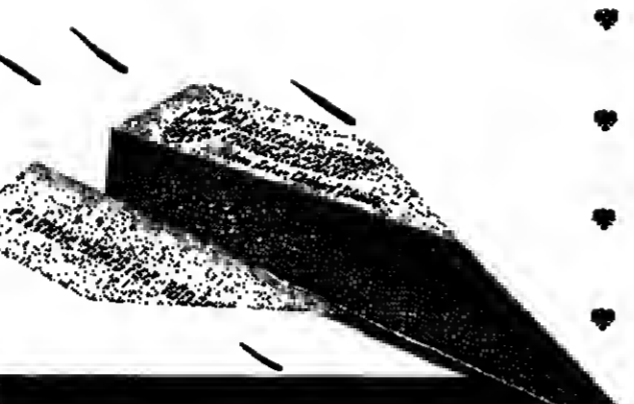
1. Mr/Ms/Miss Surname(s) _____
Forenames _____

2. Mr/Ms/Miss Surname(s) _____
Forenames _____

Signature(s) _____

BARCLAYS Jersey Prime Account

Postcode _____ Bank Sorting Code No. _____



...THAT PAYS YOUR BILLS BACK HOME.

If more than two please complete details on a separate sheet and attach to application.

Address _____
Postcode _____
Tel: Home _____ Business _____
Bankers Name _____
Address _____

Postcode _____
Business _____

Bank Sorting Code No. _____

JERSEY PRIME ACCOUNT

INTERNATIONAL COMPANIES AND FINANCE

Banking on information systems

Alan Cane predicts building societies will spend heavily on software

BITAIN'S building societies, facing rapid change through new legislation and the growth of the personal financial services industry, see information technology (IT) as a key factor in their planning.

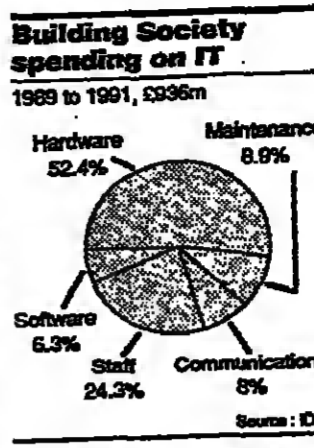
The 14 largest societies are set to spend more than £760m on computer hardware and software in the next three years to support their efforts to compete with banks and other financial services institutions.

The 100 or more smaller societies are committed to spending about £165m, making a total for the building society movement of about £1m during 1989, 1990 and 1991. But while expenditure on IT in the larger societies is growing at between 15 per cent and 18 per cent a year, smaller members' expenditure is not increasing appreciably.

The implication is that the gap between the largest societies - those with over £1.2bn in assets and more than 100 branches - and the rest will grow rapidly as the larger societies use technology to support their business strategies. The smaller societies, nevertheless, see IT as crucial to their continued independence and survival.

Those are among the conclusions of an investigation by International Data Corporation into the relevance and use of information technology among building societies.

It provides an insight into the way the movement, which is already a sophisticated user of IT with roughly one work-



stations. "Systems will be backed up with much more customer information," the report notes. "Speed of offers is an important objective; it is seen as a major factor in securing new business." Products which the larger societies intended to offer or already provided included current accounts, unsecured loans, deposit-based pension, home banking and debit and credit cards.

After mortgage systems, the societies showed most enthusiasm for developing customer files. That enabled them to draw up "financial portraits" of their clients to help them anticipate selling opportunities. These were also substantial interest in developing new branch computer systems.

The report shows that the societies, in common with most other commercial organisations, find it difficult to measure the contribution made by IT to their business performance.

Asked how IT investment was justified, one manager said: "In larger projects, we mostly go by gut feel. If the project is small, we try for a return-on-investment analysis."

Another said: "Mainframe expenditure is not cost-justified, nor is expenditure which relates to issues of strategy and direction," while a third summed up the overall attitude with: "If it is strategic, we just do it. If it is efficiency related, we have to do a cost justification."

Mr Bryan Thresher, author of the study, says an important

finding was the societies' emphasis on developing "architected systems" which attempt to provide a common platform and design for all the societies' computer applications.

The implications, he says, are potentially far-reaching, both for societies and their IT suppliers. Architected systems, he says, "define the environment in which the applications may be introduced rather than the applications themselves. It is about building cathedrals rather than carving stone."

Architected systems seem to be an attempt to come to terms with the fact that the life cycle of a typical large IT project would be a decade, while business planning horizons are only two or three years.

"How can IT planners be sure of building effective systems for the future," Mr Thresher argues, "when nobody really knows in detail how they will be used in practice or what other business initiatives will have to be incorporated?"

"With architected systems" he says, "IT planners are recognising that change is likely to be the norm in future and are trying to position themselves to handle it."

One consequence is that societies are more inclined to change supplier or use systems from a new vendor in the hope of accelerating their response to market conditions.

Building Societies: Information Technology into the 1990s; International Data Corporation, 2 Bath Road, London W4 1LN, £9,500.

Svenska sets up UK investment company

By Charles Estabrook

Svenska Handelsbanken, the Swedish bank group, has set up a British-based development capital company to invest between £5m and £10m in predominantly privately owned companies over the next two to three years.

Svenska Development Capital will invest equity - or quasi-equity finance - in minimum amounts of £50,000. It aims to enable small and medium-sized companies to expand, to allow existing shareholders in such companies to realise their investments, and to fund management buy-outs and buy-ins.

Mr Ian Milne, who heads the venture, said Svenska had decided to commit a relatively modest sum to development capital - until it had gained experience and had established a track record. Svenska Development Capital will invest the bank group's own money and has not raised finance from other investors.

"In three to five years we will see where we have got to," he said. "If we have done quite well, we will consider opening the company up to outside investors or, more likely, set up a fund which we will manage for outside investors."

The creation of the development finance company is intended to establish Svenska as a mainstream British bank, able to generate its own business opportunities from UK companies.

Banks need increasingly to be able to provide equity alongside loan finance, Mr Milne added.

Svenska will take equity stakes of between 5 and 19 per cent in companies.

It is looking for rates of return similar to other development capital investors - well over 30 per cent annually over five years.

Svenska plans to invest mainly in UK companies but may also invest in Sweden and France.

It does not plan to invest in start-up companies, unless it finds a management team with a proven track record. It will also not invest in high-technology companies.

It has already made one investment, paying less than £1m for a 19 per cent stake in Stewart Newis, a firm of chartered surveyors.

Making the FT work even harder for you

A GUIDE TO FINANCIAL TIMES STATISTICS

Are you getting 100% out of your daily newspaper - or only 75%?

The Financial Times provides the best and most comprehensive range of financial and economic data of any British newspaper. And almost 25% of it is devoted to statistics. Designed to help you get the most out of the pink pages, A GUIDE TO FT STATISTICS will help both the lay reader and the professional investor alike.

This new edition will help you to find the figures you need, to understand how they are arrived at, and how they should be read.

Written by FT journalists who are experts in their fields, each chapter has been extensively updated and reorganised to reflect the FT's new approach to its statistical coverage.

Detailed coverage includes:

- Foreword by Sir Geoffrey Owen, Editor of the FT
- An Introduction to Financial Times statistics
- UK equities
- UK equity indices
- FT-Activities Indices
- International equities
- International equity indices
- Unit trusts, insurance and offshore funds
- International capital markets
- Commodities
- Futures and options
- Currencies and money
- British economic statistics
- Financial Times Statistics Service
- Appendix: how the statistics are arrived at.

Published June 1989

ORDER FORM

Please return to: (Mail order address only) The Marketing Dept., FT Business Information, 7th Floor, 20, Broadwalk, London SW1H 0DB. Tel: 01 759 2002. Telex: 577762.

Please note payment must accompany order. Prices include postage and packing.

Please send me*

Office Use	Title	QTY	UK Price	Overseas Price
4777 0153	A Guide to FT Statistics ISBN 185334 028 6		£12.95	£14.50/ US\$23.00

I enclose my cheque value £/US\$ _____ made payable to FT Business Information.

I wish to pay by credit card (mark choice) Visa Access Amex

Card No. _____

Card Expiry Date _____

I wish to order 5 or more copies. Please send me details of bulk order discounts or telephone.

(BLOCK CAPITALS PLEASE)

Mr/Ms/Miss _____

Title _____

Organisation _____

Address _____

Postcode _____ Country _____

Signature _____ Date _____

Please allow 28 days for delivery. Refunds are given on books returned in perfect condition and within 7 days of receipt.

Registered office: Number One, Southwark Bridge, London SE1 8NL. Registered in England No. 980896.

226

PROFESSIONAL COMPUTER SLIDES

Not expensive, yet the best 35mm slides and OHP film that money can buy.

Perfect layouts with unlimited colours.

Anything - from any size - can be scanned into your slide.

Fax your requirements and we will return paper proofs in a couple of hours.

Your slides will be delivered overnight, anywhere in the country, with audience packs if required.

BUSINESS PRESENTATIONS

W Business Presentations - 85-87 Bayham Street London NW1 0AG - Tel: 01 482 2028 - Fax: 01 267 7452

Our normal office hours are from 9am to 6pm.

SCI TECH S.A. SICAV
2, boulevard Royal - L-2953 LUXEMBOURG
R.C. Luxembourg B 24958

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders of SCI TECH S.A. will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg, on Friday, June 30, 1989 at 3.00 p.m. with the following agenda:

- Submission of the reports of the Board of Directors and of the Auditor;
- Approval of the Statement of Net Assets and of the Statement of Operations as at March 31, 1989;
- Appropriation of net results;
- Discharge of the Directors and of the Auditor with respect of their performance of duties for the year ended March 31, 1989;
- Receipt of and action on nomination of the Directors and of the Auditor;
- Miscellaneous.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting with no restriction.

In order to attend the meeting of June 30, 1989 the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting at the registered office of the Company or with one of the following banks:

- BANQUE INTERNATIONALE A LUXEMBOURG
2, boulevard Royal - L-2953 Luxembourg
- BANK MEES & HOPE N.V.
548 Herengracht - NL-1017 CG Amsterdam
- LOMBARD ODIER & CIE
11, rue de la Corrairie - CH-1204 Genève

THE BOARD OF DIRECTORS

Manchester Business School

THE SENIOR EXECUTIVE COURSE

An intensive three-week programme for members of an organisation's top executive team.

STRATEGY * ORGANISATION FINANCE * MARKETING

Since it began in 1967 the School's Executive Development Centre has established itself as an international centre of excellence in management education.

The Senior Executive Course's distinctive 'project-based' approach to teaching and its rigorous academic standards have earned it a worldwide reputation.

The School prides itself on its ability to provide relevant, practical, challenging and stimulating programmes for senior managers in industry.

The next two courses run from September 10th to September 30th 1989 and from January 21st to February 10th 1990.

For further details complete the coupon and return to: The SEC Administrator, Manchester Business School, Booth Street West, Manchester, M15 6PB. Tel: 061-275 6333 Ext: 6395. Telex: 668354. Fax: 061-273 7732.

NAME _____
COMPANY _____
POSITION _____
ADDRESS _____
TEL NO _____
UNIVERSITY OF MANCHESTER

Fly Virgin's Upper Class to Tokyo and you'll still be in luxury two nights later.

Virgin Holidays proudly presents its "Executive Special". Inclusive in your Upper Class package are two nights accommodation with Deluxe rooms at the Keio Plaza

Tokyo - Keio Plaza £2,409
Including Upper Class flights on Virgin Atlantic, two nights accommodation in Deluxe rooms and transfers to and from airport.
Extra night per person £125

Tokyo - Keio Plaza using economy flights £1,309.

Telephone 0293 779511 for a brochure or contact your local ABTA travel agent.

We know how to make the most of Tokyo.

LONGINES

THE WINNER

LONGINES

70% DISCOUNT AT 150th ROYAL HENLEY REGATTA FINALS DAY!

Exclusive Private Gold Class Chalet Full Silver Service Catering. Our client cannot attend due to sudden overseas developments - and will offer to any company taking over its final contract payment.

Full details from Trevor on 01 332 1782

It's attention to detail

like providing the Financial Times to business clients, that makes a great hotel chain. Complimentary copies of the Financial Times are available to guests staying at the Novotel Sophia Antipolis, the Novotel Nice Cap 3000, the Novotel Strasbourg Sud, the Novotel Paris Les Halles and the Novotel Toulouse Centre.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

novotel

This announcement appears as a matter of record only.

New Issue

May 1989



The Nippon Credit Bank (Curaçao) Finance, N.V.

U.S. \$200,000,000

10% per cent. Guaranteed Notes 1993

unconditionally and irrevocably guaranteed, as to payment of principal and interest, by

The Nippon Credit Bank, Ltd. (Kabushiki Kaisha Nippon Saiken Shinyo Ginko)

Table listing various international financial institutions and their affiliations, including Nippon Credit International Limited, Shearson Lehman Hutton International, Morgan Stanley International, etc.

Westdeutsche Landesbank Girozentrale

The partners of Freshfields announce the recent opening of an office in BRUSSELS

J.G. Davies Resident Partner Rue de la Loi 15 1040 Brussels Telephone (2) 230 08 20 Fax (2) 230 17 30



FRESHFIELDS LONDON BRUSSELS HONG KONG NEW YORK PARIS SINGAPORE TOKYO

INTERNATIONAL CAPITAL MARKETS

IFC maiden public issue confirms change of pace

Peter Riddell reports on the World Bank affiliate

The International Finance Corporation's decision to launch its first ever public bond issue - \$200m over seven years with a triple A rating - is intended not just as a broadening of its fund-raising strategy...



Sir William Kyrie: IFC has come of age financially

There has been a change of pace in the organisation in the past four years, with both a clean-up of the portfolio and an expansion into new areas. Since 1985 new investment has grown by about 25 per cent a year - that is its own money provided on a ratio of about 1.55 to private money.

The IFC's separate identity from the World Bank. The corporation is naturally keen to point out that raising money on its own account does not mean higher interest costs since it has already been treated as triple A borrower.

has increasingly been going to the market in its own name, through private placements and club deals.

These have totalled \$1.6bn over the past four years. But with the expansion of its activities, the private market was proving too limited and the corporation needed a broader market to tap.

The IFC says market borrowings are expected to represent about 75 per cent of its anticipated \$1bn funding needs in the fiscal year starting next month, and in future these will be mainly in the form of public issues.

BIS casts doubt on Brady debt initiative

By Stephen Fidler, Eurmarkets Correspondent

THE Bank for International Settlements has cast doubt on the role that repatriation of flight capital can play in solving Third World countries' debt problems.

In its annual report released this week, the BIS says that repatriation of flight capital tends to be more a consequence of fundamental improvements in conditions of some than a means of bringing them about.

This contradicts an element of the new debt initiative first outlined in March by Mr Nicholas Brady, the US Treasury Secretary, which suggested a rellow of capital flight could contribute to the solution.

The initiative also called for resources from the International Monetary Fund and World Bank to be deployed to accelerate debt and debt service reduction.

The BIS report suggests that some debt reduction techniques - such as debt conversion programmes which, in effect, provide subsidies for capital imports - may even induce temporary capital outflows as residents seek to benefit from the preferential exchange rates often used for debt conversion.

It says the increase in assets held abroad by residents of a number of Latin American countries over the 10 years up to and including 1987 "may have amounted to a very large proportion of, or even exceeded, their present debts to commercial banks."

BIS figures show that - ignoring the common practice of under and over-invoicing for exports and imports - Argentine private assets abroad grew by \$31.4bn in the decade, compared with bank debt of \$35.1bn, in Brazil this was \$32.1bn compared with \$75.9bn, in Mexico by \$66.1bn against \$69.3bn, and in Venezuela by \$38.7bn against \$25.5bn.

The report says the new strategy to lower debt and debt service obligations could provide debtor countries with breathing space for the kind of growth-oriented policy adjustments that would otherwise have been too painful to be politically acceptable. It could also avoid the disorderly build-up of arrears to creditors and the consequent confrontation.

However, there are dangers in the new approach. It may generate excessive expectations which delay the conclusion of agreements and encourage governments to suspend current debt-conversion programmes.

It could also create perverse incentives, encouraging countries to drive down the price of their debt in the secondary market, and runs the risk of being considered unfair by those countries which have carried out onerous adjustment programmes and serviced their debts in full.

Officially supported debt relief is bound to affect the willingness of commercial banks to lend additional money without explicit guarantees from the BIS.

"How could bank managements justify to their shareholders the extension of new credits at essentially unchanged terms when identical claims can be bought in the secondary market at a substantial discount?" it asks.

The breathing space provided by debt reduction would only help achieve a lasting solution to debtor countries' problems if it were used to create stable macro-economic conditions and to implement necessary structural reforms.

Nippon Life in London link with Shearson

NIPPON Life Insurance is to open an asset management company in London next month in a joint venture with Shearson Lehman Hutton, the US securities firm, Agencies report.

The investment company, called Paungoia Asset Management, will have \$2m (\$2.1m) of initial capital. The company was established in 1987 shortly after Nippon Life took a 13 per cent stake in Shearson.

Nakadachi Securities may act as a broker in the inter-broker bond market in Tokyo from October, ending the monopoly now held by Japan Bond Trading.

Nakadachi hopes to build up a share of about 20 per cent in the ¥50,000bn (\$336bn) a month inter-broker bond market. It currently acts as broker for between ¥2,000bn and ¥4,000bn of bonds a month in the Osaka area.

Company officials believe the Ministry of Finance will soon give Nakadachi a licence to act as a broker in Tokyo.

Modest recovery by Toronto SE firms

TORONTO Stock Exchange member firms managed a modest recovery in the first quarter this year and, thanks to rising volume, are optimistic for current quarter, writes Robert Gibbins from Montreal.

In the three months ended March, the 75 member firms posted total profits of C\$5.4m (C\$94.5m) against a deficit of C\$7.5m a year earlier.

Year to year, their employment levels were down 9 per cent to 23,689. Payroll levels at the peak of the bull market in the spring of 1987 totalled 26,000.

TSE share volume was up 18.5 per cent in the last quarter compared with a year earlier. 1988 the member firms showed a loss of C\$76m against a profit of C\$84m in 1987.

FT INTERNATIONAL BOND SERVICE

Table listing international bond yields and prices for various countries and currencies, including US Dollar, Yen, Swiss Franc, and others.

Table listing convertible bond yields and prices for various countries and currencies, including Australia, Canada, France, Germany, etc.

Notes and footnotes explaining the data in the bond service tables, including information on straight bonds, floating rate notes, and conversion terms.

INTERNATIONAL CAPITAL MARKETS

Another bad day for sterling drives gilt prices lower

By Stephen Fidler in London and Janet Bush in New York

THE COLLAPSING pound again sent shock waves into the UK government bond market yesterday morning...

GOVERNMENT BONDS

many and elsewhere on continental Europe, were cited as active sellers early in the day...

The extent of sterling's decline has, say gilt traders, made it obvious that the UK authorities have decided to allow themselves greater leeway on the exchange rate...

The West German bond market on the day edged to a touch firmer in quiet trading, following the fortunes of the US dollar and the US Treasury market.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Price, Change, Yield, Week ago, Month ago. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

The underlying inflation trend remained a source of concern. The Bundesbank will announce the allocations for a 35-day repurchase agreement at variable rates.

The Australian dollar sector was tapped by the State Bank of Victoria which launched an A\$50m five-year deal via Hambro Bank.

lower for a yield of 8.22 per cent. The US retail sales report for May published yesterday came in, as expected, with a gain of 0.1 per cent.

The pull-back in short-dated bonds on Monday and yesterday still leaves yields significantly below the Fed funds rate.

There is concern that the market has run ahead of itself. There has, no doubt, been some significant investment in bonds both from domestic buyers and overseas investors.

Yesterday's downward move follows a substantial rally of more than three points at the long end of the market, which took the yield on the benchmark long bonds very close to 8 per cent.

Mexico returns as international bond borrower

By Stephen Fidler, Euromarkets Correspondent

MEXICO, currently negotiating with banks for a partial write-off of its loans to the country, has made its first public international bond issue since the start of the debt crisis in 1982.

The \$100m issue was arranged by Merrill Lynch and sold mostly to individual investors, raising the possibility that a modest high-yield market for Third World debtor countries could develop.

The bond, handled out of London, was distributed solely by Merrill Lynch mainly to individual retail investors through its offices in Hong Kong, Frankfurt and to offshore clients of some of its US offices.

Bulgaria makes Euromarket debut with DM200m offering

By Andrew Freeman

BULGARIA tapped the Euromarket for the first time yesterday, launching a DM150m deal through the Bulgaria Foreign Trade Bank.

The issue's slow reception was described by the lead manager as satisfactory, and the bonds were bid at less than a discount equivalent to underwriting commission.

It is understood that there was a complicated swap transaction behind the deal, but Nomura would not comment on the details.

Traders agreed that investors' appetite for Eurodollar bonds had not matched the strength of the US currency, making placement of recent dollar issues a slow and difficult job.

Lead managers were working to keep the issue spreads stable against a volatile Treasury market. One syndicate official said: "Clients are very choosy, although they will pay for bonds from the right borrower."

The Australian dollar sector was tapped by the State Bank of Victoria which launched an A\$50m five-year deal via Hambro Bank.

Commercial de France to a slower than expected reception. The paper was quoted just outside fees at less 1.90 bid.

The deal had a fair reception and was quoted by the lead manager at 100.33 bid, comfortably inside underwriting fees of 15 basis points.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner. Rows include US DOLLARS, AUSTRALIAN DOLLARS, DEMARK, SWISS FRANC, YEMEN, POLSKA/CILO.

Commercial de France to a slower than expected reception. The paper was quoted just outside fees at less 1.90 bid.

The deal had a fair reception and was quoted by the lead manager at 100.33 bid, comfortably inside underwriting fees of 15 basis points.

INTERNATIONAL BONDS

rowed only via private placements in the Japanese domestic market. It is believed the country intends to widen its borrowing possibilities and wants to expand its presence on international markets.

The seven-year bonds carried an 8 1/2 per cent coupon and were priced at par. In early trading the paper was quoted inside fees at around less 2 bid, but traded up to less 1.10 bid amid good demand from both retail and professional investors.

After the increase, the lead manager marked the paper down to less 1%, but by the close the price had recovered to less 1.50 bid.

Elsewhere, Nomura International was the lead manager of a \$350m 10-year deal for Neste Oy, the Finnish state-owned industrial company.

The issue's slow reception was described by the lead manager as satisfactory, and the bonds were bid at less than a discount equivalent to underwriting commission.

It is understood that there was a complicated swap transaction behind the deal, but Nomura would not comment on the details.

Traders agreed that investors' appetite for Eurodollar bonds had not matched the strength of the US currency, making placement of recent dollar issues a slow and difficult job.

Lead managers were working to keep the issue spreads stable against a volatile Treasury market. One syndicate official said: "Clients are very choosy, although they will pay for bonds from the right borrower."

The Australian dollar sector was tapped by the State Bank of Victoria which launched an A\$50m five-year deal via Hambro Bank.

Commercial de France to a slower than expected reception. The paper was quoted just outside fees at less 1.90 bid.

The deal had a fair reception and was quoted by the lead manager at 100.33 bid, comfortably inside underwriting fees of 15 basis points.

Yesterday's downward move follows a substantial rally of more than three points at the long end of the market, which took the yield on the benchmark long bonds very close to 8 per cent.

LONDON MARKET STATISTICS

Table with columns: Rise, Fall, Same. Rows include British Funds, Corporations, Financial Properties, Oils, Metals, Others.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

ALLIANCE & LEICESTER CREDIT

By Stephen Fidler

ALLIANCE & Leicester, the fifth largest building society in the UK, has awarded a mandate to J.P. Morgan to arrange a \$200m five-year revolving credit.

The financing carries a commitment fee of 8 1/2 basis points, and a margin of 15 basis points above London interbank offered rates for overstandings up to \$3 per cent of the facility.

Drawings may be in sterling, in which case the borrower will pay the reserve costs.

Wates City of London Facility is a multi-option facility arranged by Samuel Montagu and N.M. Rothschild. It will be used in part to repay an existing \$50m facility.

The Chicago Mercantile Exchange has suspended two members for pre-arranged trades in Standard & Poor's 500 futures near the time of the October 1987 stock market crash.

British Steel, which stole most of the show in options trading on Monday, and which posted annual results tomorrow and goes ex-dividend next Monday, was again prominent, attracting 1,737 contracts, consisting of 768 calls and 974 puts.

Deals in the FT-SE 100 index again rose to over a quarter of total options dealings, accounting for 3,919 contracts, compared with the market total of 33,283.

Overall options trading was divided into 15,273 calls and 18,010 puts. There were 2,171 calls and 2,744 puts. Dealing in the index on Life continued to exert a downward drag on the underlying market.

with the June contract touching not only a discount to fair value, which allows for dividend and interest, but also a discount to the index itself.

Deals in the FT-SE 100 index again rose to over a quarter of total options dealings, accounting for 3,919 contracts, compared with the market total of 33,283.

Overall options trading was divided into 15,273 calls and 18,010 puts. There were 2,171 calls and 2,744 puts. Dealing in the index on Life continued to exert a downward drag on the underlying market.

with the June contract touching not only a discount to fair value, which allows for dividend and interest, but also a discount to the index itself.

FT-ACTUARIES SHARE INDICES

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

RISERS AND FALLS YESTERDAY

Table with columns: Rise, Fall, Same. Rows include British Funds, Corporations, Financial Properties, Oils, Metals, Others.

LONDON TRADED OPTIONS

Table with columns: Index, Index No., Index No., Index No., Year ago. Rows include FT-300 SHARE INDEX, FT-100 SHARE INDEX, FT-200 SHARE INDEX.

Actuarial indices 2139.2, 10 am 2126.3, 11 am 2124.7, Noon 2116.2, 1 pm 2120.4, 2 pm 2122.0, 3 pm 2122.0, 4 pm 2125.1, 5 pm 2125.0. 12.00pm FT-100 Share Index, High and low record, base date, values and percentage changes are mid-day in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 1AF, price 15p, by post 34p. NAME CHANGE: Compete Estate Agents (41) is now Comelis.

A Assorted financial figures based on uncorroborated estimates of dividend rates paid or payable on part of capital, given based on dividend on full capital. Assumed dividend and yield. Dividend and yield on part of capital, given based on dividend on full capital. Assumed dividend and yield. Dividend and yield on part of capital, given based on dividend on full capital. Assumed dividend and yield.

FT-SE 100 SHARE INDEX 2129.8, FT-100 SHARE INDEX 2129.8, FT-200 SHARE INDEX 2129.8. FT-SE 100 SHARE INDEX 2129.8, FT-100 SHARE INDEX 2129.8, FT-200 SHARE INDEX 2129.8.

UK COMPANY NEWS

Future earnings warning depresses share price
Market forecasts met as
BAA advances to £198m

By David Waller

BAA, the former British Airways, made pre-tax profits of £138m in the year to the end of March, the company's second year in the private sector. That compared with £168m in 1987/8, an increase of 19 per cent.

A variety of accounting changes had the effect of reducing the tax charge from 36.7 per cent to 30.8 per cent and as a result, earnings grew at 30 per cent from £1p to 27.4p per share. The proposed final dividend is 5.5p (4.35p) per share making 9p (7.25p) for the year.

Analysts blamed the company's comment that earnings growth would flatten off in 1991 with the opening of the new £36m terminal complex at Stansted in Essex, scheduled for March that year.

Mr Nigel Ellis, finance director, pointed out that increased costs and interest charges associated with the Stansted project would inevitably take their toll on earnings.

Passenger traffic at BAA's seven airports rose by 6.8 per cent to 82m, while cargo traffic rose from 845,000 to 918,000 tonnes.

Group revenues climbed by 23 per cent to £841m while the total spend on security last year was £75m, a figure which is likely to rise by £10m in the current year. Under government regulations, 75 per cent of these costs can be passed on to customers.

Capital expenditure at airports for 1988-89 amounted to £10m.

BAA is to develop its first UK off-airport hotel in the centre of Derby. Announcement of plans for the 185-room hotel, which is due to open in the autumn of 1991, coincided with BAA's unveiling of brand names for the hotels it manages. Four-star properties, like the Derby hotel, will be called Seymour and two-star hotels will carry the name Harlequin.

At Derby, BAA will have a major equity stake in the development as well as operating the hotel.

An artificially low £177m, and is likely to rise to £270m in the current year.

Mr Jeremy Marshall, chief executive, said that BAA was experiencing difficulties in making progress with the Parliamentary Bill required to authorise a special rail link between Heathrow and Paddington.

"There is a limit - and that

limit is not far off," he warned, "to the additional financial burden that this project could carry".

On the subject of the Office of Fair Trading's review of BAA's charges to bus and coach operators at Heathrow and Gatwick, he said that the company had been co-operative and hoped for a resolution to the problem without either a formal investigation by the OFT or a reference to the Monopolies and Mergers Commission.

Revenue from airport charges rose by 14 per cent to £259.7m, with commercial income rising from £204m to £223m. Taking into account a partial asset revaluation, net assets per share rose from £1.80 to £2.81. With shareholders funds at £1.4bn, gearing was up from 26 to 38 per cent reflecting the acquisition of the Lynton property company last year.

BAA's depreciation policy was changed last year, which gave rise to a net benefit to profits of £15m, offset by a £15.2m charge arising because of the reclassification of expenditure on items such as runway repairs. This had previously been capitalised. The changes had the effect of reducing the tax charge.

See Lex

Magnet a
step closer
to going
private

By David Waller

MR TOM DUXBURY's often controversial relationship with the London stock market is all but over.

His £202m buy-out bid for Magnet, the Yorkshire-based kitchen furniture company of which he is chairman, was declared partially unconditional yesterday.

The offer for the ordinary shares, which has attracted the support of 80.3 per cent of the holders, was declared "unconditional as to acceptances". However, the separate offer for the convertibles was extended as the level of acceptances had only reached 66.5 per cent by Monday night.

Mr Colin Keer, managing director of Bankers Trust, financial advisors to the buy-out team, said it was theoretically possible that the whole deal would be unravelled if acceptances for the convertible offer did not reach 90 per cent within three weeks.

However, it was his view, and the view of the backers to the leveraged transaction, that there was no significant opposition to the deal now, and that the 90 per cent threshold would eventually be breached in each category of shares.

At this level, Mr Duxbury and his colleagues can buy in the minority stakes. There was always the possibility of living with an outstanding minority stake, Mr Keer said, but he did not think this was likely to be the case.

Mr Duxbury said that he and the rest of the buy-out team was delighted with the turnout and looked forward to starting a new life as a private company. Magnet's ordinary shares added 1p to 285p, 5p short of the 300p a share cash offer.

Racal Electronics rises to £178m

By Terry Dodsworth, Industrial Editor

RACAL ELECTRONICS achieved a 29 per cent increase to £177.9m in pre-tax profits for the year to March 31, reflecting strong performances in its burgeoning telecommunications division and security activities.

Out of total operating profits of £180m, up from £159m last year, the telecommunications division made £58m (£55m) and security £23m (£22m). The only other sector to achieve an increase was marine and energy, which had profits of £28m against £4m last time.

Racal suffered a fall in operating profits in its Data Communications division, with figures of £27m against £35m, data networks, where the loss increased to £5m from £1m,

radio communications which showed a marginal decline to £6m, and defence radar and avionics, down from £18m to £15m. Specialised businesses to also saw a sharp decline in operating profits of £5m from £18m.

Turnover rose 16 per cent to £1.98bn. Interest payments fell from £23.37m to £13.63m, largely as a result of the flotation of part of the Racal Telecom division. Earnings per share, before the extraordinary item of £278.7m arising largely out of the flotation of Racal Telecom, amounted to 18.45p (14.4p).

The recommended final dividend of 4.5p makes a total for the year of 6.015p. A 1-for-1 scrip issue is also



Sir Ernest Harrison: results of several sectors disappointing.

whole was in a period of sustained growth, although he described the results of several sectors as disappointing and below expectations. Performance in the current year, he said, would be good.

The three core businesses of telecommunications, security and data communications have contributed 86.4 per cent of turnover and 84.7 per cent of operating profits, he said.

The company would continue to build up these activities through investment and acquisitions, which would be helped by last year's reduction in debt. At the year end Racal's debt to equity ratio stood at only 12.4 per cent against almost 20 per cent a year earlier.

Racal Telecom checks in with £85m

By Terry Dodsworth, Industrial Editor

PRE-TAX PROFITS at Racal Telecom surged from £27m to £55m in the year to March 31 following a continuation of strong growth in the car telephone market. The 12 months saw the addition of a further 140,000 subscribers making a total of 300,000.

The profit figures were slightly higher than the City had anticipated and the company's shares rose by 14p to 515p.

The pre-tax result was boosted by a fall in interest charges to £5m (£13.3m) which resulted from the elimination of borrowings when part of the company was floated last October.

At the trading level, profits rose by 75 per cent to £86.6m on the back of a 74 per cent improvement in turnover to £240m. Earnings per share amounted to 6.21p (2.58p) and shareholders are to receive the

forecast dividend of 0.7p. The company said yesterday that investment was continuing at a high level. Last year's spending amounted to £25m, bringing its cumulative expenditure in the network to £247m. It was intending to spend a further £125m in the current year, building on the efforts to improve quality which it undertook last year following a bout of vigorous complaints from subscribers.

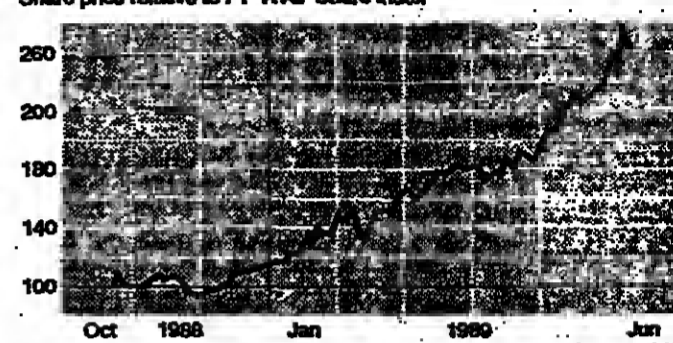
Expansion last year created 400 new jobs at the company, which employed about 1,000 people by year end.

It was expecting to take on a further 500 workers in the current year, in which the number of subscribers had already increased by 30,000.

Sir Ernest Harrison, chairman, said the main focus of Racal Telecom's expansion would continue to be in Western Europe, where it saw great

Racal Telecom

Share price relative to FT-AAS Share Index



opportunities from the accelerating deregulation of the mobile communications market.

for the planned new digital mobile system. Racal, which has a stake of between 10 per cent and 20 per cent in the consortium, would take its share of expenditure estimated at around £30m to start the system.

Norwegian bid for ML arm

By Clare Pearson

ML HOLDINGS, the aerospace, defence and electrical engineering group, has granted an option for the purchase of its railway signalling subsidiary to EB Corporation of Norway, a fellow member of the Euro-signal Group bidding for the main Channel Tunnel signalling contract.

The total consideration for the option, exercisable until June 1991, is £5.2m, split as to £4.3m for repayment of debt and £0.9m for the shares. EB has also paid £500,000 for new shares representing 30 per cent of the enlarged capital, and put down a £250,000 deposit against exercise of the option.

Mr Peter Pollock, ML chief executive, said he would have preferred an outright sale but EB, which in February moved into signalling with the purchase of Ericsson of Sweden's signalling side, had wanted to do it in stages.

He said ML's Plymouth-based subsidiary, the UK's only remaining independent signals company, had a much brighter future as part of EB, which commands about 10 per cent of the world market. Plymouth was part of the original ML company, which has changed rapidly through acquisition in recent years.

Mr Pollock said the sale was totally unconnected with last December's rail crash at Clapham Junction, part of the Waterloo area of British Rail's network in London where the Plymouth company supplied the signals. ML was exonerated by the inspector on the second day of the hearing in February.

EB is 63 per cent owned by Asea Brown Boveri, the Swedish-Swiss engineering group which is Europe's biggest manufacturer of railway equipment and a backer of the buy-out of British Rail Engineering.

In the year to end-March 1989, Plymouth incurred a trading loss of £50,000 on sales of £9.8m. ML's results for last year, due out on Monday, are expected to show a modest profit.

Prop Partnerships

Property Partnerships reported net rental income up from £1.17m to £1.3m and hotel turnover from £4.2m to £4.5m for the year to March 31. Tax took £871,000 (£533,000) leaving earnings per share of 12.34p (10p). A proposed final dividend of 3.5p makes a total of 5.5p (4.76p).

Calor Group pays former directors £250,000

By John Thornhill

CALOR GROUP, the bottled gas company, has made ex-gratia payments to former directors totalling £250,000, according to the company's 1988-89 annual report published yesterday.

Most of the sum was paid to Mr Jim Lindars, formerly the oil operations director who

resigned from the board in April 1988 after the demerger of Calor's oil interests into the separately-listed Acre Oil company.

Mr Michael Davies, Calor chairman, also stated that the company is to change its financial year end from March 31 to December 31 in order to pro-

vide a better flow of information about its performance during the important winter quarter.

Calor records about half its annual sales in the first three months of the calendar year. Mr Alistair Pate, finance director, said: "Previously each succeeding warm winter

month led to a downgrading of profit forecasts near the end of our financial year. Our thinking is that we should now have a more balanced look to the year." This change of year end would also have the incidental effect of improving the company's cash flow, he said.

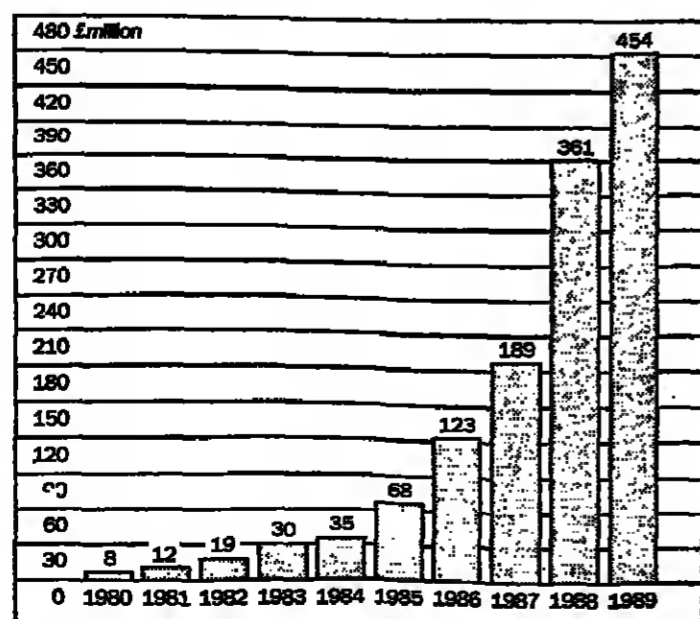
Hazlewood Foods plc

Rapid rate of growth maintained.

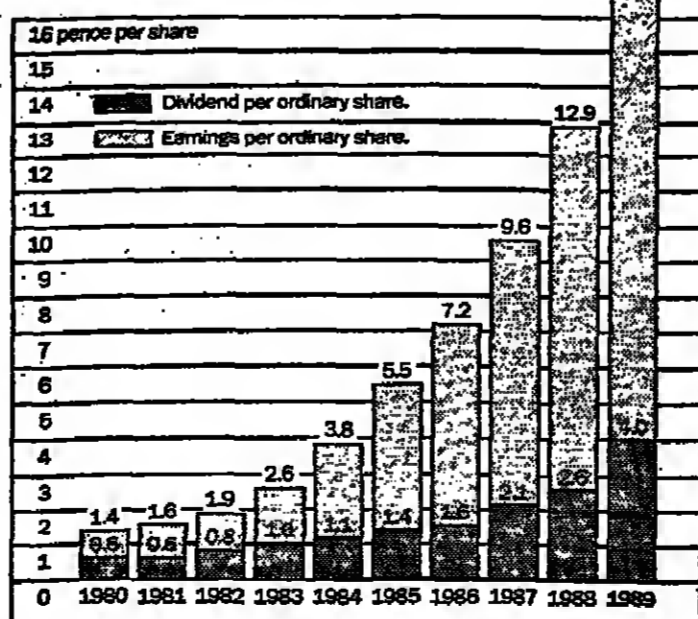
“Hazlewood Foods profits before tax and minorities rose 37 per cent to £46.5 million in the year ended March 31. Sales were 26 per cent higher at £454 million, with turnover in Continental European countries (£113.8 million) exceeding £100 million for the first time. The scope available to us to maintain the rates of growth seen over the last five years is considerable.”

John Lowe, Chairman

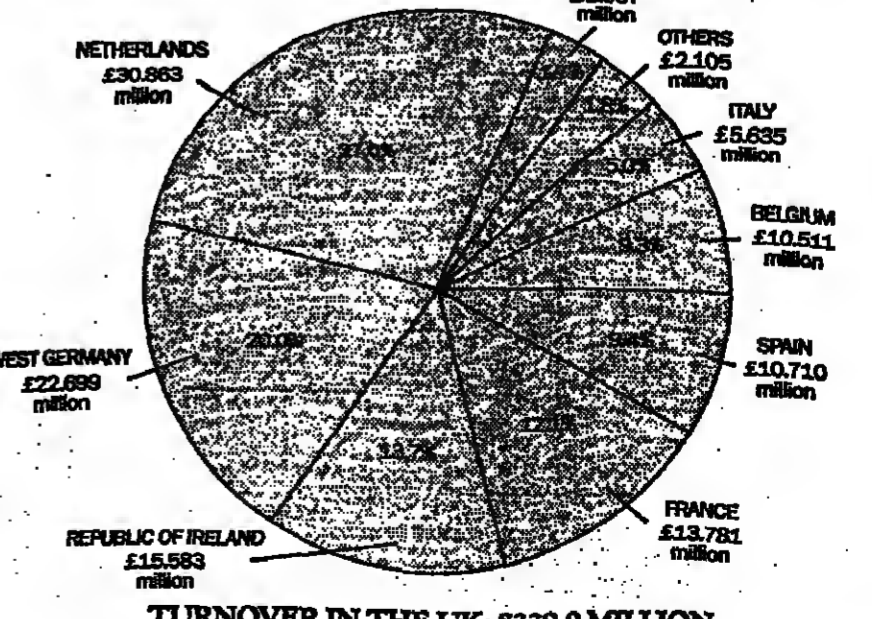
TURNOVER GROWTH



DIVIDEND/EARNINGS GROWTH



TURNOVER IN EUROPE EXCLUDING THE UK: £113.8 million



UK COMPANY NEWS

Molins swift to reject second bid from Brierley

By Ray Bassford

SIR RON Brierley, the New Zealand businessman, is making a second bid for Molins following his failure to dispose of a 29.2 per cent stake in the cigarette machinery maker.

IRP Securities, part of the Brierley group of companies, is offering 190p per share, matching yesterday's closing price and valuing the group at \$58.2m. Details of a loan note alternative will be disclosed in the formal takeover document.

"We want to resolve this matter with Molins so we have turned from seller to buyer. It is our intention to pursue this relentlessly until this matter is cleared up," Mr Mitchell said.

Interest received boosts Mercury Asset Management

IMPROVED INTEREST earnings helped Mercury Asset Management, provider of investment management and advisory services, achieve an increase in pre-tax profits from \$26.1m to \$42.1m for the year ended March 31 1989.

Net assets increased from \$61.5m to \$89.5m, and the value of funds under the group's management increased from \$282m to \$27.6m.

French buyer found for Lucas aerostructures operations

By Richard Tomkins, Midlands Correspondent

LUCAS INDUSTRIES, the aerospace, automotive and industrial systems group, has found a buyer for its aerostructures business in Burnley, Lancashire, which it had threatened to close.

The business, which employs about 480 people, is to be sold to Societe de Construction des Avions Hurel-Dubois of Menden-la-Forêt in France for an unnamed amount.

\$2m towards the \$5m required to build and equip a stand-alone operation close to CASA's main site at Getafe, south of Madrid.

NHL offer document imminent

By Clay Harris

NATIONAL HOME Loans, the fifth largest British mortgage lender, expects to publish the offer document for its £13.2m takeover bid for Business Mortgages Trust by next week.

It still has not responded to NHL's bid apart from urging shareholders to take no action.

to expectations of a higher bid. With NHL's shares at 104p, its two-for-three offer values BMT at 69.3p, against last night's price of 65p.

ANH raises P&SN stake

ASSOCIATED NEWSPAPER Holdings, a subsidiary of Daily Mail & General Trust, has raised its stake in Portsmouth & Sunderland Newspapers from 5.05 per cent to 7.5 per cent.

The original holding was bought earlier this year from Mr David Sullivan, publisher of the Sunday Sport.

BA/Sabena link appears closer

By Michael Donne, Aerospace Correspondent

A POSSIBLE financial link between British Airways and Sabena, the Belgian airline, appeared to be closer yesterday with confirmation from Brussels that the top executives of the two airlines have

held talks this week with Mr Jean-Luc Dehaene, the Belgian communications minister.

have been discussing such a link privately for some time, but this is the first time they have discussed it directly with the Belgian Government, which must approve any plans.

Cadbury revives plans to increase borrowing levels

By Lisa Wood

CADBURY SCHWEPPE'S shareholders are being asked to approve a motion which would allow the confectionery and soft drinks group to increase its borrowing limits to around £1.7bn without changing its Articles of Association.

Mr Graham Day, Cadbury's chairman, said in the circular that his company felt justified in reviving the plans because of the 71 per cent vote in favour of the original scheme.

The group's revised ordinary resolution will require the majority consent of shareholders.

Learmonth & Burchett drops 24% to £1.45m

AN IMPROVED second half boosted Learmonth & Burchett. In a year ended April 30 1989 turnover rose 19 per cent to £12.78m (£10.76m) and operating profit to £2.45m (£2.02m).

Mr Leslie Burchett, chairman, said the UK had a strong trading year with profit, before tax and development costs, up 38 per cent and turnover increasing between 22 per cent and 34 per cent across the main trading areas: software, consultancy and training.

London & Clydesdale doubled in first half

ALMOST doubled profits were achieved by London & Clydesdale Holdings, USM-quoted housebuilder and property developer, in the half year ended March 31 1989.

pre-tax profit advanced 92 per cent from £398,000 to £944,000. Earnings were 4.5p (2.4p) and the interim dividend is again 1.7p.

First half difficulties in the US were overcome with a turnaround to profit (before development and intra group costs) of \$195,000 in the second half. Elsewhere overseas, the recently established distributor network started to show significant returns.

Capital Gearing Trst

Net asset value of Capital Gearing Trust at April 5 was 289.9p (185.3p). A dividend of 0.3p (0.275p) is proposed.

TOTAL GROUP. TOTAL COMPAGNIE FRANÇAISE DES PETROLES. NOTICE TO SHAREHOLDERS. PAYMENT OF DIVIDEND. The Annual General Meeting of Shareholders held on June 12th, 1989, has set the 1988 dividend at 20.00 F per share payable as from June 19th, 1989.

MARKS & SPENCER. QUALITY AND VALUE WORLDWIDE. GROUP PERFORMANCE. In the last year, Marks & Spencer Group sales for 52 weeks increased by 11.9% to £5,121.5 million, compared with £4,577.6 million for 53 weeks in the previous year. FINANCIAL ACTIVITIES. Income from financial activities totalled £64.5 million, an increase of 40.5% and contributed £11.4 million to Group profits.

UK COMPANY NEWS

BSS profits expand by 21% to £12.24m

By John Thornhill

BSS GROUP, the distribution company which supplies industrial, heating, process and pipe-fitting equipment... profits by 21 per cent from £10.12m to £12.24m in the year to March 31.

Sturge shares rise on £30m forecast

By Nick Barker

SHARES in Sturge Holdings, the Lloyd's of London underwriting agency group, yesterday rose 14p to 254p after Mr David Coleridge, the chairman, forecast pre-tax profits for 1989 of about £30m - at least £2m above City analysts' highest forecasts.

Gardiner's founder sells up while first half profits rise 37%

By Andrew Hill

MR GEOFFREY Gardiner, the founder and former chairman of Gardiner Group, has placed his 19.4 per cent stake in the distributor of security products with institutions, and resigned as a director to pursue other commercial interests.

Alphameric moves into the red

By Vanessa Houlder

ALPHAMERIC, the information systems and computer network manufacturer, yesterday announced a move into the red with a pre-tax loss of £1.29m for the year to March 31.

Sheraton director's pay doubles to £363,000

By Nick Barker

THE HIGHEST paid director of Sheraton Securities, the property group, more than doubled his salary from £164,000 to £363,000 in the year to March.

C. ITOH AND CO., LTD.

To the Holders of the Bearer Depositary Receipts Notice is hereby given that the 65th General Meeting of Shareholders of C. Itoh and Co., Ltd. will be held at 10.00 a.m. on 20th June, 1989, at the head office of the company located at 1-3, Kyotaro-Machi, 4-chome, Chuo-ku, Osaka, Japan.

Gold Fields

Notice to holders of Ordinary Share Warrants to Bearer Following the lapse of the Minors bid, Gold Fields is now in a position to put forward to shareholders a Special Preferred share scheme, providing for the payment of a special dividend of £6 per share.

Sale of Thermal Scientific offshoots raises £9m for TI

TI GROUP, the specialist engineering company, has completed the disposal of peripheral activities of Thermal Scientific, the manufacturer of high temperature vacuum furnaces.

BAA plc results for the year to 31 March 1989

GROWTH MAINTAINED
Pre-tax profit up 19% to £198m.
Earnings per share up 30% to 27.4p.
Recommended final dividend 5.5p making a total of 9.0p for the year.
Passengers up 6.8% to 68 million.
Heathrow number one international airport in the world, Gatwick number two.
Charges per passenger down 4 1/2% in real terms. Independent studies* show London's airport charges lower than Paris, Frankfurt, Amsterdam, New York JFK.
Capital expenditure at airports was £177m.
Stansted terminal, utilizing existing international runway, on target to open in 1991 with direct rail link to Liverpool Street.
£75m spent on safety and security at airports.
Core airport business dominant; related activities reach 6.8% of revenue, Lynton's profit up 38%.

TECHNOLOGY

Jack Kuehler, the newly elected president of International Business Machines, does not mince his words. "We are the biggest producer of semiconductor devices in the world," he states, shedding the cynicism with which IBM has long abetted its semiconductor production operations.



Eagle eye

The hidden giant shares some of its secrets

Louise Kehoe talks to the new president of IBM about the company's hitherto veiled strength in semiconductors

Recognised world-wide as "Big Blue", the leader of the computer industry, IBM is also a hidden giant in the chip world. At its six semiconductor plants in the US, Japan, France and West Germany, IBM produces a great variety of advanced semiconductor devices, mostly for its own computer products.

As a "captive" chip maker, IBM's semiconductor operations are less visible than those of the merchant chip suppliers. Within industry circles, however, IBM's powerful technological, economic and political influences are well recognised.

According to industry estimates, the "it sold" value of IBM's semiconductor chips runs to more than \$2bn last year. IBM dwarfs other US chip makers and is comparable in size to Japan's largest semiconductor producers, NEC, Hitachi and Fujitsu.

Because IBM sells few of its chips to outsiders, it is not a direct competitor to other manufacturers. Rather, it has become a backstage leader in the US industry and has championed the cause of the US semiconductor industry in its struggle to maintain international competitiveness.

"We really want to help the US semiconductor industry," Kuehler stresses. "We want to help as a good citizen and we want to help because we depend upon them too."

IBM has played an active role in the formation and operation of Sematech, the US semiconductor industry consortium aimed at regaining world leadership in chip manufacturing technology. Among IBM's contributions to Sematech has been the donation of its four megabit, (Mbit) dynamic random access memory (D-Ram) chip design.

The company is also seeking support for the formation of another industry consortium aimed at developing a new generation of X-ray lithography, the photographic-like process used to create intricate circuit patterns on silicon chips.

"Everyone knows that somewhere down the road today's light and electron beam approaches will no longer provide the lithography technology that is required," says Kuehler. "Although the East Fishkill semiconductor manufacturing site, in New York state, IBM is installing a \$250m X-ray storage ring to develop and refine X-ray lithography techniques. "We have decided that it would be

appropriate for IBM to share this resource," says Kuehler. IBM has invited other US companies, understood to include several of the largest chip makers, to join the consortium. Participants would be required to pay only the incremental costs involved in their use of the IBM facility. "We believe that with the participation of other companies the knowledge pool will be greater and the end result will be faster advancement of the state of the art."

Although industry consortia have become a popular approach to research and development in the US, there is little history upon which to judge their efficacy. "Japanese companies rely heavily upon consortia. We in the US industry have taken

some time to come around to this - to admitting that what we have done to date is not leading us to the most competitive scenario," says the IBM president.

The X-ray lithography proposal is the latest in a series of IBM actions aimed at strengthening manufacturing technology in the US semiconductor industry. At its US D-Ram plant in Vermont, IBM has practised a form of "affirmative action" towards US equipment suppliers. "More than 90 per cent of the tooling and test equipment at our state-of-the-art D-Ram facility is non-Japanese," says Kuehler.

"There are many US tool manufacturers that are very good that sometimes need a little help. We help them. In some cases they just need the financial support of a big buy. We do that. We must keep them healthy, we depend on them."

IBM's keen interest in the well-being of the US chip industry is also motivated by the fact that most of the large Japanese semiconductor producers from which it buys chips are its toughest competitors in the computer market.

On the trade issues that have engulfed the US semiconductor industry over the past few years, IBM has been a strong supporter of the US companies' efforts to open up access to the Japanese market.

As a semiconductor purchaser, however, IBM opposes measures such as the Commerce Department's system for fixing "fair market value" for imported Japanese D-Rams. The system was designed to prevent the "dumping" of Japanese memory chips in the US and was put in place to implement the 1986 US-Japanese Semiconductor Trade Agreement.

"The agreement is due to end in 1991 and we think it should. One of the principal intents was to prevent dumping and this succeeded. To retain an organisation that worries about pricing and tariffs is not the best use of Government time. If that system creates artificially high prices that American manufacturers have to pay, it may advantage one sector of the US electronics industry while damaging the competitiveness of another," says Kuehler.

IBM is playing a leading role in forming a high-powered computer industry lobbying group. The main focus of its activities in Washington will be to avert protectionism and to steer the Government towards addressing issues that have a negative impact on the international competitiveness of the US electronics industry.

IBM's largest chip plant is in East Fishkill. With half a million square feet of production and administration space and 10,700 employees it is probably the biggest chip plant in the world. It is here, close to its Armonk headquarters, that IBM makes its most advanced chips, the devices that power its mainframe computers.

Every stage of the process of semiconductor production is performed at East Fishkill, from the "pulling" of silicon ingots to make wafers, through chip fabrication on ultra-

clean, highly automated production lines to the packaging of chips into modules ready for shipment.

East Fishkill is also the site of IBM's latest and most ambitious project, the Advanced Semiconductor Technology Center, where the company aims to develop a new generation of technology.

Clearly, IBM has the resources to make all the semiconductor chips that it needs. Instead, it turns to outside sources for a significant portion of its requirements.

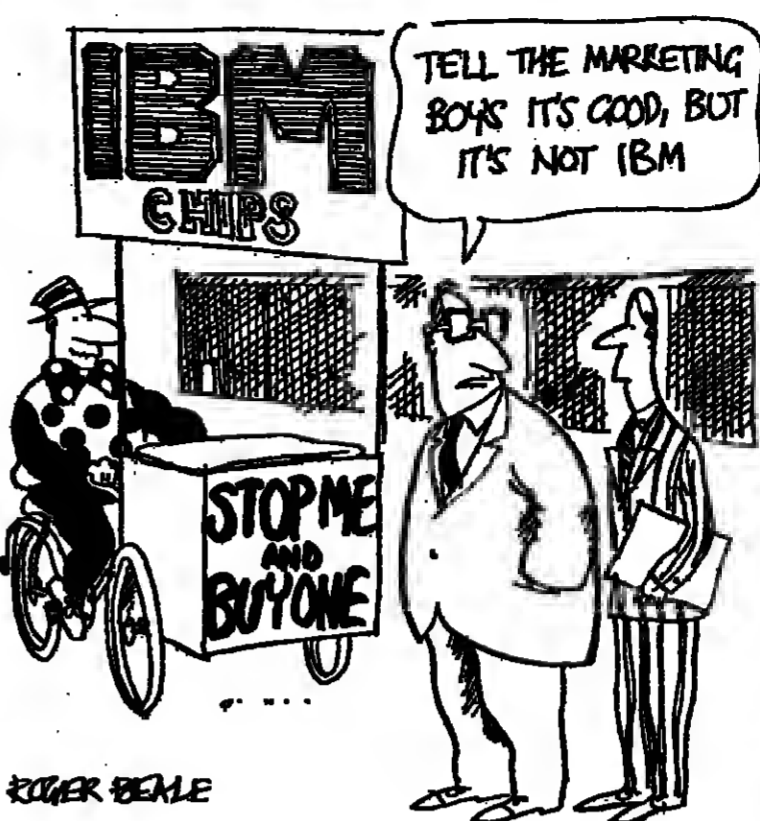
"Generally, the things that we develop and manufacture are the chips that we conclude have unique leverage for our products or involve unique technology advances that we cannot buy," says Kuehler. For example, in East Fishkill IBM produces its bipolar logic chips, packaged in unique multi-chip modules, for use in its high-performance mainframe computers.

Yet when it comes to D-Ram chips, the ubiquitous data storage devices used in all types of computer, IBM takes a different approach. The company meets about half of its requirements from D-Rams produced at its plants in the US, France and Japan, while purchasing the remainder from merchant suppliers.

"We view D-Rams as a strategic commodity," explains Michael Attardo, president of IBM's general technology division. He says the ability to make D-Rams is particularly important because "the people we are buying them from are often our competitors." D-Rams are also seen as a technology "driver". The process technology used to make them leads that for other types of chip by 18 months to two years.

IBM's aggressive D-Ram development programme provides a glimpse of its semiconductor technology strength. Currently in large volume production at IBM plants are 1 Mbit D-Rams, the present generation of memory chips. The plants have already, however, begun supplying production quantities of 4 Mbit D-Rams to their "customers", the company's computer systems manufacturing groups, placing IBM in a world leadership position.

"And we just got our first prototypes of our 16 Mbit D-Rams," Attardo says. While not fully functional, these examples of the next-but-one generation have working



ROGER BEALE

A lime kiln that eases the pressure on forest

A NEW kiln operating in Malawi's Chenkumbi Hills is not only producing better quality lime, but also saving trees.

The Zomba office of the Rugby-based Intermediate Technology Development Group (ITDG) was asked to design the kiln by Malawi's Ministry of Forests and Natural Resources. The aims were to produce lime more efficiently, to increase quality to the standard required by the country's sugar industry and to reduce timber consumption.

In the traditional method, limestone and fuel-wood are piled into a trench kiln in alternate layers. Firing is irregular and combustion efficiency only 11 per cent. Most producers fire only one or two batches a year, each making about 50 tonnes of lime hydrate.

ITDG designed a vertical shaft kiln, in which the limestone and wood are again placed in layers, but the fuel burns at a more regular rate and heat is better distributed. John Spiropoulos, an ITDG official, says that an increase of combustion efficiency to 36 per cent has led to a fuel-wood saving of 55 to 60 per cent.

The new kiln uses plantation wood instead of older timber, which the traditional technology cannot do. This has eased the pressure on local forest. "Between 8,000 and 9,000 hardwood trees a year will be saved in the Chenkumbi Hills area alone," says Spiropoulos.

Costing about \$2,500 and built of local materials, the kiln operates continuously and produces 2.5 tonnes of lime a day, consuming 1.56 tonnes of wood and employing 37 people per 24 hour day. The unit cost of production is 2.15 Malawi kwacha (about 50p) compared with 2.65 kwacha for the older operation.

The improved process delivers 50 per cent available lime instead of 40 per cent, and the product is suitable for agriculture and construction. But more work needs to be done to reach sugar industry specifications. At present the Malawi sugar industry imports its requirement of 3,200 tonnes of lime a year from Zambia.

John Madeley

TECHNOLOGY MARKET

The International Journal of TECHNOLOGY MANAGEMENT

Articles from top level management and leading world researchers stress the practical aspects of solving engineering and technological business problems. Worldwide coverage with US, European and Japanese dominance.

For Senior executives with responsibility for:

- global technology/markets
- corporate strategy
- implications of new technology
- acquisitions, joint ventures and alliances
- technology transfer and licensing
- legal and financial technology management
- innovation management, R & D, manufacturing and effective marketing.

"a widespread reputation for highly authoritative content" Management News (British Institute of Management)

Published bi-monthly, Volume 4 (1989) - £5 Stg. 100.00

The International Journal of COMPUTER APPLICATIONS IN TECHNOLOGY

The official Journal of the International Network for Centres of Computer Applications (INCCA).

Coverage includes:

- the management of computer applications
- computer-integrated business
- expert systems
- office and factory automation
- software engineering and management
- human/computer interaction
- CAE, CIM, CAD/CAM and robotics

Quarterly - Volume 4 (1989) - £ Stg. 90.00
Volume 2 (1989) - £ Stg. 90.00

Editorial and Advertising Information and Company Profiles for:

Dr M Douglas (F.T. 14) Editor-in-Chief
Milton Keynes MK7 6AA UK
Fax No: 0908-637444

For International Details contact:
International Enterprises Ltd (F.T. 14)
World Trade Centre Building 5-P, 25F
Switzerland

HIGH GROWTH INNOVATIVE ENTERPRISES? STRATEGIC ALLIANCES? LICENSING OFFERS?

START WITH INITIATIVE EUROPE MONITOR

ICM

The bi-monthly business journal. £350 per annum. For FREE SAMPLE COPY contact Antonia Miller, Initiative Europe, 71 Bondway, London SW8 1SQ. Tel 01-735 9838

CHANCERY TRADE MARKS

Worldwide research, registration and protection of trade marks and service marks.

Chancery House, 40a Castle Street, Guildford GU1 3UQ. Tel: (0483) 60543, Fax: (0483) 506295

EUROPEAN CAVEATS LTD

Computer searching and monitoring service in respect of European patents and applications.

5 Quality Court, Chancery Lane, London WC2 A1HZ. Tel: 01-405 0010, Fax: 01-430 2262

FOR SALE

EXCLUSIVE PATENT RIGHTS ON ALLOY 'FLOATING POLE' £30,000

CONTACT GEOFF HYDE 0742-442896

THERMAL INSULATION/BUILDING MATERIAL ADDITIVE.

Requires marketing and production. Patented design for sale.

Write Box F8912, Financial Times, One Southwark Bridge, London, SW1 9LH.

Licence For Sale

for manufacture of electric working bending-machine for metals in all measurements. Useful for various branches of industry.

Write Box A1262, Financial Times, One Southwark Bridge, London SE1 9HL.

Do you have a Technology Marketing Strategy?

This country spends an immense amount of time reminding the world how inventive and creative it is but at the same time usually apologises "terribly sorry, we are not a fully good at marketing ourselves".

This amazing nonsense is usually voiced by those involved in the inventive process, or the engineering cycle of product development, who prefer to ignore the market need and create in a vacuum!

Likewise, how many Marketing Directors in industry control the technology marketing process, including patenting and product licensing - that's somebody else's responsibility in another part of the company!

Marketing is not a science. It is the creative process identifying the market need, through to the implementation of product strategies to meet that market need. Nothing very clever in that, but how many engineers and scientists address the market need first.

For fifteen years Strategy has been advising a number of blue chip industrial companies on the promotional aspects of the technology marketing process. If you would like to know more, please contact Paul Cautley or Steven Dellond on 01-480 5652.

Strategy

Marketing ideas and solutions

Strategy International Ltd, The World Trade Centre, St Katharine's Dock, London E1 9AA
Tel: 01-480 5652 Fax: 01-488 9643

COMMODITIES AND AGRICULTURE

Collapse of coffee talks triggers price plunge

By David Blackwell

WEARY DELEGATES to the International Coffee Organisation yesterday...

The talks collapsed in the early hours of yesterday morning without a vote being taken on two separate proposals for extending the agreement.

The September contract in robusta coffee on the London Futures and Options Exchange (Fox) closed at £1,065 a tonne, a fall of £123 on the day.

Delegates will return to London on July 3 to vote on the two proposals which remain on the table, and also to vote on whether the agreement should be extended without economic clauses.

In previous discussions on the future of the agreement, the producers were ranged against the consumers. But in the middle of last week both

THE INTERNATIONAL Coffee Organisation yesterday cut its export quotas by a nominal 1.5m bags following a fall in the 15-day average indicator price below 118 cents a lb.

The US, which had originally threatened to boycott the talks, insists that a new coffee agreement has to be designed to bring more top quality arabica coffee onto the world market.

Brazil, the biggest producer, has been adamant that it will not relinquish any of its 30 per cent share of the market under the export quota system, by

which the ICO aims to stabilise world prices. Colombia, which relies on coffee for about a third of its export earnings, worked extremely hard to find a way forward and was particularly bitter about the collapse.

Mr Jorge Cardenas, chief of the Colombian delegation, put the blame firmly on the US and the "other milds".

Mr John MacGregor, the Minister of Agriculture, announced yesterday that he wants to ban the use of certain sorts of offal from all slaughtered cattle, whether or not they have BSE.

MacGregor plans 'cattle madness' controls

By Bridget Bloom, Agriculture Correspondent

BRITAIN IS proposing to introduce further measures to control the risk of bovine spongiform encephalopathy - the so-called "cattle madness" disease - from infecting the human food chain.

The Government's proposal comes after considerable pressure from the Labour party as well as veterinary and some farming organisations.

The Government's proposal comes after considerable pressure from the Labour party as well as veterinary and some farming organisations.

Fish farm output 'could double'

By Bridget Bloom

FISH PRODUCTION from aquaculture, or fish farming, could double in the next ten years and amount to 25 per cent of the world's supply of fish, according to estimates by the UN's Food and Agriculture Organisation.

Aquaculture has seen particularly strong growth in certain northern, industrialised countries over the last few years, and could, according to a new report from the 22-member Organisation for Economic Co-operation and Development, help make up for the very slow growth of only some 0.3 per cent a year in traditional fishing.

private investors have been attracted into it by high rates of return. Production in OECD members is expected to increase substantially.

Today's high value "farmed" fish, principally trout and salmon, will be followed by halibut and turbot and later by lobster, the report says.

likely to push up prices, adversely affecting rates of return. Asia is currently the major source of farmed fish and crustaceans, with Japan accounting for some 1.2m tonnes of an estimated world production of 10m tonnes.

In Britain, aquaculture has developed rapidly over the last decade, with a turnover of \$55m in 1986, equivalent to nearly a fifth of total fish landings by UK vessels.

are some 900 fish farming businesses operating in the UK on about 1,400 sites and employing about 3,000 people, mainly full time. The industry is rurally based and is making a significant contribution to areas of high unemployment, like the highlands and islands of Scotland.

Farming poses threat to wild salmon

By James Buxton, Scottish Correspondent

THE THREAT to wild salmon posed by farmed salmon which escape from their cages in the sea is the most important issue being discussed at this week's annual meeting in Edinburgh of the North Atlantic Salmon Conservation Organisation.

The large numbers of escaped salmon from the burgeoning salmon farms of Norway, Scotland and other countries could damage the genetic strains of wild salmon and expose them to disease, Nasco believes.

negligent management, when cages are wrecked by storms or when they are tampered with by thieves. Farmed fish were being bred for different genetic characteristics, such as tameness and ability to grow fast.

Now, however, reared fish were escaping in their "bins of thousands" from fish farms, he said. Fish can escape through

ing quotas for high seas salmon fishing. "The wild salmon has developed one genetic strain over a period of 10,000 years since the last ice age," said Dr Malcolm Windsor, the organisation's general secretary.

He also points to the resistance of indigenous coal industries in Britain and West Germany to penetration of their markets by imports - spectacular cost cutting in Britain's mines and Government protectionism in Germany.

In Norway 30 salmon rivers had lost their entire stock over the past two to three years because of parasites on fish introduced from a hatchery that bred salmon from the Baltic.

But according to Mr Edwards, international suppliers "could find themselves in a market where more output at lower costs does not produce better profits but only lower prices."

US expects smaller wheat crop

By Deborah Hargreaves in Chicago

THE US winter wheat harvest is expected to be 10 per cent lower than last year's crop after widespread drought in the farm belt, the US Department of Agriculture estimates.

shortcovering and a bottom-picking type of buying," commented Mr Vic Lespinasse, who trades grains for Dean Witter Reynolds.

growing weeks could still inflict serious damage. So far, the two feed crops have got off to a good start with adequate spring rain, but still not enough to replenish sub-soil moisture reserves.

Yesterday Mr MacGregor said the scientific evidence was still that the danger of humans being infected was remote. His decision to ban the offal which might carry traces of the disease indicated that he wanted to be "ultra-safe".

Officials confirmed yesterday that while the rejected offal would have to be sterilised, it could then be used as a component in poultry or pig feed, though not for feed for cattle or other ruminants.

Oversupply warning to coal producers

By Maurice Samuelson

INTERNATIONAL STEAM coal suppliers will be warned today that they could face a growing crisis in their business because of changes occurring in the electricity industry.

Recalling how coal prices "softened" after the collapse of world oil prices two years ago, he claims that unless coal investment in new mining capacity is restrained, these mines will enter a market far smaller than that for which they were built.

With electricity sales continuing to rise, there were plans to increase the amount of steam coal traded internationally from 145m tonnes a year to 180m tonnes over the next five years.

In Europe, one of the biggest markets for imported coal, cheaper oil and gas would effectively replace all the 40m tonnes of additional power station coal needed by the year 2000, and on which coal producers had been counting.

LONDON MARKETS

Table with columns for Commodity, Close, Previous, High/Low. Includes Copper, Gold, Silver, Wheat, etc.

COCOMA C/tonne

Table with columns for Commodity, Close, Previous, High/Low. Includes C/tonne, C/tonne, etc.

LONDON METAL EXCHANGE

Table with columns for Commodity, Close, Previous, High/Low. Includes Aluminium, Copper, Lead, etc.

POTATOES C/tonne

Table with columns for Commodity, Close, Previous, High/Low. Includes Nov, Dec, Jan, etc.

SOYABEAN MEAL C/tonne

Table with columns for Commodity, Close, Previous, High/Low. Includes Jun, Aug, Oct, etc.

CRUDE OIL \$/barrel

Table with columns for Commodity, Close, Previous, High/Low. Includes Jun, Aug, Oct, etc.

HEATING OIL \$/ton

Table with columns for Commodity, Close, Previous, High/Low. Includes Jun, Aug, Oct, etc.

SOYABEANS \$/ton

Table with columns for Commodity, Close, Previous, High/Low. Includes Jun, Aug, Oct, etc.

WORLD COMMODITIES PRICES

Table with columns for Commodity, Price. Includes Wheat, Rice, Sugar, etc.

US MARKETS

Table with columns for Commodity, Price. Includes Gold, Silver, etc.

Chicago

Table with columns for Commodity, Price. Includes Soybeans, etc.

NEW YORK

Table with columns for Commodity, Price. Includes Gold, Silver, etc.

INDICES

Table with columns for Index, Value. Includes Reliance, Dow Jones, etc.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-7428

AUTHORISED UNIT TRUSTS

Abbey Unit Trst Mgrs Ltd (0200H)

Table listing various unit trusts under Abbey Unit Trst Mgrs Ltd, including names like Abbey Growth, Abbey Income, and Abbey Property, with columns for unit price and other details.

CCF Unit Trst Mgrs Ltd (0200F)

Table listing various unit trusts under CCF Unit Trst Mgrs Ltd, including names like CCF Growth, CCF Income, and CCF Property, with columns for unit price and other details.

Equitable Unit Trst Mgrs Ltd (0200E)

Table listing various unit trusts under Equitable Unit Trst Mgrs Ltd, including names like Equitable Growth, Equitable Income, and Equitable Property, with columns for unit price and other details.

Gravite Unit Trst Mgrs Ltd (0200G)

Table listing various unit trusts under Gravite Unit Trst Mgrs Ltd, including names like Gravite Growth, Gravite Income, and Gravite Property, with columns for unit price and other details.

London & Manchester Unit Trst Mgrs Ltd (0200L)

Table listing various unit trusts under London & Manchester Unit Trst Mgrs Ltd, including names like London & Manchester Growth, London & Manchester Income, and London & Manchester Property, with columns for unit price and other details.

Midland Unit Trst Mgrs Ltd - Central

Table listing various unit trusts under Midland Unit Trst Mgrs Ltd - Central, including names like Midland Growth, Midland Income, and Midland Property, with columns for unit price and other details.

Prudential Unit Trst Mgrs Ltd (0200P)

Table listing various unit trusts under Prudential Unit Trst Mgrs Ltd, including names like Prudential Growth, Prudential Income, and Prudential Property, with columns for unit price and other details.

Smith & Williamson Unit Trst Mgrs Ltd (0200S)

Table listing various unit trusts under Smith & Williamson Unit Trst Mgrs Ltd, including names like Smith & Williamson Growth, Smith & Williamson Income, and Smith & Williamson Property, with columns for unit price and other details.

GUIDE TO UNIT TRUST PRICING. A section explaining the pricing of unit trusts, including details on how prices are calculated, the role of the unit trust manager, and how to interpret the data presented in the tables.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Trust Name	Code	Price	Change	Unit
City of Edinburgh Life Assurance	01-01-01	100.00		100
City of Westminster Assurance Co	01-01-02	100.00		100
Demeter Life Assurance	01-01-03	100.00		100
General Assurance Co Ltd	01-01-04	100.00		100
London Life Assurance Co Ltd	01-01-05	100.00		100
North British Assurance Co Ltd	01-01-06	100.00		100
Prudential Assurance Co Ltd	01-01-07	100.00		100
Scottish Widows Assurance Co Ltd	01-01-08	100.00		100
Standard Life Assurance Co Ltd	01-01-09	100.00		100
Union Assurance Society of Canton	01-01-10	100.00		100
Western Assurance Co Ltd	01-01-11	100.00		100
City of Edinburgh Life Assurance	01-01-12	100.00		100
City of Westminster Assurance Co	01-01-13	100.00		100
Demeter Life Assurance	01-01-14	100.00		100
General Assurance Co Ltd	01-01-15	100.00		100
London Life Assurance Co Ltd	01-01-16	100.00		100
North British Assurance Co Ltd	01-01-17	100.00		100
Prudential Assurance Co Ltd	01-01-18	100.00		100
Scottish Widows Assurance Co Ltd	01-01-19	100.00		100
Standard Life Assurance Co Ltd	01-01-20	100.00		100
Union Assurance Society of Canton	01-01-21	100.00		100
Western Assurance Co Ltd	01-01-22	100.00		100
City of Edinburgh Life Assurance	01-01-23	100.00		100
City of Westminster Assurance Co	01-01-24	100.00		100
Demeter Life Assurance	01-01-25	100.00		100
General Assurance Co Ltd	01-01-26	100.00		100
London Life Assurance Co Ltd	01-01-27	100.00		100
North British Assurance Co Ltd	01-01-28	100.00		100
Prudential Assurance Co Ltd	01-01-29	100.00		100
Scottish Widows Assurance Co Ltd	01-01-30	100.00		100
Standard Life Assurance Co Ltd	01-01-31	100.00		100
Union Assurance Society of Canton	01-01-32	100.00		100
Western Assurance Co Ltd	01-01-33	100.00		100
City of Edinburgh Life Assurance	01-01-34	100.00		100
City of Westminster Assurance Co	01-01-35	100.00		100
Demeter Life Assurance	01-01-36	100.00		100
General Assurance Co Ltd	01-01-37	100.00		100
London Life Assurance Co Ltd	01-01-38	100.00		100
North British Assurance Co Ltd	01-01-39	100.00		100
Prudential Assurance Co Ltd	01-01-40	100.00		100
Scottish Widows Assurance Co Ltd	01-01-41	100.00		100
Standard Life Assurance Co Ltd	01-01-42	100.00		100
Union Assurance Society of Canton	01-01-43	100.00		100
Western Assurance Co Ltd	01-01-44	100.00		100
City of Edinburgh Life Assurance	01-01-45	100.00		100
City of Westminster Assurance Co	01-01-46	100.00		100
Demeter Life Assurance	01-01-47	100.00		100
General Assurance Co Ltd	01-01-48	100.00		100
London Life Assurance Co Ltd	01-01-49	100.00		100
North British Assurance Co Ltd	01-01-50	100.00		100
Prudential Assurance Co Ltd	01-01-51	100.00		100
Scottish Widows Assurance Co Ltd	01-01-52	100.00		100
Standard Life Assurance Co Ltd	01-01-53	100.00		100
Union Assurance Society of Canton	01-01-54	100.00		100
Western Assurance Co Ltd	01-01-55	100.00		100
City of Edinburgh Life Assurance	01-01-56	100.00		100
City of Westminster Assurance Co	01-01-57	100.00		100
Demeter Life Assurance	01-01-58	100.00		100
General Assurance Co Ltd	01-01-59	100.00		100
London Life Assurance Co Ltd	01-01-60	100.00		100
North British Assurance Co Ltd	01-01-61	100.00		100
Prudential Assurance Co Ltd	01-01-62	100.00		100
Scottish Widows Assurance Co Ltd	01-01-63	100.00		100
Standard Life Assurance Co Ltd	01-01-64	100.00		100
Union Assurance Society of Canton	01-01-65	100.00		100
Western Assurance Co Ltd	01-01-66	100.00		100
City of Edinburgh Life Assurance	01-01-67	100.00		100
City of Westminster Assurance Co	01-01-68	100.00		100
Demeter Life Assurance	01-01-69	100.00		100
General Assurance Co Ltd	01-01-70	100.00		100
London Life Assurance Co Ltd	01-01-71	100.00		100
North British Assurance Co Ltd	01-01-72	100.00		100
Prudential Assurance Co Ltd	01-01-73	100.00		100
Scottish Widows Assurance Co Ltd	01-01-74	100.00		100
Standard Life Assurance Co Ltd	01-01-75	100.00		100
Union Assurance Society of Canton	01-01-76	100.00		100
Western Assurance Co Ltd	01-01-77	100.00		100
City of Edinburgh Life Assurance	01-01-78	100.00		100
City of Westminster Assurance Co	01-01-79	100.00		100
Demeter Life Assurance	01-01-80	100.00		100
General Assurance Co Ltd	01-01-81	100.00		100
London Life Assurance Co Ltd	01-01-82	100.00		100
North British Assurance Co Ltd	01-01-83	100.00		100
Prudential Assurance Co Ltd	01-01-84	100.00		100
Scottish Widows Assurance Co Ltd	01-01-85	100.00		100
Standard Life Assurance Co Ltd	01-01-86	100.00		100
Union Assurance Society of Canton	01-01-87	100.00		100
Western Assurance Co Ltd	01-01-88	100.00		100
City of Edinburgh Life Assurance	01-01-89	100.00		100
City of Westminster Assurance Co	01-01-90	100.00		100
Demeter Life Assurance	01-01-91	100.00		100
General Assurance Co Ltd	01-01-92	100.00		100
London Life Assurance Co Ltd	01-01-93	100.00		100
North British Assurance Co Ltd	01-01-94	100.00		100
Prudential Assurance Co Ltd	01-01-95	100.00		100
Scottish Widows Assurance Co Ltd	01-01-96	100.00		100
Standard Life Assurance Co Ltd	01-01-97	100.00		100
Union Assurance Society of Canton	01-01-98	100.00		100
Western Assurance Co Ltd	01-01-99	100.00		100
City of Edinburgh Life Assurance	01-02-00	100.00		100

OTHER UK UNIT TRUSTS

INSURANCES

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, and other details. Includes sub-sections like 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', 'GUERNSEY (SIC RECOGNISED)', 'LUXEMBOURG (SIC RECOGNISED)', 'SWITZERLAND (SIC RECOGNISED)', and 'GUERNSEY (**)'.

MANAGEMENT SERVICES

David M. Aaron (Personal Fin. Plng.) Ltd. 01-252-2252

OFFSHORE AND OVERSEAS

Asst. Global Fund Ltd. 01-252-2252

GUERNSEY (SIC RECOGNISED)

Guernsey Investment Managers (Guernsey) Ltd. 01-252-2252

LUXEMBOURG (SIC RECOGNISED)

Asst. Global Fund Ltd. 01-252-2252

SWITZERLAND (SIC RECOGNISED)

Asst. Global Fund Ltd. 01-252-2252

GUERNSEY (**)

Asst. Global Fund Ltd. 01-252-2252

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various share funds, including British Funds, Commonwealth & African Loans, and Foreign Bonds & Rails.

Table of Money Market Bank Accounts and Money Market Trust Funds, listing various financial products and their details.

LONDON SHARE SERVICE

Share Code Booklet ring the FT Cityline help desk on 01-525-2128

Main table containing various stock market listings categorized by industry: AMERICANS-Contd, BUILDING, TIMBER, ROADS, DRAPERY AND STORES-Contd, ENGINEERING, INDUSTRIALS (Miscel.)-Contd, CANADIANS, ELECTRICALS, FOOD, GROCERIES, ETC, BANKS, HP & LEASING, CHEMICALS, PLASTICS, BEERS, WINES & SPIRITS, DRAPERY AND STORES, HOTELS AND CATERERS, BUILDING, TIMBER, ROADS, INDUSTRIALS (Miscel.), and INSURANCES.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

INSURANCES - Contd. Table listing various insurance companies and their share prices.

PAPER, PRINTING, ADVERTISING - Contd. Table listing companies in the publishing and advertising sectors.

TEXTILES Table listing various textile manufacturing companies.

TRUSTS, FINANCE, LAND - Contd. Table listing companies in the financial services and real estate sectors.

OIL AND GAS - Contd. Table listing companies in the oil and gas industry.

MINES - Contd. Table listing various mining companies.

LEISURE Table listing companies in the leisure and entertainment sectors.

PROPERTY Table listing companies in the real estate and property sectors.

TOBACCO Table listing tobacco companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

OVERSEAS TRADERS Table listing companies that trade internationally.

MISCELLANEOUS Table listing various other companies.

MOTORS, AIRCRAFT TRADES Table listing companies in the automotive and aviation sectors.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing companies in the plantation industry.

THIRD MARKET Table listing companies listed on other stock exchanges.

MOTORS, AIRCRAFT TRADES Table listing automotive and aviation companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

MOTORS, AIRCRAFT TRADES Table listing automotive and aviation companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

MOTORS, AIRCRAFT TRADES Table listing automotive and aviation companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

MOTORS, AIRCRAFT TRADES Table listing automotive and aviation companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

MOTORS, AIRCRAFT TRADES Table listing automotive and aviation companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

MOTORS, AIRCRAFT TRADES Table listing automotive and aviation companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

TRUSTS, FINANCE, LAND Table listing financial and real estate companies.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing third market companies.

NOTES: Stock Exchange listings are indicated to the right of security names... Includes details on dividends, interest, and other financial metrics.

REGIONAL & IRISH STOCKS: Table listing regional and Irish stocks with their respective prices and market data.

TRADITIONAL OPTIONS: Table listing 3-month call rates for various companies and sectors.

This service is available to every Company dealt in on Stock Exchange throughout the United Kingdom for a fee of 2500 per annum for each security.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling continues to fall

STERLING FELL sharply in currency markets yesterday as investors tested the UK Government's resolve to take whatever measures are necessary to keep the pound steady.

about the apparent rift between Mrs Margaret Thatcher, the Prime Minister, and Mr Nigel Lawson the Chancellor, on economic policy.

low of 90.5 before closing at 90.8, still down from 91.0 at the opening and 91.2 on Monday.

IN NEW YORK

Table with columns for Date, Last, and Previous Close. Includes Sterling Index and CURRENCY RATES.

Table with columns for Date, Bank, and Spread. Includes CURRENCY MOVEMENTS and OTHER CURRENCIES.

Table with columns for Date, Bank, and Spread. Includes CURRENCY MOVEMENTS and OTHER CURRENCIES.

MONEY MARKETS

Rates below peak

INTEREST RATES finished below the day's peak on the London money market yesterday, on speculation that the UK authorities may be more willing to allow sterling to fall than to sanction another rise in bank base rates.

authorities did not operate in the market in the afternoon. Bills maturing in official hands, repayment of late assistance, and a take-up of Treasury bills drained £220m.

FT LONDON INTERBANK FIXING. Table showing interest rates for various currencies and terms.

FINANCIAL FUTURES

Weak pound prompts selling

SHORT STERLING futures continued to weaken in active trading on Friday, as traders feared that the pound is set for a further period of weakness.

est rates moved up sharply in early London trading, encouraged dealers to take profits in futures, but without any conviction that the market has seen the worst.

rise in UK base rates is almost certain and that unless there is an early pre-emptive move to 15 per cent there was a risk that rates could eventually be forced up to 16 or even 17 per cent.

Table with columns for Strike, Call, Put, and Price. Includes LONDON (LIFE) and LONDON (LIFE) options.

Table with columns for Strike, Call, Put, and Price. Includes CHICAGO and CHICAGO options.

Table with columns for Strike, Call, Put, and Price. Includes EUROPEAN OPTIONS EXCHANGE and EUROPEAN OPTIONS EXCHANGE.

Table with columns for Strike, Call, Put, and Price. Includes EUROPEAN OPTIONS EXCHANGE and EUROPEAN OPTIONS EXCHANGE.

Table with columns for Strike, Call, Put, and Price. Includes EUROPEAN OPTIONS EXCHANGE and EUROPEAN OPTIONS EXCHANGE.

Table with columns for Strike, Call, Put, and Price. Includes EUROPEAN OPTIONS EXCHANGE and EUROPEAN OPTIONS EXCHANGE.

Table with columns for Strike, Call, Put, and Price. Includes EUROPEAN OPTIONS EXCHANGE and EUROPEAN OPTIONS EXCHANGE.

Table with columns for Strike, Call, Put, and Price. Includes EUROPEAN OPTIONS EXCHANGE and EUROPEAN OPTIONS EXCHANGE.

Table with columns for Strike, Call, Put, and Price. Includes EUROPEAN OPTIONS EXCHANGE and EUROPEAN OPTIONS EXCHANGE.

PETLEY & CO LTD. YOUR ONLY OPTION FOR FUTURES. Specialised Brokers. Members of AFB. 01-225-3011. 2 Edinburgh Gate, Knightsbridge, London SW1X 7NA.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0DB. Tel: 01-528 7233/5699. An AFB member. Reuters Code: IGIN, IGIO.

JOTTER PAD. A collection of various puzzles and word games.

CROSSWORD. No.6,959 Set by GRIFFIN. A crossword puzzle with clues and a grid.

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, France, Germany, Italy, Netherlands, Spain, Switzerland, and South Africa. Columns include stock names, prices, and changes.

Table of stock market data for Japan, Australia, and New Zealand. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto 2pm prices and various stock listings.

Table of stock market indices for New York, Dow Jones, and various international indices like Australia, Austria, Belgium, etc.

Table of stock market data for Canada, including Toronto 2pm prices and various stock listings.

Table of stock market data for Tokyo - Most Active Stocks, Tuesday June 13 1989.

Rest assured, you'll find complimentary copies of the FT at these leading hotels... New York: Carlyle, Manhattan Viscount, Mayfair Regent, Peninsula, Pierre, Plaza Athénée, Stanhope, Westbury... Philadelphia: Four Seasons, Palace... Toronto: King Edward... San Francisco: Park Hyatt... Atlanta: Ritz Carlton.

Advertisement for 'To keep the world in focus...' featuring a camera lens graphic and text about the Financial Times' global coverage.

Advertisement for 'Travelling by air on business?' with the Financial Times logo and contact information.

Advertisement for 'To keep the world in focus...' featuring a camera lens graphic and text about the Financial Times' global coverage.

3pm prices June 13

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume
214	214	214	214			114	114	114	114			100	100	100	100		
100	100	100	100			100	100	100	100			100	100	100	100		



**Reliable Computers
Renowned Monitors**

Computers, PC &
Peripherals

SAMSUNG
Electronics

Continued on Page 49

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Close prices. Includes a 'Continued from previous page' header.

OVER-THE-COUNTER

Nasdaq national market. 3pm prices June 13

Table of Over-the-Counter prices listing various stocks with columns for High, Low, and Close prices.

AMEX COMPOSITE PRICES

3pm prices June 13

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Close prices.

Advertisement for HATT REGENCY BRUSSELS with text: 'It's attention to detail... Complimentary copies of the Financial Times are available for business guests staying at the Hatt Regency Brussels.' Includes the HATT REGENCY logo.

AMERICA

Dollar effect triggers sharp losses

Wall Street THE FIRST concrete sign that the strong dollar may have started denting corporate profits...

ican Stock Exchange Index was down 2.33 points at 383.56 and the Nasdaq Composite declined 3.65 points to 449.74.

earlier highs but there has still been little dent in the dollar's overall strength.

General Electric was the prime focus of speculation after an analyst at Drexel Burnham Lambert apparently said that GE might be interested in bidding for Time.

EUROPE

Fiat drives Milan to another peak

TRADING was subdued in most of Europe but Italian shares continued their strong run, writes our Markets Staff.

lost 7.56 to 1,429.11 in moderate volume with DM4.4bn.

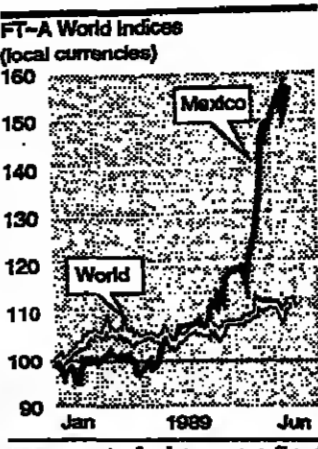
The OMF 50 index eased 2.11 to 686.96 and the CAC 40 index fell 1.23 to 1,749.81.

highly in lively profit-taking. Gibco Group declined on Monday it had no intention of using its SF2.5bn in cash for making any acquisitions.

Mexican bolsa jumps on raised debt deal hopes

Richard Johns puts the latest surge into perspective

THE GAP, though narrowing between Mexico and its commercial bank creditors on how to achieve a substantial reduction in the cost of servicing \$54bn of public sector debt is still a very wide one.



payments on commercial debt principal, the \$1.96bn World Bank loan package, the easing of rules on foreign investment, and rescheduling by the Paris Club of official creditors.

from a 100m peso loss to a 100m peso profit has been recorded as a 230 per cent gain. The methodology has justification, in so far as it reflects the remarkable turnaround of a number of large companies as a result of debt rescheduling.

ASIA PACIFIC

Investors' spirits sink as yen falls further

Tokyo SPIRITS sank further on the Japanese market yesterday as the dollar continued its relentless rise against the yen and share prices drifted lower in listless trading, writes Michiko Nakamoto in Tokyo.

Topix index of all listed shares lost 19.62 to 2,464.14 and in London the ISE/Nikkei 50 index shed 1.27 to 1,968.80.

was TDK, the world's largest maker of magnetic tape, which surged Y250 to a year's high of Y5,750 during the day.

gain hunting cushioned the fall in the afternoon. The Hang Seng index fell 85.02 or 3.5 per cent to close at 2,355.19 in the first drop since its 22 per cent plunge on June 5.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, MONDAY JUNE 12 1989, FRIDAY JUNE 9 1989, DOLLAR INDEX. Rows list various countries and indices with their values and changes.

Little trade as Brazil reopens

BRAZIL'S stock markets reopened yesterday after the closure on Monday but there was almost no trading, writes John Barham in Sao Paulo.

investor who provoked the crisis on the stock markets, would have all his positions cancelled. It also forbade Mr Nahas, Mr Sergio Barcellos, president of the Rio de Janeiro Stock Exchange, and Mr Fernando Carvalho, a leading Rio broker, to leave the country.

Advertisement for BFC Banque Francaise du Commerce Extérieur. Includes text: 'This announcement appears as a matter of record only.', 'ECU 100,000,000', '9 per cent. Bonds due 1999', 'Unconditionally guaranteed by The Republic of France', and a list of international bank partners.

FINANCIAL TIMES SURVEY



As Australia prepares for an election, the political and economic scene has rarely looked

more in limbo. Now the fortunes of 'The Lucky Country' appear more vulnerable than ever to a world downturn, as Chris Sherwell reports here from Sydney.

Facing tough decisions

SOMETIME in the next twelve months, Australian voters will go to the polls to choose between two party political groupings demanding the right to govern. They face a difficult decision: not only will the two sides be almost indistinguishable; the options they offer will also be inadequate.

Indeed, Australia's politics, its economy, its very identity, have rarely looked more in limbo. The country's 18m people, who seem to have everything - fabulous resource wealth, a near-pristine environment, high standards of living and democratic freedoms - may have to give some of that up, simply to retain the rest.

The trouble is, few realise it. And their political leaders, whether from the ruling Labor party or the opposition coalition of the Liberal and National parties, aren't spelling it out. Labor, after six years in government, believes it is doing enough to transform Australia's prospects. The opposition says more is needed, but is struggling to establish its credibility.

The man everyone is watching is Mr Bob Hawke, the Prime Minister. At 59, he is Australia's most successful Labor politician ever, winning

three elections in a row since 1983.

Apart from his sustained popularity and his willingness to delegate, his success springs ultimately from Labor's evolving dominance of the conservative middle ground of Australian politics.

Both by design and through the pressure of outside events, Mr Hawke and his youthful Cabinet colleagues have stamped a new identity on the nation of Labor government.

On the economic front, his strategy of corporatist consensus has seen a flexible jobs and wages pact with the trade unions, deregulation of the financial markets and reforms in work practices to keep business sweet, and a breaking of the old protectionist psychology.

Externally, he has offered unwavering loyalty to the US defence alliance, and flatly rejected a move to the other direction by Australia's closest friend and neighbour, New Zealand. He has forged a new style of trade diplomacy, seen most visibly in the efforts of the Cairns Group partners in the Uruguay Round of trade talks. Australia has now championed the concept of a Pacific OECD.

As a result, Labor has improved the domestic invest-



PLAYFUL "DUEL": Mr Bob Hawke, left, the Australian Prime Minister, and Mr Andrew Peacock, Opposition Leader, "duel" with their suitcases in the corridors of Parliament House, Canberra, after the opening of the Press Gallery.

AUSTRALIA

ment and industrial relations climate, stimulated Australian businesses to look abroad, and generally "internationalised" an inward-looking economy. True, its record in creating new jobs would match to six years of world expansion. The borrowing-and-consuming mentality has also become waxy, and Australian corporate morality is questionable. But the achievements are unmistakable.

Mr Hawke, seeing an outflanked opposition thrown into disarray, is now looking for a fourth victory. Having defeated Mr Malcolm Fraser in 1983, he went on to beat Mr Andrew Peacock in 1984 and Mr John Howard in 1987. This time round, he looks like taking on Mr Peacock again, who was re-installed as Leader of the Opposition last month.

The difference this time, however, is that the govern-

ment is confronting serious problems of its own, both over policy and internally. In a country where the economy dominates all other issues, Mr Hawke's success has depended crucially on Mr Paul Keating, the federal Treasurer. And over the past year the economy has not only slithered into fresh trouble, the two men have also had serious differences.

Back in 1983, Mr Keating's initial strategy of promoting jobs by stimulating growth through the 1981-82 recession, coupled with a persistent slide in commodity prices, provoked a balance of payments crisis which, by 1986, demanded a radical response.

In a famous turn of phrase, Mr Keating warned that the country was in danger of becoming a "banana republic". The Government, to its credit, used the crisis to set about

CONTENTS

- Political issues, p.2
 - Foreign policy, p.2
 - Economic indicators, p.3
 - Links with Japan, p.4
 - Defence issues, p.4
 - Agricultural output, p.5
 - Industrial trends, p.6
 - Mining industry, p.6
 - Tourism potential, p.7
 - Banking and finance, p.8-9
 - Changes in the media, p.10
 - Property market, p.10
 - Economic reforms, p.11
 - The environment, p.11
- Editorial production: Michael Withshire.
□ Graphics: Paul Saunders.

more vulnerable to a world downturn than ever. Equally worrying, Labor has made slow progress on another vital arm of its strategy, the all-important "micro-economic" reforms of key areas of the economy to promote greater efficiency. This was to be the cornerstone of Labor's third term. But the party has obstructed plans to privatise government entities, reform of the docks and coastal shipping has hit the shoals of entrenched interests, and deregulation in other areas like domestic aviation is only inching forward.

To be fair, the earlier financial deregulation has been a great success, whilst other moves - like tariff cuts and planned workplace reforms - offer great hope. But time is not on Australia's side next on the agenda, whichever party wins government, must be comprehensive reform of the incentive structure of taxes and handouts, with the aim of improving Australia's lamentable savings rate. Yet for fear of a voter backlash, neither party is preparing the ground, especially for a much-needed consumption tax.

Another awkwardness for Labor is the succession. Mr Keating's personal aspiration to take over from Mr Hawke last year, and to lead Labor to victory, was stymied by Mr Hawke's determination to stay on, and provoked a rift between the two.

Mr Hawke now insists he will lead Labor into the next election, with the intention of staying a full term. If he does, the first problem he will face is holding on to Mr Keating. Labor's worst problem is that it looks tired. With the more stylish Mr Peacock again leading the opposition, the electorate may be tempted to give the coalition a chance, if only for a change. In these circumstances, the outcome of the two sides' fight for power will depend less on policy and more on perception, regardless of their actual capacity to govern or their general competence.

Yet it is this that threatens to be Australia's greatest misfortune, since it is evident that more must be done to bring the economy back under control. On the one hand, Labor's unique strategy of pursuing

structural adjustment slowly and without mass unemployment has run up against a brick wall. To do more on any front risks alienating its traditional supporters altogether.

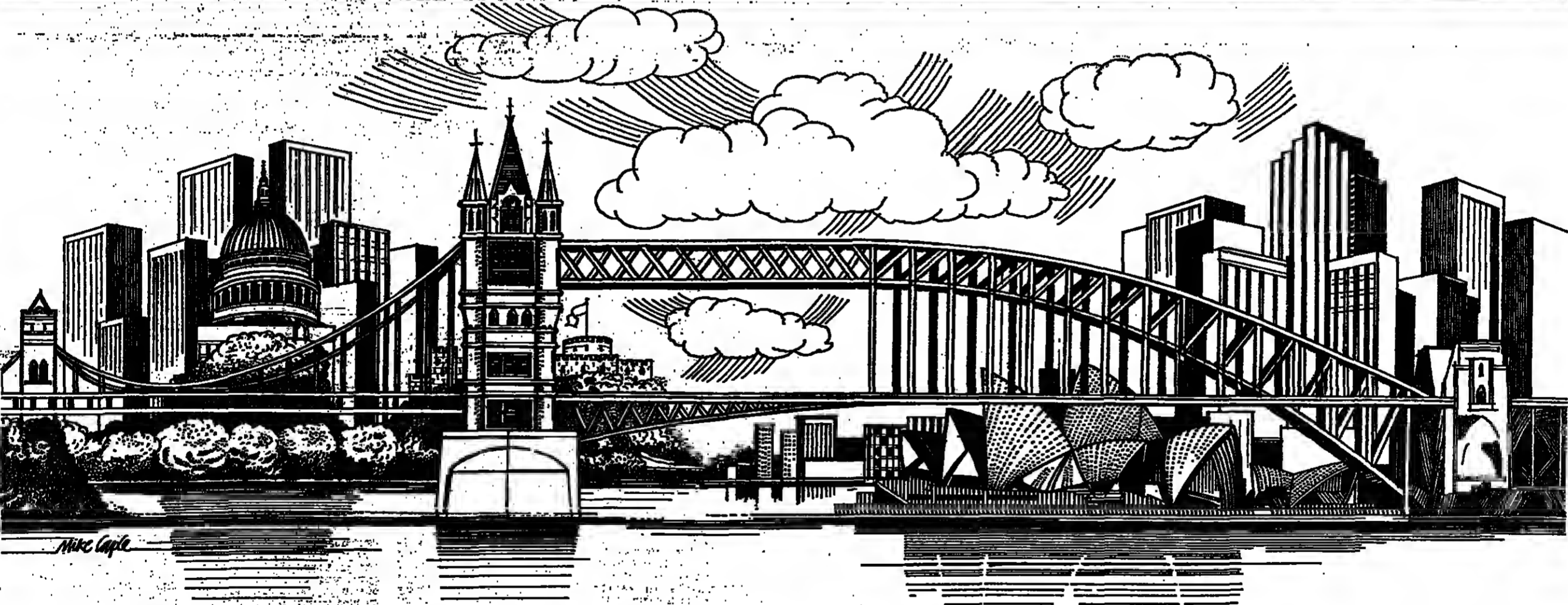
On the other hand, it is far from clear whether the Liberals and Nationals can win majority support or even unite around a position which distinguishes them from the government by committing them to introduce rapidly the reforms Labor has stumbled over - deregulation of the labour market, privatisation and further tax reform.

The two sides must also confront other knotty issues, particularly Australia's overwhelming dependence on iron, quarry and hotel. Its need for imports demands that it export minerals and forestry products, yet environmentalists are successfully campaigning against both, turning all parties "green".

As Australians clearly wish to maintain their comfortable living standards, some difficult choices lie ahead. It is not that Australians are too busy enjoying their sea and sun, or their sport and the Great Outdoors, or their fresh food, great beer and fine wine, to bother with such things. All of that certainly makes a sense of crisis elusive, but it is not universal. Plenty of Australians are genuinely battling to make ends meet.

Rather, it is Australians' wonderful but worrying sense of optimism - the well-known "She'll be Right" complacency about events, the unquenchable hope nurtured in all such remarkable lands of opportunity - which encourages them to think that whatever happens, they will simply adapt, much as they have in the past.

They may be right. The long-term future of the "Lucky Country" seems assured by its size, natural wealth and geo-political location. But between last year's bicentennial of its settlement by whites, and the centennial of its unity as a federation in 2001, lies the decade of the 1990s. Political leaders need to encourage Australians to display a greater sense of realism and perspective if it is not to be forced on them by the world outside. Otherwise, what identity they have may not be worth defending.



STATE BANK NEW SOUTH WALES: WE'RE JUST AS CLOSE TO BUSINESS BRITAIN AS WE ARE TO BUSINESS AUSTRALIA

You couldn't ask for stronger banking links for your Australian related business in the UK. As one of the largest banks in Australia, State Bank NSW has established itself in London with an innovative range of tailor-made treasury and wholesale products. We say tailor-made with good reason. For more than anything else we know that enthusiastic personal service overcomes most obstacles to success. Every product we offer is as flexible and far-

sighted as you want it to be to meet your most complex of needs. But these are mere words. Why not write or phone today for our Portfolio of Services and prove to yourself just how keen, quick and constructive we are.

Member of TBA, Incorporated in Australia. Guaranteed by the Government of New South Wales

State Bank NSW

Service you can bank on for Australian related business

LONDON: State Bank NSW, 110-112 Fenchurch Street, London EC3A 3DF, Tel: (01) 491 8000, Telex: 988223, Fax: (01) 256 0740
Sydney: State Bank NSW, State Bank Centre, 27 Market Street, Sydney NSW 2000, Australia, Tel: (02) 285 8000, Telex: 66322, Fax: (02) 285 3621
New York: State Bank NSW, 645 Fifth Avenue 14th Floor, New York, NY 10017, USA, Tel: (212) 891 7100, Telex: 629984, Fax: (212) 891 7100

Melbourne: State Bank NSW, 350 Collins Street, Melbourne, Victoria 3000, Australia, Tel: (03) 670 7571, Telex: 66322, Fax: (03) 670 7282
Tokyo: State Bank NSW, Fuji Building, 2-3 Marunouchi 1-chome, Chiyoda-ku, Tokyo 100, Japan, Tel: (81) 214 2088, Telex: 722 5946, Fax: (81) 201 2592
Hong Kong: State Bank NSW, Three Exchange Square, 8 Connaught Place, Hong Kong, Tel: (85) 211 476, Telex: 68888, Fax: (85) 945 5796

AUSTRALIA 2

POLITICS

Rough and dangerous

POLITICS has always been a rough and dangerous business in Australia. It has been becoming more deadly - even suicidal - this year and once again the poor Australian voter faces a general election campaign, its fourth in seven years.

exceptionally healthy and argumentative liberal democracy. But a new element has entered the usual political calculations: the environmentalists or "greenies" have become a political force with which to be reckoned.

round in politics these days, was unable to capitalise on the government's economic difficulties. With inflation rising, real wages falling and home loan interest rates at 15 per cent and rising the Liberals would normally have expected to be riding high in the polls particularly as the electors are tired of the Government and some Cabinet ministers are beginning to look and sound very tired of office after six gruelling years of extraordinarily hectic policy-making.



Campaigning hard: Mr Bob Hawke (left) and the leader of the opposition Liberal Party, Mr Andrew Peacock.



But Mr Peacock's real problem is to find some political clothes and dress himself up quickly. The great success of the Labor government under the leadership of its right-wing autocrats, Mr Hawke and Mr Paul Keating, the Treasurer, has been to capture Australia's middle ground leaving its own Left-wing and the opposition high and dry.

combination of the Government's tiredness and lack of popularity, together with the poor state of the economy means they are sure to win the election unless they lose it themselves - "only the Liberals can lose the Liberals the next election," said Mr Peacock. This confidence may be overlooking a couple of important factors in Labor's advantage. One is that although the economy is undoubtedly going to remain in poor shape throughout the run-up to the election, whenever it is, the government controls one or two levers.

To prevent Mr Peacock from stealing Mr Hawke's popular appeal Labor will concentrate from here on in on demoralising the opposition leader's credibility - "Attack Peacock" will be the strategy. The Liberals have a couple of advantages, too - "If there is so little policy difference, why not throw out the tired Government while the economy is in a mess and let the other side try to make a go of things?" the argument runs.

There is a lot of bickering in Australian politics. The states argue with the federal government about falling central allocations to the regional capitals' coffers. The factions within the governing Labour Party argue incessantly about the direction of policy.

national trading environment which allows it free, or at least fair, access to markets for its vast range of commodities. This has not always been its attitude; although the agricultural sector has been freer than most, Australia, until Mr Bob Hawke's Labor government took office in 1983, had erected a vast array of trade tariffs and barriers around its industries.

14 agricultural trading nations, chaired by Australia, which has been a lot more influential and successful in identifying short- and long-term solutions than cycles believed when it was set up.

years to 1988, and Japanese coal subsidies nearly doubled over the same period. The result is that the price of coal in Europe and Japan is about two-and-a-half times the world price.

ditionally difficult relations. The Indonesians have regarded Australia equally distrustfully, and have a very good reason for that, in a liberal democracy, hostile newspaper articles about a foreign government can neither be banned nor taken to represent government policy.

been dubbed a Pacific-OECD and, while not intended to mirror the vast bureaucracy of the Paris-based organisation has spawned, it is a plan for the co-ordinated collection of data, from which long-range strategies based on shared assessments could be based.

would the "three Chinas" - Hong Kong, Taiwan and China. The chances are high for a first ministerial meeting towards the end of the year, probably in Canberra just before the Pacific Economic Co-operation Conference (PECC) meeting due to be held in New Zealand in November.

Senator Evans to the region has started to redress the balance, and most of the island states appear to welcome the new approach - not to mention the economic and defence aid, which the largest and richest state in the region can provide when it thinks and behaves as a part of that region, rather than as some external power.

Robin Pauley reviews new priorities in foreign policy

Anchor of the south Pacific

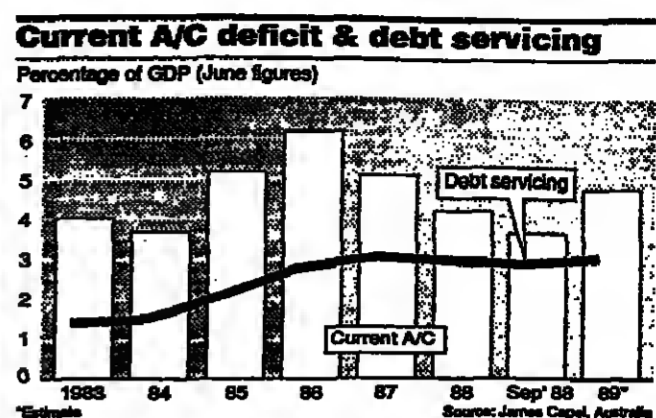
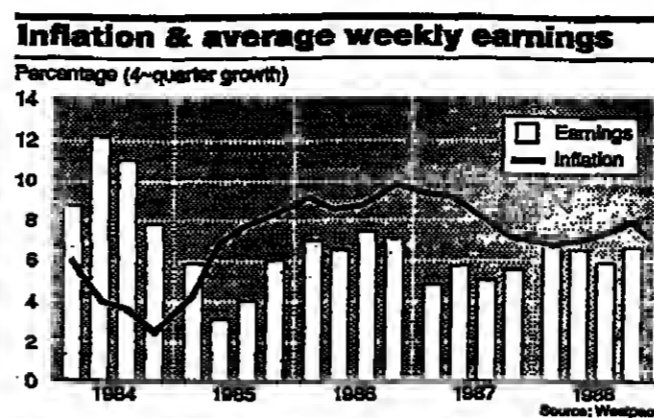
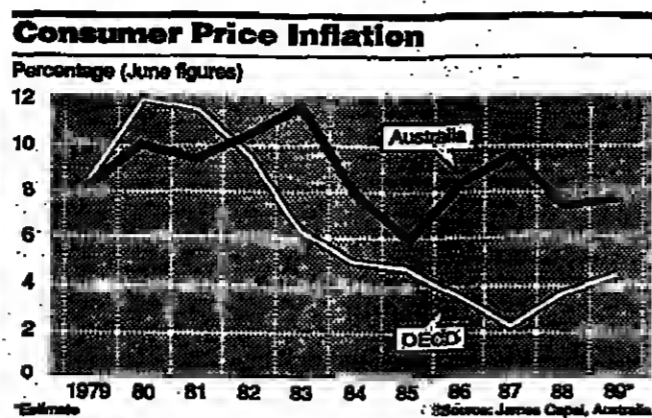
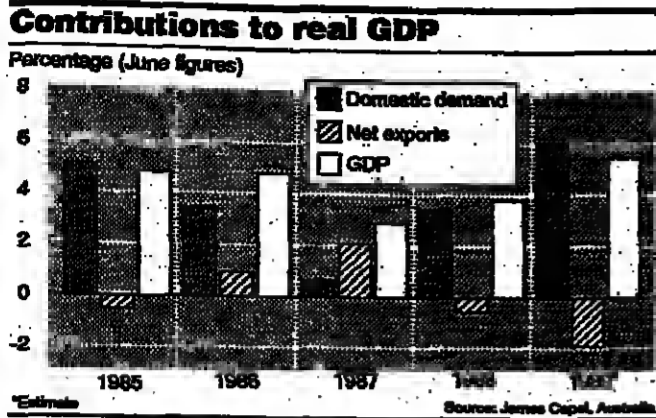
Advertisement for ANZ Worldwide bank. Features a black and white photograph of a coastal landscape. Text includes: 'To you, Australia and New Zealand may be unexplored territory for you. But to the bank named after them, it's very familiar ground. No bank knows this region better. Nor offers you such intimate knowledge on a global scale. You see, ANZ goes to work every day in over 40 countries. With just one contact, you have access to this worldwide network. And to our specialists' unique insight into the Australia and New Zealand markets. It may seem a world away. Until you talk to the bank that lives there. ANZ Worldwide'.

Advertisement for Micro-Economic Issues. Section header: 'MICRO-ECONOMIC ISSUES'. Main headline: 'So much more still to do'. Text includes: 'THE HAWKE Government made micro-economic reform its third term centrepiece, and its supporters reel off a list of measures completed or under way. However, the scale of the reforms required to make Australia efficient and competitive is underscored by the fact that the surface has still barely been scratched. This is partly because the Government is constrained over the speed at which it can move - although not nearly as constrained as it claims - and partly because there is so much to tackle. There has been virtually no micro-economic reform in Australia for 30 years. In its early years, Mr Hawke's government concentrated on macro-economic changes. Mr Paul Keating, the Treasurer, is fond of saying that "you have to get the big picture right first". (New Zealand did not have a similar problem, and its current economic difficulties are neither better nor worse than Australia's; they are just different.) However, in the four years to 1987, the Canberra government introduced some micro-reforms, the two most important being the liberalisation of the financial markets and the reform of the personal taxation system. During the third term, which began in 1987, the Government has decided to tackle a range of subjects, including further improvements to the taxation systems and notoriously uncompetitive sectors such as transport and government enterprises. The most eagerly awaited transport reform takes effect next year when the "two-airline" policy ends, after which anybody conforming to safety and licence requirements will be able to set up and run an airline in Australia. Currently, there are only two principal domestic carriers, Australian and Ansett, with the result that fares are among the highest in the world and for services are not structured for passenger convenience. Often both carriers leave within 10 minutes of each other for the same destination, after which neither carrier leaves for hours. It is, unsurprisingly, a heated topic. But with one solution comes another problem. More carriers next year will mean more passengers flying at lower fares on more flights making more take-offs and landings. Sydney airport, for example, is already a traveller's nightmare, with inadequate runway capacity and air-traffic controllers taking intermittent disruptive action to protest about staff and equipment shortages. However, the Government is planning to move as gently as possible to try to retain the goodwill and co-operation of the unions. The monopoly afforded by cabotage, which limits coast shipping to vessels under the Australian flag, seems set to continue. Ministers believe that to end cabotage overnight would close the waterfronts and all coastal shipping through strikes. The only way to abolish cabotage quickly, they believe, would be to put in the army and navy to run the ports and shipping for as long as it took - a move which a Labor government would be unwilling to contemplate. A substantial success story has been the reduction of Australia's exceptionally high tariffs, which have been lowered by an average of around 30 per cent. By 1992, all industrial sectors except cars and textiles, footwear and clothing, will have tariffs of either 15 per cent (for all those currently over 15 per cent) or 10 per cent (for those currently between 10 and 15 per cent). The two exceptions have been notoriously protected sectors in Australia, as in many other parts of the world. It is open to debate whether a country of 16m people should be making cars at all; it is beyond debate that five multi-modal makers is too many. Some rationalisation is under way; import quotas have been removed and, by 1992, 87 per cent tariffs will be down to "only" 35 per cent. Progress is painfully slow in spite of the efforts of Senator John Button, Industry Minister and one of the most forceful advocates of change. Likewise, textiles, footwear and clothing remain highly protected. The best hope is no more than that quotas will have been removed by the early 1990s. On taxation, the income tax base has been widened and the rates lowered, although the top rate of tax remains 49 per cent (shortly to fall to 47 per cent) and is payable at not much above average earnings. Company tax rates have been reduced from 49 per cent to 39 per cent, and a large number of distorting corporation tax incentives have been abolished. However, company tax is not adjusted for inflation, with consequent distortions to investment; and the indirect tax system operates against the international competitiveness of Australian business by taxing inputs. This could be alleviated by switching taxation to consumption rather than inputs, a move which would also enable a further substantial shift from direct to indirect taxation. However, having been denied the chance of introducing a consumption tax at a period of low inflation in 1985, Mr Keating now seems unlikely to have another try until the next period of low inflation which, judging by the present state of the economy, could be some time away. The Government argues that critics of the micro-economic reforms introduced so far fail to understand how much time it takes to negotiate changes with the unions, implement the changes and get them through parliament - especially when the issues are all handled by one minister, Mr Ralph Willis, Minister for Transport and Communications (dubbed by one leading Australian economics commentator "minister for wimpiness", because of his failure to promote real competition in coastal shipping). For example, all 40 regulations introduced in 1981 covering the financial operation of government enterprises have been abolished. The change was agreed in May 1988, but took a further year to get through the administrative and parliamentary obstacle course. It can be seen that the Government could have introduced more micro-economic reform sooner, and could have been more radical, particularly in improving labour market flexibility. But it is difficult to argue that it is doing nothing substantive, or that it has not made micro-economic reform an important element of its economic policy. Overview of the economy and key indicators, Page 3

AUSTRALIA 3

Getting the economy off the rocks this time looks harder, says Robin Pauley

In search of calmer waters after a stormy passage



THE AUSTRALIAN economy is mixed deep in crisis and the outlook is awful. Australia has been in this position before - too regularly for comfort. But whenever in the past disaster has appeared imminent, some external factor, usually a turnaround in the terms of trade, caused by the upswing in the commodity price cycle, has steered the economy - if not towards a safe haven - then at least towards calmer waters. Getting off the rocks and back to calm waters looks harder this time. It is not just that the country has an alarming overhang of foreign debt and a ballooning deficit on the current account - the two factors most discussed by what must, by any standards, be one of the most economically liberalised economies in the world.

Inflation remains endemic and savings levels chronically low

There are two problems in Australia that are potentially much more serious and which seem to be barely discussed at all. Both nevertheless loom large in the worst nightmares of Mr Paul Keating, the Treasurer: inflation remains endemic, and savings levels chronically low. A serious fiscal imbalance has been created by an array of savings disincentives and too many incentives towards unproductive expenditure.

Mr Keating's problem is not only that the economy is fast on the reef, but that he finds himself between a rock and a hard place in terms of corrective action. The ultimate goal of politicians will always be to retain power, and unpopular economic measures would put this in jeopardy for the ruling Labor Party, which under the leadership of Mr Bob Hawke is facing a general election within the next year or so. That is not long to cool down an overheated economy and make the consequences look palatable to an electorate which is anyway showing signs of impatience with the Government. Prime interest rates are at 13.75 per cent with house mortgage lending rates at 16 per cent. Neither has necessarily peaked. Inflation is up to just under 8 per cent and rising. Money supply growth has run away to an annual rate of 23 per cent. This is all the result of prob-

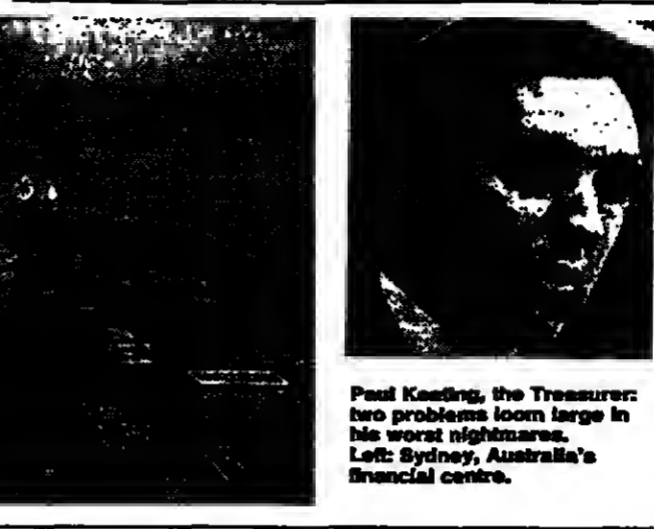
lems which started towards the end of 1987. Because of international uncertainty and recessionary fears after the 1987 stock market crash, strong corrections were made in Australia only in the spring of 1988 when too little tightening was done too late, particularly on the monetary front. The domestic economy had, by then, built up a tremendous head of steam, with import volumes rising strongly and exports weakening. It has taken a year to start the slow down and the economy is not yet back on track. Eighteen months has been lost from the attempts by Mr Hawke and Mr Keating to restructure the economy with substantial macro and micro reforms. The key objective was to reduce the inefficient and subsidised nature of the economy and to diversify a liberalised economy away from extreme dependence on fluctuations in the commodity cycle. But in addition to other problems, the commodity cycle again wreaked havoc in 1988. It recovered too quickly. The terms of trade soared again, injecting billions of unprogrammed extra dollars into the economy and, crucially, once more the fact that something good had turned up tended to make people believe that perhaps God was after all an Australian.

Industrial disputes rose again, consumer spending took off - especially for expensive imported luxury goods, BMW cars being the latest status symbol of wealth which is being spent but not earned. Credit soared together with expectations. The figures say it all: in the first half of 1989 gross national expenditure grew by 8.6 per cent, outpacing GDP growth of just under 4 per cent. Net imports supplied 5.1 percentage points of the growth in gross national expenditure. Business caught up with a vengeance, after having been extraordinarily slow in responding to the improved conditions for investment created by the Government



Paul Keating, the Treasurer: two problems loom large in his worst nightmares. Left: Sydney, Australia's financial centre.

between coming to office in 1989 and 1987. In the six months to December, 1987, gross fixed capital expenditure in the private sector increased by 15 per cent followed by 26 per cent in the next half and 9 per cent in the second half of 1988. Much of this investment was replacement of infrastructure and machinery and a lot more was



all the constraints now imposed, he refused back - but it is a slow process. The full year deficit for 1988-89 is likely to be around A\$16bn, far above the Budget forecast and moving towards the unsustainable level of 6 per cent of GDP. It will be a further full year before the deficit looks to be back at a sustainable level.

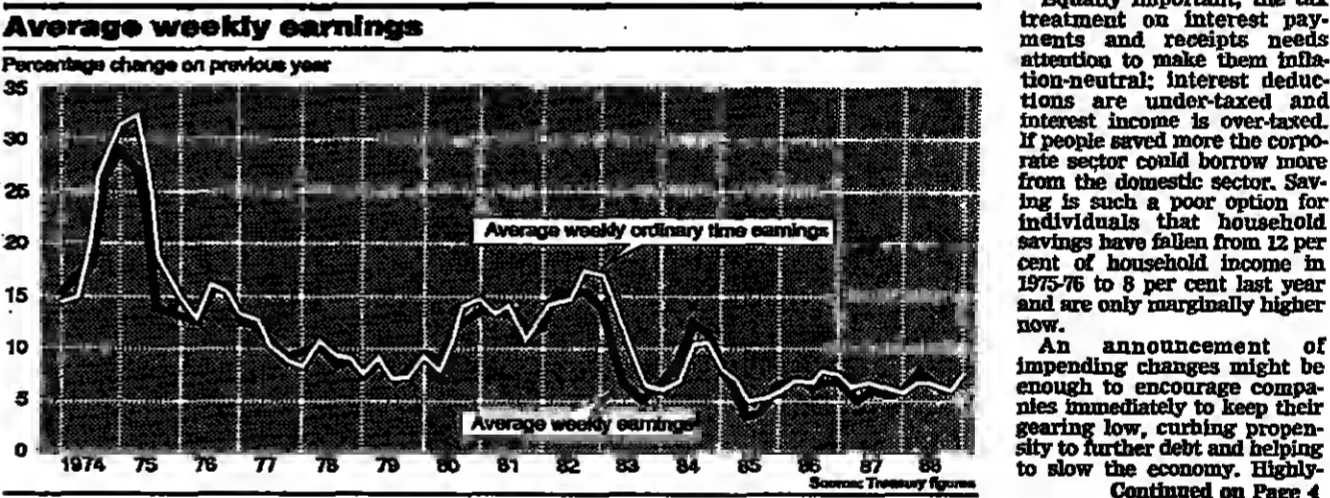
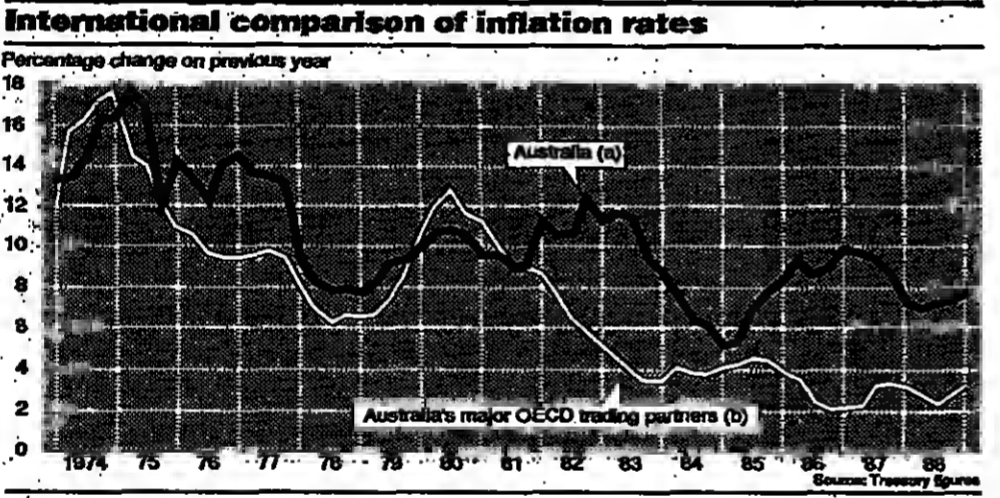
Mr Keating's policies almost strangled the problem; in Equally important, the tax treatment on interest payments and receipts needs attention to make them inflation-neutral. Interest deductions are under-taxed and interest income is over-taxed. If people saved more the corporate sector could borrow more from the domestic sector. Saving is such a poor option for individuals that household savings have fallen from 12 per cent of household income in 1975-76 to 8 per cent last year and are only marginally higher now. An announcement of impending changes might be enough to encourage companies immediately to keep their gearing low, curbing propensity to further debt and helping to slow the economy. Highly-

Part of this problem is compounded by the explosion of debt. Australia is the world's third-largest debtor after Brazil and Mexico, with net debt - after deducting foreign exchange and gold reserves - of A\$95bn. The country's gross debt has doubled in three years to US\$122bn - nearly a third of GDP. But it is unrealistic to compare the threat of the debt mountain to those in Mexico and Brazil. More than half of Australia's debt is in the private sector, more than secured by overseas assets, the rest being in the public enterprises such as Telecom and Qantas and the state governments. The federal government's debt burden is modest, even conservative, accounting for no more than about 17 per cent of the total. This means that debt is no exceptional cause for concern. But the gross figures do have serious implications: two-thirds of export earnings go to service the foreign debt and these interest payments mean the current account will be beginning each month with an inmovable A\$1bn in red ink for the foreseeable future. But, taking the view that the debt and current account deficit are manageable leaves inflation and savings as the main threats. Australia, unlike many of its trading partners, has never broken the neck of inflation. The average rate of increase over the last 15 years is 10 per cent, the average rate of increase over the last seven years is 8 per cent (more than double the average for the major OECD trading partners). Mr Keating's policies almost strangled the problem; in

The brakes are on with a tight monetary and fiscal stance

Where the Government is most open to criticism, according to many commentators, is on the savings front. There are various ways to boost and redirect savings: the least politically acceptable redirection would involve removing the distorting tax breaks from home ownership to produce an incentive for individual investment in productive enterprises rather than in a non-productive appreciating personal asset. Equally important, the tax treatment on interest payments and receipts needs attention to make them inflation-neutral. Interest deductions are under-taxed and interest income is over-taxed. If people saved more the corporate sector could borrow more from the domestic sector. Saving is such a poor option for individuals that household savings have fallen from 12 per cent of household income in 1975-76 to 8 per cent last year and are only marginally higher now. An announcement of impending changes might be enough to encourage companies immediately to keep their gearing low, curbing propensity to further debt and helping to slow the economy. Highly-

Continued on Page 4



Perspective

A sense of perspective lets us look at all the financial angles.



FAY, RICHWHITE

Fay, Richwhite (UK) Limited, 1st Floor, 61 Queen Street, London EC4R 1BJ. Telephone (44) (1) 623 3466. Fax (44) (1) 623 8127.

UNITED KINGDOM

NEW ZEALAND

AUSTRALIA

Fay, Richwhite (UK) Limited is a member of The Securities Association.

Agricultural exports are steadily improving, says Chris Sherwell

Farm output rises strongly

THREE or four years ago, the sound of fury emanating from Australian farmers was almost deafening. Export prices were weak, input costs were high, the Australian dollar was falling, their debt burden was growing and US and European Community protectionism was intensifying.

Not any longer. The elements of this decline have since stabilised or gone into reverse, and the sounds are of contentment rather than complaint. Scarcely a word is heard of farmers selling up to meet their creditors or leaving the land in protest at their ignominious fate.

In the long-run, of course, the trauma of the mid-1980s carries little weight next to the larger trend which has been apparent since the 1940s — namely, that agriculture's relative share of Australia's overall production has fallen. But real farm output has increased, to the point where Australia is one of the world's most efficient agricultural nations.

Thus, whereas agriculture contributed a steady 20-30 per cent of Australian output between 1840 and 1950, by 1987 its share had slipped to only four per cent. In exports, the rural sector's share fell from 88 per cent of the total in 1950 to 51 per cent last year.

Actual output, on the other hand, has shown considerable growth. By last year, wool, cattle, wheat and other grains, milk, sugar and horticulture accounted for more than three-quarters of the A\$22bn gross value of farm production.

On the export side, wool, beef, veal, wheat and sugar were responsible for three-quarters of rural exports, and farm exports generally accounted for 40 per cent of all exports.

Half of these farm exports went to developed countries, principally Japan and the US, a further one quarter went to centrally planned economies and the remainder to developing countries.

Down the years, the mix of Australia's farm products has obviously changed. Up to the mid-1970s, wheat and cattle gained importance while wool contracted. In the mid-1980s, wheat struck problems and wool experienced a boom, prompting a shift away from cropping and into livestock.

But figures from the government's Bureau of Agriculture and Resource Economics show why farmers' anger has evaporated. For three years up to 1985-86, the gross value of farm production was static. Then it rose 12 per cent in 1986-87, 14 per cent in 1987-88 and should rise by another nine per cent in the year ending this month.

After taking into account farm costs, which have also been rising, the net value of production is expected to increase for the third year in succession to reach A\$4.2bn.



Wool is still the nation's largest foreign trade-earner. Above: Merino sheep farm at Payneville, Victoria.

two-and-a-half times the low point of A\$1.7bn in 1985-86.

The key reason is the improvement in world commodity prices, which is, in turn, the result of sustained world economic growth and a rundown of stocks. With prices received rising faster than prices paid, the Bureau estimated in December that farmers' terms of trade, which last year recovered to be above the declining long-term trend for the first time in six years, would improve further this year.

The most visible representation of this trend has been the wool price, which increased by some 60 per cent in 1987-88 and continues to maintain its buoyancy despite having come off its peak. Wool now dominates Australian rural prospects. With exports in 1987-88 of A\$8.5bn, it is the country's largest single foreign earner, ahead of coal.

Strong prices for other rural commodities, including meat, cereal products and sugar, have led the Bureau to describe the rural outlook as "the most favourable since the beginning of this decade."

While wool is expected to earn less in the current year, the outlook for both the production and export of wheat, beef and sugar is bright.

Amid all this, the Government is trying — so far with mixed results — to make the domestic economy more efficient. For years, all sectors, including agriculture, have suffered badly from costly work practices, over-regulation and an absence of competition.

Relatedly, and despite considerable resistance, Canberra has moved to deregulate the sugar industry, most significantly by removing the longstanding embargo on sugar imports, and has been seeking to deregulate the handling, transport and marketing of wheat.

Also of direct relevance to farmers, it has lowered tariffs on manufactured imports, which should cheapen imported agricultural machinery, and is seeking far-reaching reform of the docks and of coastal shipping, where inefficiencies cost the economy hundreds of millions of dollars each year.

Internationally, too, Australia has been in the forefront of the diplomatic campaign to lower and remove the trade-distorting assistance given by countries like the US, Japan and European Community states to their farmers.

Through the Uruguay Round of Gatt negotiations, and with the help of its partners in the Cairns Group of fair-trading agricultural exporters, it has tackled the issues of domestic

price supports, market access barriers and export and input subsidies, and notched up important successes.

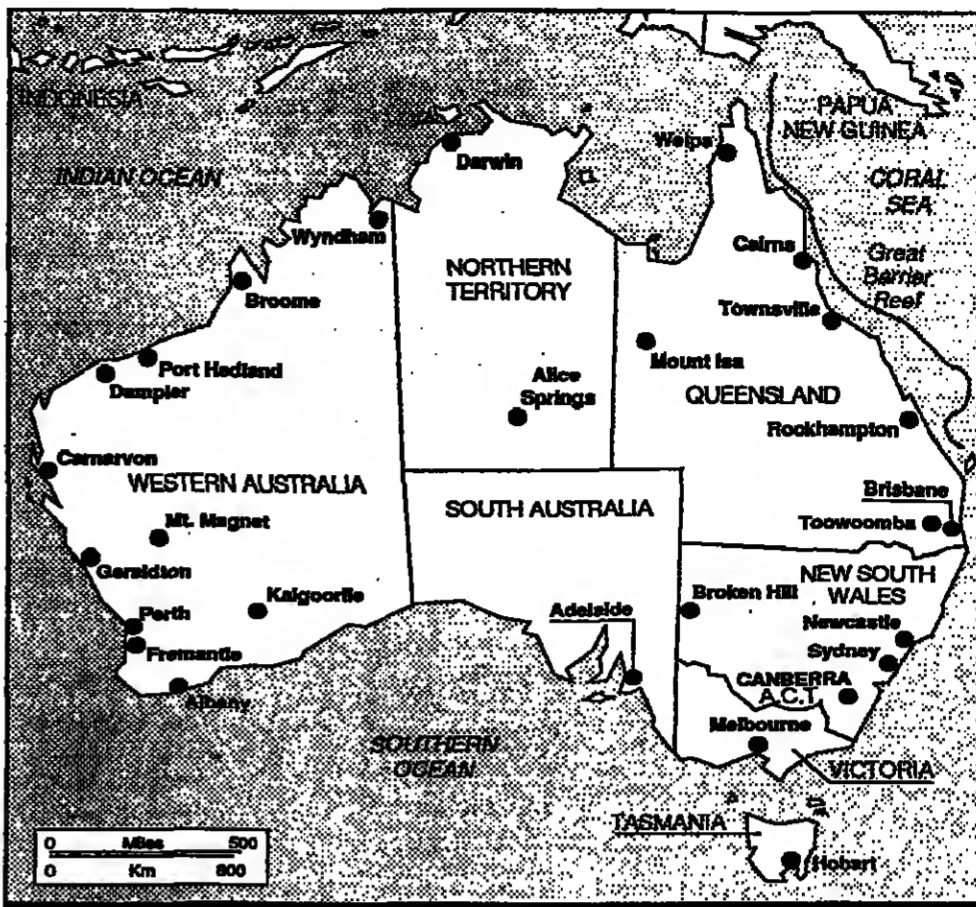
Bilaterally, it has targeted the US Export Enhancement Program which has hurt Australian wheat exports, US sugar import policy, the EC's common agricultural policy and budgeting methods and the Japanese beef regime.

The prospect of easier access to the Japanese market has

Australian producers excited, but significant changes on other fronts are still awaited.

Longer-term, Australia sees strong export potential in the developing countries of Asia, which could, according to one estimate, have an economy the size of Japan, the US and Europe combined within 40 years.

If there is a major blot on this rosy picture, it is the looming



crisis over land degradation. Actual estimates vary, but it is agreed that vast tracts of agricultural and pastoral land need treatment, and a significant proportion is beyond

help. Improved land management has become imperative. The catalogue of problems includes water and wind erosion, dry-land and irrigation salinity, chemical contamination,

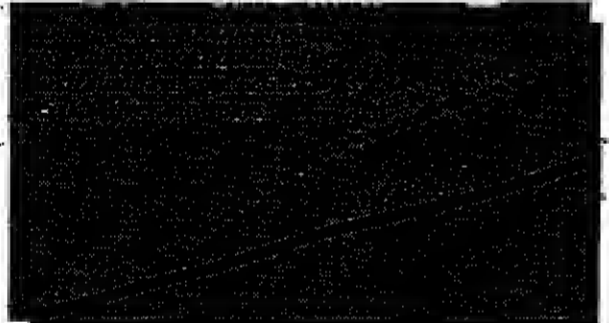
land clearance and a general decline in soil quality through misuse. The issue is so serious, it might eventually bring farmers, environmentalists and governments together.

"Queensland leads the way."

The Asia/Pacific market is expanding vigorously, and nowhere is this better exemplified than in the State of Queensland. We hosted World Expo 88, one of the most successful international expositions this century, with over 18 million visitors — more than the entire population of Australia!

Already over \$1 billion in investment inquiry has been generated. Expo as a partnership of State Government and private enterprise effort is typical of the Queensland approach to business. An approach that is responsible for the fastest growing economy in Australia — and one of the most dynamic in the region.

Australia's Fastest Growing Economy



Our population growth is almost double the national average and Queenslanders contribute far more than their fair share to the economic wealth of Australia. With 16.6% of the nation's population, we provide over 20% of total export earnings. Studies by major banking institutions and the National Institute of Economic and Industry Research show that Queensland consistently leads Australia in most areas of economic activity.

First for Jobs

Both our labour force growth and job creation outstrip the nation as a whole. Last year alone, Queensland created 40% of all new jobs in Australia.



Lowest Taxes, Low Inflation

Queenslanders — and companies doing business in Queensland — enjoy a State tax advantage over one third less than the level of other States. Queensland too is consistently lower than the Australian average for inflation. Queensland also has a disproportionately low level of State-based industrial disputes with guarantee of essential services.

The place to do business

What really sets Queensland apart from the other Australian States is our approach to business. This is reflected by the scores of corporations moving and expanding in the Sunshine State — taking advantage of the Queensland Government's willingness to cut through the red tape and get on with business.

Record Growth

In the last 12 months over 100 Australian corporations have announced their plans to relocate to or expand in Queensland. Currently over \$6 billion is committed to new retail and tourism projects alone.

The Best Future

Queensland is continuing to lead the way with a unique joint State Government/private enterprise effort to build the world's first commercial aerospace centre in Far North Queensland, opening a plethora of new industry opportunities. It's no wonder that Queensland's stability and progress is rated an enviable Aa1 by Moodys of New York.

Queensland is going places fast and our long-term economic plan — Quality Queensland — will make sure we continue to lead the way. I invite you to share in Queensland's unique future.

Mike Ahern

The Honourable Mike Ahern, MLA
Premier and Treasurer of Queensland,
Minister for State Development

For more information contact:
The Honourable Tom McVeigh,
Agent-General for Queensland,
Queensland House, 392 Strand,
London WC2R 0LZ
Telephone: (01) 836 1333
Fax: (01) 240 7667

Source: Government Statisticians Office
Australian Bureau of Statistics.

Albury-Wodonga
Australia's National Growth Centre

Located on the main transport routes between Sydney and Melbourne, Australia's largest capital cities, Albury-Wodonga is central 75 percent of the nation's population.

The Growth Centre is an ideal location for the establishment of a manufacturing and distribution base for Australian and South-East Asian markets.

Investment in Albury-Wodonga has been 15 percent per capita above that for Australia for the past 16 years.

For detailed information on Albury-Wodonga, including Business Migration, contact our UK representative:
D.R. Cristofani
Woodbury House
Churt
Surrey GU10 2NY
Telephone: (0428) 71 2275

Albury-Wodonga Development Corporation Australia

QUEENSLAND
AUSTRALIA'S GROWTH STATE

AUSTRALIA 7

Paul Taylor discusses the attractions and drawbacks of the tourist industry

'Land of wonder' has two faces

AUSTRALIAN tourism has two faces: one is the sheer magnificence of the Great Barrier Reef, the 2,300 miles of mostly unspoilt coastline, kangaroos, koalas and other strange beasts, the tropical rain forests of the north, Australia's desert "rock garden" - Ayres Rock. As one American tourist said: "There is nothing but scenery all around."

The other, less appealing aspect of Australian tourism is high domestic airline fares and inconvenient schedules, expensive hotel rates, a dearth of taxis in most cities and a serious lack of quality souvenirs - unless you want synthetic-stuffed koalas (made in Taiwan) or "genuine" boomerangs that do not come back.

In short, Australia, blessed with so much obvious tourist appeal and potential, risks failing to fully capitalise on a third desperately-needed foreign exchange earner to add to its agricultural and minerals exports. Fortunately, the figures show this has not happened yet.

Australia's first large-scale "international arrivals" came

Australia attracts less than 1 per cent of international tourism

in chains aboard convict ships from Britain, 200 years ago. In contrast, today's sun-seeking international adventurers are disgorged, jet-lagged, in their thousands, by jumbo jets.

The "land of wonder" is a relatively new international tourist destination. But growth in international visitors has averaged more than 25 per cent a year for the past three years - way ahead of tourism growth internationally. The volume of foreign visitors has increased from 948,900 in 1983 to 2.25m last year - the second consecutive year that international arrivals exceeded the number of traditionally footloose Australians going overseas.

Last year's A\$5.2bn receipts from international tourism exceeded those from coal for the first time, making tourism Australia's second most important foreign exchange earner after wool. Despite this, Australia is still running a negative but rapidly narrowing tourist trade balance.

No one believes recent growth rates in inbound Australian tourism can continue. The numbers have been helped by one-off events such as last year's bicentennial celebrations and Brisbane Expo world fair and free publicity from Crocodile Dundee's amphibian wrestling exploits (set in the Northern Territory's Kakadu National Park) and now probably by the popularity of the "Neighbours" television soap.

But Australia still only attracts less than 1 per cent of international tourism, so the potential for significant longer term growth still exists.

Mr Bill Faulkner, director of the Canberra-based Bureau of Tourism Research, predicts that tourist arrivals will increase by an average seven per cent a year over the next decade to reach about 5m by the turn of the century.

Many, including Mr Tony Thirlwell of the Sydney-based Australian Tourism Commission, believe this estimate is too low. The ATC is predicting 7.5m international visitors by 2000, provided transport and hotel capacity keeps pace with the surge in demand.

On either estimate it is clear that such growth will put further strain on the tourism infrastructure. As the ATC itself acknowledges in its latest annual report, if problems such as airport congestion, high prices and other factors like the lack of foreign language skills among tour guides are not addressed quickly, then they could put a brake on tourism growth.

Sydney airport, Australia's main international gateway, is already overcrowded and congested - something not helped recently by an air traffic controllers dispute which has left many irate tourists stranded for hours. There are plans to

expand Sydney airport's capacity and to further develop Australia's other air gateways, but progress is slow.

Another serious restricting factor in unlocking Australia's full tourist potential remains the distances involved. Australia is big - larger than Western Europe and as big as all 45 mainland US states.

The cosy duopoly operated by the two major domestic airlines, the state-owned Australian Airlines and privately owned Ansett, has kept fares high - high enough to mean that many Australians choose to fly to Bali for their holidays rather than pay the expensive domestic fares if they holiday in Australia, almost 50 per cent of them go by car.

But from next November airline fares and routes are being deregulated. While some Australians fear this will lead to poorer services to the less developed business and tourist destinations, others argue this risk will be offset by the benefits of greater competition.

More competition and capacity in coming to international flights, as well. Currently, the market is dominated by Qantas, the Australian national airline, which carries 43 per cent of all inbound passengers. The remainder is divided between the 37 other carriers that fly into Australia. Seventy per cent of all the available seats are full.

But the Government is slowly negotiating new bilateral aviation treaties with other countries, most recently with Singapore and Thailand, although there are still no direct flights from other potential growth markets like Korea and Taiwan, and a dispute between Qantas and Hong Kong's Cathay Pacific has prevented extra services on the Hong Kong route for the past three years.

Meanwhile, the influx of tourists has put upward pressure on hotel wage rates (generating a boom in degree-level hotel management courses) and on room prices, which in some cases have almost doubled in the past two years.

In response, a hotel building boom is now under way. Recent government figures show that at the end of December tourist projects under construction or committed totalled A\$15.5bn, a 44 per cent increase over the figures for the previous quarter.

In Sydney alone, 15 new hotels have been built or will be built over the next four years increasing the number of luxury rooms by about 2,000 to 5,600. Even then, however, there remains a shortage of more moderately-priced hotel accommodation in Sydney and elsewhere.

Other factors are also helping reshape the Australian tourist industry. While, at the moment, the south-eastern states of New South Wales and Victoria together with Queensland grab the lion's share of international tourism, this could be changing.

Newfound passions for adventure holidays are encouraging tour operators to offer holiday packages to some of Australia's more remote regions.

Entrepreneurs such as Britain's Lord Alastair McAlpin are pouring millions into new resort projects - in his case, an estimated A\$5m into the lavish Cahill Beach Club, a few miles outside Broome in the north of Western Australia.

The mix of tourists visiting Australia has already changed radically. Five years ago visitors from New Zealand and Europe, particularly the UK and Ireland, topped the list. While tourist arrivals from these areas have continued to increase the fastest growth has been in arrivals from Japan.

The 352,000 Japanese visitors who visited Australia last year now represent 16 per cent of all arrivals, double the proportion in 1983, and have overtaken

the US as the second biggest source of tourists after New Zealand.

This reflects not only the buying power of the yen, but also skilful promotion by the ATC of Australia as a destination for Japanese honeymooners in particular. According to the Commission, nearly 50 per cent of all arrivals from Japan are honeymooners.

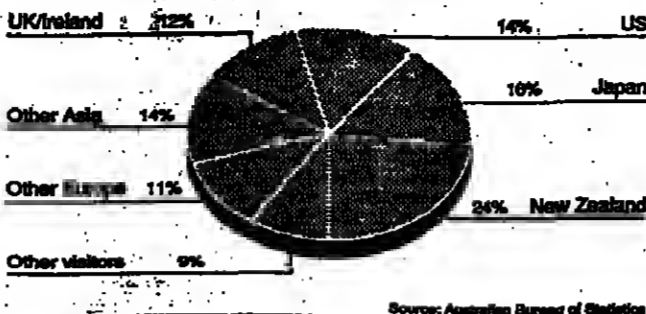
Japanese tourists are also big spenders. Although they tend to stay for shorter periods they spend more intensively - an average of A\$180 a day or almost three times as much as other tourists.

Over a third of that is spent on shopping - a figure boosted by the traditional custom of postage or buying small gifts for family and friends. But much more might be spent if Australia provided more quality locally-produced souvenirs.

The surge of Japanese tourists into Australia, together with an explosion of Japanese property acquisitions, particularly of hotels, golf courses and leisure complexes, has already led to some concern, particu-

Visitors: country of origin

1988 total number of arrivals ~ 2,249,500



Source: Australian Bureau of Statistics

The 352,000 Japanese visitors in 1988 now represent 16 per cent of all arrivals, double the proportion in 1983. Japan has now overtaken the US as the second biggest source of tourists.

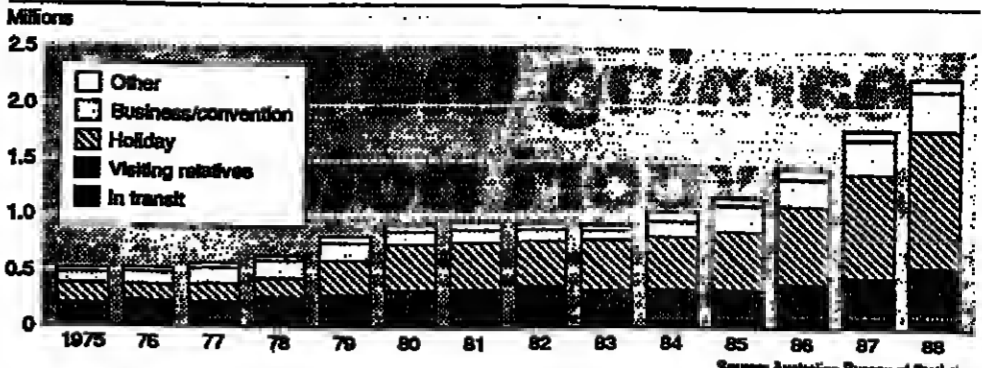
larly in conservative Queensland, their favourite destination.

But the Australian tourist industry needs foreign and particularly Japanese capital if it is to develop. Japanese investors now own, or have big stakes in, the two biggest hotels in Cairns, six hotels on Queensland's Gold Coast and eight Sydney hotels. Japanese groups which have acquired Australian hotels include EBE, Daijyo Kanako and Matsushita.

Among other recent Japanese investments Nippon Shinpan, the largest Japanese consumer credit organisation, and Mitsui, the Japanese trading house, both A\$45m in March to acquire a 49 per cent stake in the Mirage luxury resorts developed by Mr Christopher Stase's Qintex group.

As the Financial Review

Short-term arrivals of international visitors



Source: Australian Bureau of Statistics

In 1988, 2,249,500 international visitors arrived for a stay of less than 12 months. This represents an increase of 26 per cent over 1987. However, the inflow of tourists last year was boosted by the worldwide publicity accompanying the bicentennial celebrations and the Brisbane Expo.



Brampton Island: a tiny part of the sheer magnificence of the Great Barrier Reef

struction or committed totalled A\$15.5bn, a 44 per cent increase over the figures for the previous quarter.

In Sydney alone, 15 new hotels have been built or will be built over the next four years increasing the number of luxury rooms by about 2,000 to 5,600. Even then, however, there remains a shortage of more moderately-priced hotel accommodation in Sydney and elsewhere.

Other factors are also helping reshape the Australian tourist industry. While, at the moment, the south-eastern states of New South Wales and Victoria together with Queensland grab the lion's share of international tourism, this could be changing.

Newfound passions for adventure holidays are encouraging tour operators to offer holiday packages to some of Australia's more remote regions.

Entrepreneurs such as Britain's Lord Alastair McAlpin are pouring millions into new resort projects - in his case, an estimated A\$5m into the lavish Cahill Beach Club, a few miles outside Broome in the north of Western Australia.

The mix of tourists visiting Australia has already changed radically. Five years ago visitors from New Zealand and Europe, particularly the UK and Ireland, topped the list. While tourist arrivals from these areas have continued to increase the fastest growth has been in arrivals from Japan.

The 352,000 Japanese visitors who visited Australia last year now represent 16 per cent of all arrivals, double the proportion in 1983, and have overtaken



The first steps you should take to start doing business in Australia.

If you're thinking of doing business in Australia, the Commonwealth Bank will be able to give you a knowledgeable introduction to Australia's complex marketplace.

Our network of over 1250 branches covers the whole of Australia and key financial centres of the world.

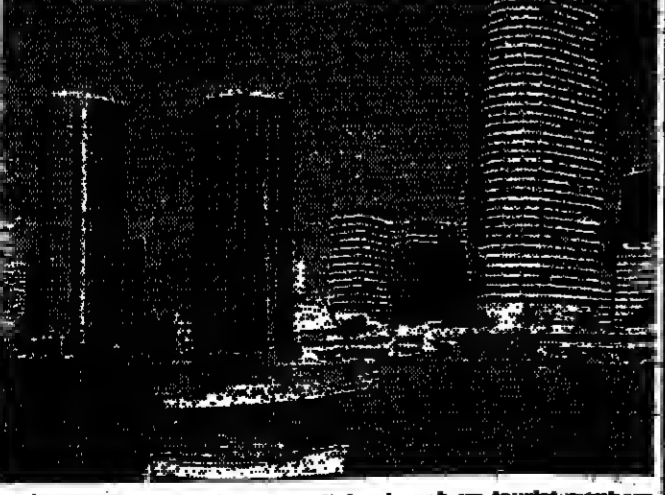
Putting us in the best position to provide expert advice on investments, markets and opportunities.

All of which suggests that before you step into the Australian market, step into the Commonwealth Bank.

COMMONWEALTH BANK OF AUSTRALIA.

Australia's leading bank.

Sydney (Head Office), Tel 61(2)227 711. London, Tel 44(1)600 0822. Frankfurt, Tel 49(69)29 0166. New York, Tel 1(212)848 9200. Chicago, Tel 1(312)876 1200. Los Angeles, Tel 1(213)689 4702. Tokyo, Tel 81(3)213 7311. Singapore, Tel 65(224)3877. Hong Kong, Tel 852 5-221093.



Brisbane waterfront: the Expo helped push up tourist numbers

AUSTRALIA 8

Chris Sherwell looks at the services sector

Learning the lesson of export potential

IT HAS taken a while, but Australians are overcoming their misconceptions about the potential and value of the economy's services sector.

Gone are the days when it was felt you were only producing something worthwhile if you grew it, mined it or manufactured it.

Services now have a 73 per cent share of gross domestic product, making it by far the largest sector of the economy and the biggest employer, with around 76 per cent of the workforce.

But while everyone who has heard about the current account deficit knows that a

Not many realise the services sector is among the fastest growing sectors of the economy

better export performance is essential to the country's future, not many people realise the services sector provides 17 per cent of Australia's export income and is among the fastest growing sectors of the economy.

Indeed, the lesson that services are like commodities or manufactured goods which can be traded internationally is still being learned.

It has been absorbed most tellingly in tourism, which has grown so rapidly it accounts for more than half of Australia's services exports. Thus, passenger and travel services produced export earnings of around A\$4.5bn in 1987-88, out of total services exports of A\$8bn - itself a figure showing that services earnings are close to earnings from manufacturing exports.

The second most important element of the country's services exports is transport, associated with the carriage of merchandise trade.

Being a major trading nation, Australia can earn foreign exchange through the provision of freight and port services. In 1987-88 this amounted to more than A\$2bn.

The third, residual category

of tradeable services covers a range of activities - education, medical services, insurance, legal services, advertising, technical services, consultancy - and, of course, financial services, which are best known because of Australia's comprehensive financial sector deregulation since 1983.

It is these services, which are estimated to contribute around A\$1.5bn, which have become the principal focus of attention in discussion about Australia's services and export potential.

Education of foreign (especially Asian) students is reckoned to offer enormous possibilities, and the experience of Bond University, the first privately-owned university in the country, is being closely watched. The same is true of medicine with an organisation like the Ramsay group of hospitals.

Indeed, what evidence there is suggests that many of the country's services are becoming more competitive in the world market. According to the Department of Foreign Affairs and Trade in Canberra, quoting United Nations sources, Australian firms and companies are among the world's top 20 in numerous industries.

For example, Mr Rupert Murdoch's News Corporation and media group is in the list for publishing. Coles Myer is one of the top retailers and Elders IXL is a major trading company. Also mentioned are TNT in air transport, Mayne Nickless in security transport, the Ramsay group in hospitals and Allen Allen & Hamsley, part of the Australian Legal Group, in legal services.

Beyond this, it is well known that Australia's top three private banks - Westpac, National Australia and ANZ - have each spread their wings internationally. So have other major groups involved in services, like Brambles (transport), Qintex (resorts and entertainment), AMP (insurance), Ansett (aircraft leasing) and the Overseas Telecommunications Commission (telecommunications).

Yet the fact remains that Australia is suffering a chronic deficit in its services trade. The countries which are its biggest

markets - the US, the UK and European Community, Japan, the Asian group of countries in South East Asia and New Zealand - are also its biggest suppliers of services.

In 1986-87, the trade in services component was A\$3.5bn in deficit, or 29 per cent of the overall current account deficit. In 1987-88 it was A\$3.25bn, still 29 per cent. But in the first 10 months of the financial year ending in June, it was only A\$2.4bn, or 17 per cent of the running total.

The need for improvement, as well as the potential, is thus self-evident. But one significant

Education of foreign (especially Asian) students is reckoned to offer enormous possibilities

cant issue for Australia is whether the current Uruguay Round of trade negotiations under the Gatt will reach an agreement to ensure fair terms for trade in services by the target date of 1990.

With one quarter of all world trade now in services, and competition in this sector rapidly intensifying, Australia's chances of using services to overcome its deficit hinge crucially on the establishment and maintenance of a free-trading regime.

The principal complication lies in the concept of "reciprocity", which is far more difficult to apply to trade in services than trade in goods. This is because services are, by their nature, more diverse in their production and distribution, and more varied in the competition regimes under which they operate.

The expectation is that countries involved in services trade, in the long run, will need to harmonise national laws on foreign competition in their service industries. For now, however, the Government is simply describing results so far in the services area of the Gatt negotiations as "positive".

Bruce Jacques reviews rationalisation in the banking industry

Big four put squeeze on foreigners

SINCE 16 foreign banks were allowed into the Australian market in the mid-1980s, the relatively small economy has been chronically over-banked.

With a population of just 17 million people, the country now has some 30 banks, and the latest year has seen the inevitable fall-out from the overcrowding, beginning a rationalisation process that is likely to extend well into the 1990s.

And the biggest casualties look like being the foreigners who enthusiastically rushed into the Australian market, although there is also plenty of manoeuvring among the locals. About the only banks which are not under financial pressure are the big four domestic trading banks which have followed a kind of divide and conquer strategy since the Federal Labor government was brazen enough to open their market to full competition.

The big four - privately-owned Westpac Banking Corporation, the National Australia Bank, the ANZ Banking Group and the Federal Government-controlled Commonwealth Banking Corporation - increased their market share in 1988, leaving both the foreigners and the smaller domestic banks fighting over the dwindling remainder.

The lop-sided structure of the Australian banking market was reinforced in May with the three big private banks all reporting after-tax earnings rises of more than 50 per cent for the March half, despite some nasty bad and doubtful debt problems.

The major Australian banks have also become probably the highest dividend payers of any banking sector in the world with payout ratios averaging nearly 80 per cent in the latest full year and above 50 per cent in the latest half.

Against this, many of the foreign banks have struggled, with UK-based National Westminster the most public confirmation of problems in the sector. The bank slid to a loss of nearly A\$30m in the latest year and has radically scaled down its operations. Another loss maker has been Bank of Singapore, recently taken over by its parent, the Overseas Chinese Banking Corporation.

UK-based Standard Chartered and Barclays also endured big earnings falls,

while Citibank, Chase AMP, National Mutual Royal and BT achieved strong performances, thanks mainly to well-established local bases built before they were formally awarded banking licences.

The market share performance underlying the great disparity in these numbers has been confirmed in most industry research documents, but none has summarised the industry more comprehensively than the annual Pest Marwick Hungerfords banking survey, released early in June.

It showed that the foreign banks have only managed to take about 5 per cent of the local market from the domestic banks over the past half decade, and even that is being won back. The domestic banks

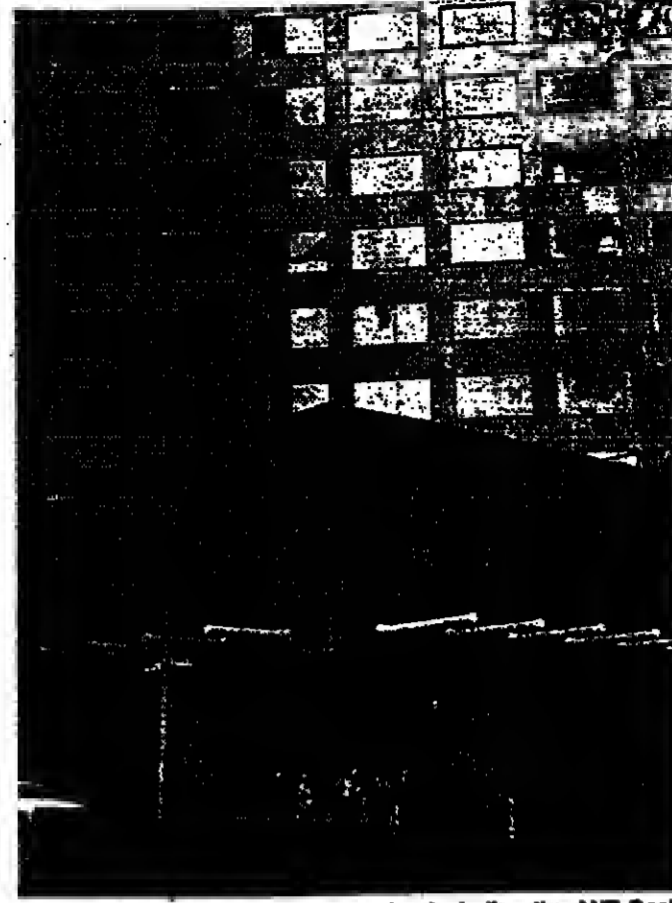
The biggest casualties look like being the foreigners who rushed into the Australian market

had 68.5 per cent of the market at the end of 1984, dipped to 63.5 per cent by the end of 1987, but have since clawed back to 64 per cent.

Pest Marwick Hungerfords' analysts say the big four banks also particularly dominate trading bank business with a market share of 73.7 per cent. "The figures show that after a number of years of aggressive efforts to obtain market share, the foreign banks actually lost market share in 1988, both in terms of assets and profits," they said.

"While the domestic banks' growth in 1988 was far greater than in 1987 (assets increased by 20.6 per cent compared to 14.7 per cent and profits increased by 46.9 per cent compared to 1.3 per cent), the foreign banks' growth was dramatically reduced (assets increasing by 12.2 per cent in 1988 compared to 31.1 per cent in 1987 and profits increasing by 34.2 per cent compared to 311.7 per cent).

"Profitability of the domestic banks continues to far exceed that of the overseas entrants. The domestic banks achieved a return on assets of 0.77 per cent compared to the foreign banks' 0.52 per cent.



The big four domestic trading banks, including the ANZ Banking Group, have followed a divide and conquer strategy

In terms of return on assets, the domestic banks, with a return of 13.47 per cent again more than doubled the foreign banks return of 6.25 per cent. The domestic banks also outperformed the foreign banks across all efficiency measures. However, one ratio in which the foreign banks did achieve a better result is the doubtful debt to receivables ratio.

While the foreign banks clearly have the biggest problems, the smaller local banks are also struggling against their much bigger rivals. The aftermath of the 1987 share crash, and spiralling local interest rates have made some of the smaller fry vulnerable to take over.

Westpac has been first to position as a catalyst for change, by taking strategic stakes in Advance Bank and Challenge Bank, both former building societies. Westpac appears undaunted

by Australian law which says that no single shareholder can take more than 15 per cent of a bank without specific approval from the Federal Treasurer.

Westpac has spent more than A\$50m on its positions and full bids for the two smaller banks would cost more than A\$1.1bn. The bank has effectively paid a deposit for the best seat to influence change at Advance and Challenge, even if it does not bid itself.

But a number of banking analysts believe the pressure on smaller banks is just a side-show to some much bigger take-over possibilities. One emerges from the growing pressure for privatisation of the large number of government-owned banks which have developed from Australia's Federal political system.

Although the Federal Government is proceeding slowly down the privatisation path,

the opposition parties are pledged to sell off the Commonwealth Bank. And some of the states have already made moves towards privatising their comparatively large banks, which collectively control about 21 per cent of the local market.

But international investment bank, BZW, cautioned in a recent Australian banking analysis that rationalisation on a grand scale is unlikely without privatisations or a profitability squeeze on the majors. But BZW says the conditions for this could exist by the early 1990s.

"The changing business environment in Europe (with 1992 approaching) and in the US (with interstate banking regulations being phased out)

The major banks have become probably the highest dividend payers of any banking sector in the world

will mean that overseas growth opportunities will be available to Australian banks and that rationalisation of the Australian operations of foreign banks may occur," the analysis said.

Possible outcomes include:

- The formation of a network of state banks over Australia to compete as a fifth force;
 - The merging of the Commonwealth Bank with any of the big three listed banks, possibly followed by a merger of the other two;
 - The Thatcher-style privatisation of the Commonwealth Bank; and
 - The amalgamation of some former building society banks to form a stronger nation-wide banking network.
- BZW concludes that the major Australian banks are well placed on a world scale, having comparatively manageable exposure to LDC debt, generally strong capital adequacy ratios and earnings per share growth prospects which are comfortably double the average levels in the UK and Europe, well ahead of US competition, and even shading Japanese banks.



RELIABLE, ACCURATE AND TRUE. CUSTODY BY STATE STREET.

Navigating financial waters can be difficult. But with Custody by State Street, you have a better chance of reaching your destination.

We're one of the largest securities custodians in the world, caring for more than \$570 billion.

And we got there by providing quality service - every day. Reliability, innovation, responsiveness, and an attention to detail unmatched in the industry.

Today we're custodian for mutual funds, corporate and union pension funds, endowments, foundations and public funds worldwide. We keep their assets safe, and provide prompt, accurate

information on every transaction. Anywhere in the world.

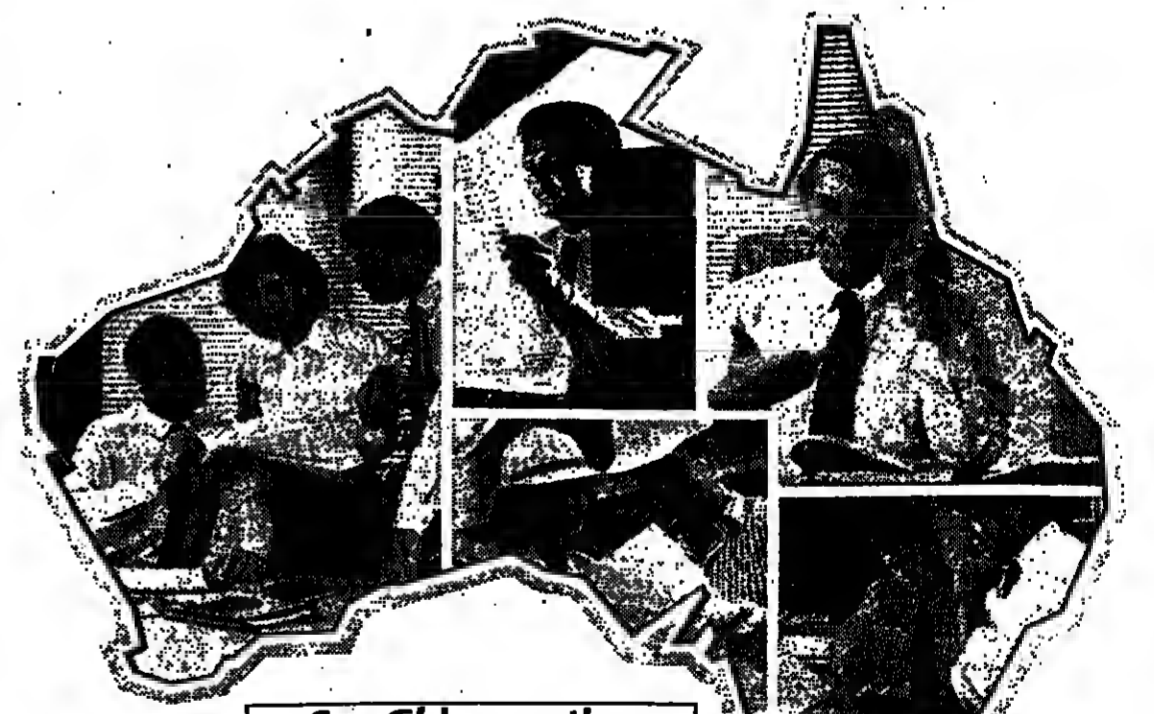
And that is only the beginning. Through advanced technology and innovative systems, we also offer services that let clients track investment performance through on-line access to their account information.

Set a true course with Custody by State Street. For more information, call David W. Miller in London at 01-480-7388. State Street London Limited. Known for quality.

State Street

State Street London Limited, wholly owned subsidiary of State Street Boston Corporation, 225 Franklin Street, Boston, MA 02109. Offices in Boston, New York, Los Angeles, London, Munich, Brussels, Zurich, Sydney, Hong Kong, Member FINC. Corporate State Street Boston Corporation, 1989.

The shape of success for your business.



Say G'day on the 15th July 1989
At the Australian High Commission
London

You know about success. That's why it's time you knew about Australia. And all it takes is a phone call.

The Australian Government is looking for successful business people to bring their entrepreneurial skills, their families and their capital (around £250,000 is the minimum) to our country.

We have a lot to offer: poised right at the edge of the Asia-Pacific basin, we're looking at a huge and expanding market for technology services, raw materials and manufactured goods. Then there is one of the highest levels of disposable income in the world, the superb climate and political stability.

It's an exciting time for Australian business. And it could be an exciting time for you. If you would like to know more about how your business and

Australia could help each other, we'd like to talk to you.

The Business Migration Advice Day is on 15th July. It's your opportunity to meet experts from the governments of New South Wales, Queensland, Victoria, Western Australia and South Australia, and pick up financial advice from three major Australian banks - the Commonwealth Bank of Australia, the Australia and New Zealand Banking Group and the Rural and Industries Bank of Western Australia.

To see how you'll shape up, call us now on the following numbers 01-438 8733/8592/8537 (quoting ref. F72).



Think big. Think Australia.

AUSTRALIA 9

Bruce Jacques observes the futures market's coming of age

Careful strategy leads from obscurity to a top-ten place

FEW SECTORS of the Australian economy have benefited more from deregulation of the financial system than futures trading.

SFE attempt an expensive link with the London International Financial Futures Exchange (Liffe) and US-based Comex, trying to capture trade in the Asian time-zone.

other in the world, growth in the Japanese futures industry, and the spin-off for other markets, may well take them to the leading position in the 1990s," Hoeking says.

Mr Hoeking sees his other main strategy - moving downstream into clearing and settlement - as an important balance to the volatility of commission income for SFE members.

Just four years ago, the Sydney Futures Exchange (SFE) was over the moon when annual turnover touched one million contracts.

Bank bill and Australian government bond contracts are by far the SFE's two most active traders, followed by their corresponding options contracts, and despite slack stock exchange turnover, the SFE also has an active contract on the country's main share indicator, the all ordinaries index.

"We don't expect the Japanese to lead our contracts, but we've got more than 20 years of futures experience which they don't have, so we can position to ride on their back. We've got some unique advantages. Just because Tokyo is headed towards being the biggest exchange, doesn't necessarily mean it will be the best at servicing clients, especially non-Japanese."

But for Mr Hoeking, it is not just the exchange wanting to flex its independent muscles. He believes the change is necessary to take the exchange into new business areas.

A careful strategy followed by the SFE administration has seen the exchange emerge from the relative obscurity of rural-based contracts to a position in the world's top 10 futures exchanges by volume.

The Australian economy has easily lent itself to this growth, because deregulation has created a highly volatile economic climate with an unstable currency and large interest rate swings - conditions which are anathema to most businesses, but bread and butter for the futures traders.

Exchange chief executive Mr Les Hoeking is an enthusiastic observer of Asian futures market development, especially in Japan. He notes that the US has enjoyed 15 years of strong futures growth, and in the past half decade European exchanges have also won a slice of the action.

"The 1990s breed of futures investor will be far less interested in how the commodity is traded than how it's cleared and settled. And if things get tough - say there is some sort of crash - those who control clearing and settlement will be the most secure."

The system appears to threaten the brokers on two main counts: it could undercut the stock exchange on cost because of lower overheads and also offers subscribers the ability to deal in overseas as well as Australian shares.

The SFE's success owes a lot to an ability to admit a mistake. In 1986, the exchange tried to hitch its star to the wagon of overseas-based contracts, notably gold, US Treasury Bonds and Eurodollar time deposits. This saw the

more trades to back offices which are ill-equipped to handle them. "About 30 per cent of the volume in Australian stocks is traded overseas not because of the SFE's issue, but because dealing is too expensive and settlement procedures too cumbersome."

Johnston calculates that back-room costs in Australia are about three times the level in the US. "In our experience, few Australian brokers even know what their settlement costs are," he says.



LIKE MOST of its overseas counterparts, the Australian stock market is still operating in the shadow of the October 1987 crash - perhaps more so, because Australia was hit harder. The antipodean reliance on resources and entrepreneurial issues ensured that.

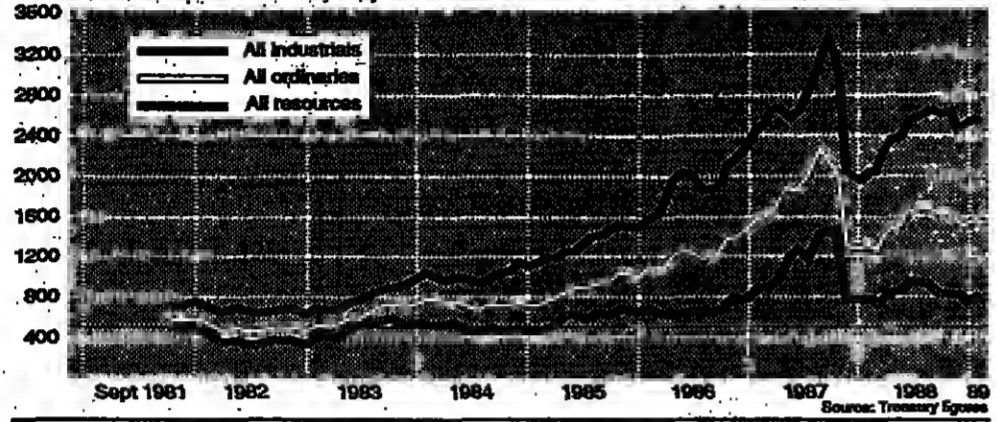
Things will get worse before they get better

The stock market is still shell-shocked

Brokers in crisis

Australian stock market indices

Monthly averages, 31 December 1979 = 500



But far more worrying to the Australian securities industry is a huge fall in turnover which has cut stockbrokers' income to crisis levels. Daily share turnover was running comfortably above \$500m in the months before the crash, but has since declined to around \$150m.

Inexplicably, this slump in volume was accompanied by a marked increase in the number of brokers operating locally. For a while, the industry tried to defy the very cost-cutting measures its analysts routinely demand of listed companies.

Deregulation, and the opening of the industry to outsiders brought a rush of overseas-backed groups into the broking game, swelling the number of brokers from just over 100 in the mid 1980s to 114 at the peak of the market. Some of the newcomers are major bank-backed groups with long pockets and a matching long view of the industry. But an increased number of brokers chasing a declining amount of business could only ever have one result.

The surprise was that the shake-out took almost a year to occur. Some brokers had been trimming staff since the crash, and a couple of smaller firms either closed their doors or merged in 1988. But the first sizable casualty didn't emerge until May this year.

And sadly, the old adage was proved that when the brokers themselves start to seek public listings, the peak of the boom is near. Jacksons became the first local stockbroker to do so, just months before the share crash. The company, which has long been a specialist in the more speculative mining floats, fell almost immediately onto losses, and after vain attempts to rationalise, was placed in receivership.

There is still a possibility that the broker's business, once among the top 10 in Australia, will be snatched up by an industry colleague, but the real worry is whether any other local brokers are likely to go the same way.

There seems little doubt - in the absence of a rally which

brings international investors flooding back to the Australian share market - that things will get worse before they get better. And one of the major reasons is the inefficiency which lingers from stockbroking's former "club" atmosphere.

Byram Johnston, an Australian consultant with international accounting firm Arthur Andersen, rates Australian stock broking as one of the world's most inefficient industries. Johnston should know. He personally provides accounting services to more than a quarter of Australia's stockbrokers, and emphasised the industry mid-boom by revealing a collective \$23m overdraft which was bound to cause trouble when the crash came.

Johnston estimates that the Australian stock broking industry is losing money at an annual rate of about \$100m because commissions and other fees don't cover the comparatively high fixed costs that go with set salaries and expensive electronic equipment.

He is particularly critical of the industry's settlement systems: "The infrastructure, where settlement is still manually intensive and flooded with paper, imposes this inefficiency," he says. "It must be abolished and replaced with a fully automated system."

Johnston is also critical of the industry's attempts to introduce a computerised screen trading system known as Seats: "In a sense, Seats is simply making the problem worse," he says. "The market is now equipped to deliver

more trades to back offices which are ill-equipped to handle them. "About 30 per cent of the volume in Australian stocks is traded overseas not because of the SFE's issue, but because dealing is too expensive and settlement procedures too cumbersome."

Johnston calculates that back-room costs in Australia are about three times the level in the US. "In our experience, few Australian brokers even know what their settlement costs are," he says.

Facing this sort of financial dilemma, the last thing Australian stockbrokers need is the threat of a rival market taking their business away. But they're now facing just that on two fronts.

First, local institutions are demanding their own Seats trading terminals, hitherto the exclusive province of the securities dealers. The brokers are so far refusing. They say it's only a short step from there to the institutions effectively creating their own market.

The institutions counter by warning that if they're not given access to an efficient and cost-competitive trading system, they'll increasingly bypass the brokers and trade direct with each other, anyway.

Simultaneously, the Australian stock exchange is facing a threat by the UK-based Reuters group to launch a rival market. Reuters has already applied to the National Companies and Securities Commission for exempt stock exchange status to launch its Instanet trading system in Australia.

YOU NAME YOUR PRODUCT. WE'LL HELP YOU PRODUCE IT.



APV is the undisputed leader in process technology for food and drinks industries worldwide. Our experience in processes, system automation and equipment design and manufacture is comprehensive - and unrivalled. We provide a unique combination of process knowledge and engineering design skills. From baking to confectionery and dairy products to brewing. From aseptic processing to food freezing, from ingredient specification to final packaging. For instance, APV in Australia, working with

CSIRO, has pioneered a revolutionary continuous process for Cheddar cheese called APV SiroCurd. Increasing yields by up to 8% is just one of its advantages and the process has been sold on a commercial scale around the world. Many APV innovations have become industry standards. And there are plants custom-built by APV throughout the world. For more specific information contact us at one of the addresses below.



World leaders in process technology.

APV plc, 2 Lygon Place, London SW1W 0JR. Tel: 01-730 7244. Fax: 01-730 2860. Telex: 925465. APV Baker Pty Ltd, 10 Blislington Street, Springvale, Victoria 3171, Australia. Tel: 03 548 2222. Fax: 03 548 1965. Telex: 30050.

Invest in the lucky country

Australia is called the lucky country for many excellent reasons. The country's mining and agricultural resources have made it very wealthy.

Over recent years Australian companies have prospered, so much so that many are now expanding internationally.

Australia is one of the countries of the booming Pacific rim. The lucky country indeed, and one well worth investing in. You can get more information by contacting the Australian Stock Exchange.

- Australian Stock Exchange (Adelaide) Limited, 55 Adelaide Street, Adelaide SA 5000. Australian Stock Exchange (Brisbane) Limited, 125 Eagle Street, Brisbane QLD 4000. Australian Stock Exchange (Sydney) Limited, Level 9, Stock Exchange, 65 Macquarie Street, Sydney NSW 2000. Australian Stock Exchange (Melbourne) Limited, 31 Collins Street, Melbourne VIC 3000. Australian Stock Exchange (Perth) Limited, 60 St George's Terrace, Perth WA 6000. Australian Stock Exchange (Sydney) Limited, Exchange Centre, 20 Bond Street, Sydney NSW 2000.



AUSTRALIAN STOCK EXCHANGE LIMITED

LINTAS MELB MAS 1553

AUSTRALIA 10

Paul Taylor on developments in broadcasting and print media

New vitality follows far-reaching changes

FEW VISITORS to Australia can fail to be struck by the choice and vibrancy of Australian broadcasting. The air waves are positively humming.

This new vitality owes its origins at least in part to a massive upheaval which has taken place in the broadcasting and print media in Australia - it is an industry emerging from an unprecedented period of restructuring brought about by far reaching regulatory changes.

At the end of 1986, the Government redefined the rules for media ownership in an attempt to provide Australians with more choice, particularly in broadcasting, and promote competition in what heretofore has remained a heavily concentrated industry.

Under the new rules media owners were forced to choose between print or the airwaves. Aside from banning cross-media ownership in the same geographic area for new entrants, the new law made sweeping changes to radio ownership rules and, most crucially, swapped a two-station ownership limit for television operators for an "audience reach" rule which, after some political squabbling, was set at 60 per cent.

This means a television operator can own as many stations as it wants, providing the stations together do not broadcast to more than 60 per cent of the Australian population. Given the heavy population concentrations in the state capitals the rule effectively means a television operator can own stations in four out of the five major metropolitan areas.

Within 18 months of the new legislation, the corporate landscape of the Australian media industry had been redrawn. In television, when the dust had settled, three metropolitan commercial networks - channels Seven, Nine and Ten - all with new owners, had emerged competing directly with each other and the publicly funded Australian Broadcasting Corporation, which operates

national and local television and radio services SBS, the multi-cultural special interest channel.

The old television barons, Mr Kerry Packer, Mr Rupert Murdoch and the Fairfax family sold most of their television and radio interests and chose the print media. Into their places stepped a new breed of television owners, Mr Alan Bond, Mr Christopher Skase, and Mr Frank Lowy.

The immediate challenges for the new owners have been to cut costs and pare down the mountains of debt they took on at pre-crash prices - while slugging out a ratings war.

There have been other problems, too. Mr Bond, who acquired the top-rated Channel 9 stations from Mr Kerry Packer for A\$1.1bn, is battling with the Australian Broadcasting Tribunal over whether he is a "fit and proper person to hold broadcasting licenses."

The ABT, whose final findings were still awaited earlier this month, could force him to sell the television stations or impose tough conditions on the licenses. He also faces the cost of increasing local programming content on his stations in line with soon-to-be toughened ABT rules.

Channel 7, put together by Mr Skase's Quintex group from the Fairfax and Holmes a Court television interests, and channel 10, owned by Northern Star, a holding company controlled by the Lowy family through the Westfield group, also face problems with the ABT because recent television station purchases have taken them over the 60 per cent audience reach limit.

To help satisfy their growing need for programming material, all three metropolitan networks have links with Hollywood film companies. Most spectacularly, Quintex recently paid A\$11m for Mr Kirk Kerckorian's MGM/UA Communications group. These deals position them for the next round of legislative changes affecting

television in the country's vast regional areas. Outside the major cities, most Australians can only receive ABC and one locally run commercial channel. But under new "equalisation" rules coming into effect over the next three years the local commercial station monopoly is to be broken. The aim of the equalisation plan is to bring at least three commercial stations to all television sets in New South Wales, Queensland and finally Victoria by aggregating existing small markets into larger regional ones and allowing stations to beam into adjacent areas.

For the regional television stations, including several emerging regional groups like Ramcorp, which has built up a nine station network reaching 30 per cent of the population and is on the point of acquiring two more from Quintex, it will require considerable capital expenditure. Ms Amanda Wilson, media analyst at Ord Minnett, the Sydney stockbroker firm, estimates the capital expenditure needed to put in new transmitters to extend coverage over Australia's often rugged terrain will cost each station between A\$15m and A\$25m.

The need for more programming to supplement local material is expected to throw the newly competing regional stations, which have until now been able to "cherry pick" the best rated shows from the metropolitan networks, into affiliate relationships with their big city counterparts.

While equalisation will eventually bring more stations to small towns, the East it will not affect Tasmania or the vast, thinly populated areas of Western Australia, South Australia and the Northern Territory. In these areas, outside the major



Long-established TV barons, Rupert Murdoch, left, and Kerry Packer were among those who sold many of their Australian TV and radio interests in favour of the print media.

cities, the populations are too small to support aggregation so the government is looking at alternative options - including extending existing satellite-delivered television services.

Similar radical changes are underway in radio broadcasting. Despite the late arrival of FM radio, Australian radio broadcasting is highly developed and very competitive. In Sydney alone there are 30 stations of which 10 are commercial.

The rules now allow for ownership of one station in any metropolitan market and up to half the stations in a state within an overall limit of 16 stations nationwide. At the same time, the Government is undertaking a phased expansion of FM licences. In print, the oft-voiced public concern is over ownership concentration. The newspaper industry is now dominated by two groups, Mr Murdoch's News Corporation and, to a lesser extent, by the John Fairfax group.

In the wake of his A\$2.3bn takeover of the Herald and

Weekly Times group, Mr Murdoch is generally accepted to control between 60 and 70 per cent of Australia's print circulation including big city dailies like the Sydney Daily Telegraph and Melbourne Sun in addition to a string of highly profitable suburban newspapers. In the current financial year Ord Minnett estimates News Corporation will record trading profits of about A\$145m on the Australian newspapers, up from A\$113m in 1988, and a further A\$68m from magazines and printing.

The current high profitability of the Australian press reflects the boom in property and classified advertising, factors which have also helped the drastically pruned Fairfax group to stay afloat. While the group's flagship daily newspapers, the Sydney Morning Herald, (Melbourne) Age and Financial Review are all believed to be big money spinners they essentially represent what is left of the old Fairfax media empire following the A\$2.6bn takeover of the group by Warwick Fairfax, the 27-year-old Harvard educated family junior, in 1987.

In the wake of the extraordinary bitter takeover battle for the group, Mr Fairfax was forced to sell over A\$1bn in assets including radio and tele-

vision stations to reduce the interest burden on A\$2.5bn in debt. Last autumn he negotiated a debt refinancing package, the details of which remain hazy.

Mr Packer is undisputed king of the final sector of the Australian media market - the magazine business - having sold out of broadcasting. His stronghold is such that further expansion by smaller rivals like News Corporation looks unlikely. Australia has the highest per capita magazine consumption rate in the world. By some estimates there are about 1,400 regular magazines including some like The Australian Women's Weekly with circulations of over 1m in a population of just 16m.

Overall the key players appear to have staked out their ground in the dynamic Australian media industry. But ahead lies further uncertainty as the regulatory framework continues to evolve and the pace of technological change quickens. In television broadcasting, in particular the next big challenge could come from direct broadcast satellite, or cable delivered pay television - a market that government regulators and media analysts alike believe could take-off in the early 1990s.

Chris Sherwell analyses the property market

An end in sight for the boom

AUSTRALIA'S boom-and-bust mentality is not confined to its miners, farmers or share market players. The affliction also looks like hitting the property sector, which has enjoyed one of its greatest surges over the past two years but expects a sharp reversal over the next

two years. Care is required in analysing the Australian property market because it is so stratified. What is happening in some metropolitan centres, such as Sydney or Melbourne, may not be happening in others, like Brisbane, Perth or Canberra.

Likewise, distinctions must not only be drawn between residential and commercial markets, but, within the latter, between the office, retail, industrial and hotel sectors. These, too, experience their own cycles, and they only occasionally coincide.

To a large extent the recent boom reflects just such a coincidence. But the causes go deeper. The principal factor in the market for central metropolitan office space was the deregulation of financial markets, which came on the back of a general expansion in the international financial sector.

Strong demand from banks, brokers, legal firms, accountancy firms and others servicing the financial sector collided with an acute shortage of prestige office space. Even the October 1987 crash, which punctured some of these groups' ballooning fortunes, left the commercial property market virtually unscathed.

Far from halting proposed developments and dissolving fears of an over-supply of space, the boom gathered momentum. One reason was the delay in the arrival of the economic recession. Another was the flood of money into the banks, which had to find a home. A third was the ongoing marketing of property trusts which added to the finance available for property development.

Australia also retained its attraction for foreign investors, particularly the Japanese, seeking an outlet for their funds in the Pacific

region. Australia's tourist sector, for example, has been the fastest-growing in the OECD, and billions of dollars - much of it from foreign sources - has been invested in the construction of hotel rooms in the various state capitals and resort areas.

Lately, however, the bright outlook for commercial property - including, some believe, the tourist-oriented hotel and resort sector - has begun to fade. The building and construction industry has been a major component of Australia's recent economic boom, and the Government has responded by tightening

monetary policy. With borrowing rates moving above 20 per cent, a slowdown is inevitable. Last month, the forecasters BIS-Shrapnel noted that non-dwelling building approvals were continuing to grow at a "phenomenal" rate earlier this year. March quarter approvals were 39 per cent above the March 1988 quarter, and 91 per cent of the increase was accounted for by offices.

But BIS-Shrapnel called this the "last fling before the market turns down". It expects the non-dwelling building sector nationally to begin to decline by the September quarter, and says the fall will be particularly severe in commercial development. Most other analysts agree, differing only in their estimates of future over-capacity.

Their explanation is straightforward. Apart from the Government's high interest rate regime, the reduced yields from property investment and the statistical inevitability of over-supply, they cite three other factors - rising construction costs, increasing problems in winning city planning approvals and the costly demands of prospective tenants for special deals.

As the market becomes demand-led rather than construction-led, analysts expect vacancy rates in Sydney's central business district to rise above 10 per cent by 1992. In Melbourne, they are forecast to go even higher because a flood of office completions is due to hit the market by 1991. In Brisbane, on the other hand, the vacancy rate approached 10 per cent last year, and this is expected to drop.

The market for retail shopping property, though vulnerable to an overall economic downturn, is reckoned to be less brittle because it is exposed to other factors apart from the general state of the economy, such as the extension of shopping hours and the shift to suburban shopping malls. But as with office space, location and quality remain prime considerations.

In the residential housing sector, where the individual prosperity which followed the expansion of the financial sector stimulated a dramatic surge in prices, the share market crash and the record 17 per cent level of mortgage rates have both weakened the head of steam which had built up.

But here, too, there are extraneous forces underpinning the market's buoyancy: the re-introduction of a tax break encouraging investors to buy and rent out second houses, a general land shortage in the metropolitan areas, the increasing size of the population because of natural growth and immigration, and the aging of the population, which is encouraging the development of retirement villages and "secure" estates.

One new focus of controversy in the Australian property market is the growing presence of Asian investors following the federal government's relaxation of guidelines for foreign investment. Vocal objections have been made over investment, especially Japanese investment, in tourist, ranching and real estate projects. Canberra has tightened its rules over residential investment, and the Queensland state government demanded rather than con-

BLAKE DAWSON WALDRON LAWYERS

SYDNEY MELBOURNE PERTH CANBERRA SINGAPORE PORT MACQUARY

For many international corporations now active in Australia, an early and continuing point of contact has been the law firm BLAKE DAWSON WALDRON (or its predecessors Blake & Riggold and Dawson Waldron). It is one of Australasia's largest legal firms. The firm's practice commenced in 1841 in Melbourne and 1881 in Sydney. There are now over 300 lawyers in seven offices in Australia, Singapore, Papua New Guinea and its associated office in Indonesia.

The firm is particularly well known both within Australia and internationally for its involvement in banking and investment banking transactions, debt and equity issues, foreign investment and securities industry regulation, technology transfer and communications. The firm's clients include Australasia's largest businesses in all fields of commerce and industry.

Air-conditioning industry Joint venture partners sought

Australian based manufacturer in the air-conditioning industry (listed on ASX) seeks joint venture partners for Australian market. Joint venture partners are also sought for other regions throughout the world.

The Chairman, Mr Blain, will be available for contact: 15/19 June in London at Hotel Rembrandt - Telephone 01-589 8100. Thereafter please contact on fax no. 010 61 42 714 256

Thinking of expanding through export? Make it in Australia. Business opportunities abound in Australia's Northern Territory. Australia's first and only Trade Development Zone - an export oriented, duty free manufacturing precinct - has been established in the Northern Territory's capital city, Darwin.

Dominguez Barry Samuel Montagu Limited Leading Market Makers in Australian Dollar Fixed Income Securities. Dominguez Barry Samuel Montagu Limited specialise in economic advice and quantitative research on the Australian market.

Australia - Getting down to business. Australia has the right climate. For business, for investment and for lifestyle. AUSTRADE is your gateway to this land of opportunity. Offering advice, assistance and contacts for your investment strategies.

AUSTRALIA 11



Tasmania's Rock Island Bend on Franklin River: everything in the picture would be submerged if plans for a dam were approved

Paul Taylor traces the growth of the 'greenie' movement

Environmental balancing act

THREE are not many issues that make leisure-loving Australians hot under the collar. But pollution and the environment is rapidly becoming one of them.

Sydneyers woke up to the environment when they found their favourite beaches, including famous Bondi, were polluted by sewage. In New South Wales and Tasmania the debate is about forestry and the side-effects of paper production.

Elsewhere concerns range from soil degradation on a massive scale to the unsightly impact of open-cast mining, the country's uranium policy and the impact tourism could have on areas such as the Great Barrier Reef. Even Australia's signing of an international convention on mining in Antarctica now looks doubtful because of environmental concerns.

The "greenies", as Australian environmentalists are called, are already having a significant impact on national and local politics. In Tasmania, where environmentalists have successfully helped scupper several major projects, includ-

ing most recently the proposed A\$1bn Wesley Vale pulp mill plan, five greenie-backed independents hold the balance of power between the Liberal government and its Labour opposition following elections last month. At the Federal level the major parties are vying with each other to prove they are the most "environmentally friendly".

But for a resource-based economy like Australia's the growing power of the conservationists poses serious challenges for the future. In particular it is forcing the Federal and State governments, often themselves on different sides of the fence, to face up to the competing interests of developers and conservationists.

The solution, many believe, is agreement on a more structured national policy towards development and the environment. But even this is not easily achieved in a nation where the rights of states are jealously guarded and where the constitution and taxation policy dictates that the economic interests of commonwealth and states may often be at variance.

In Queensland, for example, the mining industry pumps A\$650m a year in royalties and transport taxes into the state coffers - the largest source of state non-federal revenues for the state. "Politically they can't afford to lose it," says Mr Michael Pinnock, executive director of the Queensland Chamber of Mines.

And while the states have a natural interest in overseeing mining activity (after a developer's Environmental Impact Statement has been approved) it is the Federal Government that issues export licences.

Similarly, under Australia's constitution the only way that the Federal government has been able to establish control over some park areas has been by invoking its foreign policy powers and seeking to have them listed under Unesco's World Heritage Scheme. This has led to the bizarre spectacle of Federal and State government delegations arguing opposite cases before Unesco in Paris.

However, some attempts are being made to lay down a more coherent framework within which competing interests can

be evaluated if not reconciled. The most important of these initiatives is probably the government's recent decision to set up a Resources Assessment Commission.

The commission is charged with establishing a national database of resources and holding public inquiries to determine broad guidelines covering land use. Rather than examining specific project proposals the commission is expected to try and provide an agreed basis for decision-making, taking into account costs and benefits.

Its first reference is likely to be the Australian forestry industry. The hope is that such a framework will enable future decisions to be taken after informed debate rather than in the heat of an emotional moment. But even with its limited objectives the new commission does not face a smooth ride. Environmental-pressure groups such as the Australian Conservation Foundation (ACF) are deeply suspicious of the Commission which they fear will be biased towards developers.

"It does not resolve the fundamental conflict which is

political," says Mr Bill Hare, deputy director of the ACF which would prefer the establishment of a national protection agency.

The central issue for Australia's primary industries in the environment debate is over land access and use. It is a battle being fought with often wildly contradictory claims. For example, the greenies claim that in the past 200 years more than half Australia's native forests, including 75 per cent of its rainforests, have been cleared. But industry, backed by the state governments, say this is a huge exaggeration.

From the other side the Australian Mining Industry Council claimed last year in a document titled "Shrinking Australia: The Problem of Access to Land" that almost 25 per cent of Australia's land surface was either severely restricted or closed to new

'People are becoming more aware of the damage being done'

exploration or mining activity. The council claims the figure is even higher today but the ACF and other environmental lobby groups say the figures have been falsely presented and that in many "locked up" areas not only exploration but mining activity is already taking place.

"We would be very pleased if 25 per cent was locked away," says the ACF's Mr Hare. "We

maintain the true figure is less than 5 per cent."

The divisions are equally sharp over other issues. The mining industry maintains it has a good record on restoration: the conservationists say the record is bad, and for the moment they appear to have the upper hand. In Queensland three new mineral sands projects have been closed down or never started because of environmental pressure. A handful of other environmental "hot spots" and big projects could put these competing claims to the test.

In the mining sector, Northern Territory's Kakadu, a park the boundaries of which have been extended into what mining industry officials call "clapped out buffalo country", is fighting for new exploration rights and for the go-ahead to be given to BRP's huge Coronation Hill gold discoveries bordering the main park.

In pulp and paper, despite the demise of Wesley Vale, a planned joint venture project between Canada's Noranda Forests and Australia's Northern Broken Hill-Peko which would have added A\$540m a year to Tasmania's exports, new pulp mill plans are likely to be put forward in both Tasmania and Victoria. In tourism, too, the rapid growth of Australia as an international tourist destination has prompted concerns about its impact on areas such as the Great Barrier Reef where strict regulations, including hefty fines, are already in force for unauthorised coral collectors.

Mr Hare and others in the ACF maintain that the recent surge in greenie support reflects the fact that "people are becoming more aware of the damage that is being done to the earth." Industry officials acknowledge that conservation is important but, like Mr Colin Myers of mining group MIM, insist that "we have to strip away the confrontation" in order to achieve "sustainable development". Without compromises some in the primary industries sector warn this future could be bleak.

Although the greenie bandwagon is rolling in Australia, the conservationists still have problems. The 20-plus environmental lobby groups, including the ACF and more radical Wilderness Society, are fragmented and their membership is small in absolute numbers. The ACF has just 15,000 members although it claims a much broader group of supporters.

In an effort to overcome differences and forge a new unified policy the groups got together last month at a conservationists' summit in Canberra and agreed to put forward a united front at the next Federal elections. One key decision they still have to face is whether to continue to operate as lobby and pressure groups, backing any candidate at election time who espouses their causes, or to try and form a coherent political party to fight elections.

So far, although contact and coordination between the groups is growing, they seem happy to stay on the fringes of mainstream politics. The con-

servationists also face the challenge of shuffling off their widely held but hotly disputed image as "a small group of middle-class east coast intellectuals" and making inroads into the more conservative farming and industrial workforce by persuading them that the choice is not between a clean environment or jobs.

Ultimately the battle the greenies are waging is one over the future of Australia and its economy. Whatever the outcome they cannot be ignored, but the challenge will be to find ways in which valid environmental concerns can be accommodated.

Property

Continued from Page 10

has set up a foreign land register, the first of its type.

But in fact, Australia remains heavily dependent on foreign investment to develop its economy and overcome its chronic balance of payments problems. It is also an attractive place for foreigners to invest in property. As the Foreign Investment Review Board's figures show, almost A\$10bn-worth of foreign-related investment went into urban real estate in the year to June 1988. Another A\$2bn of foreign investment went into tourism-related industries, and A\$230m into rural properties.

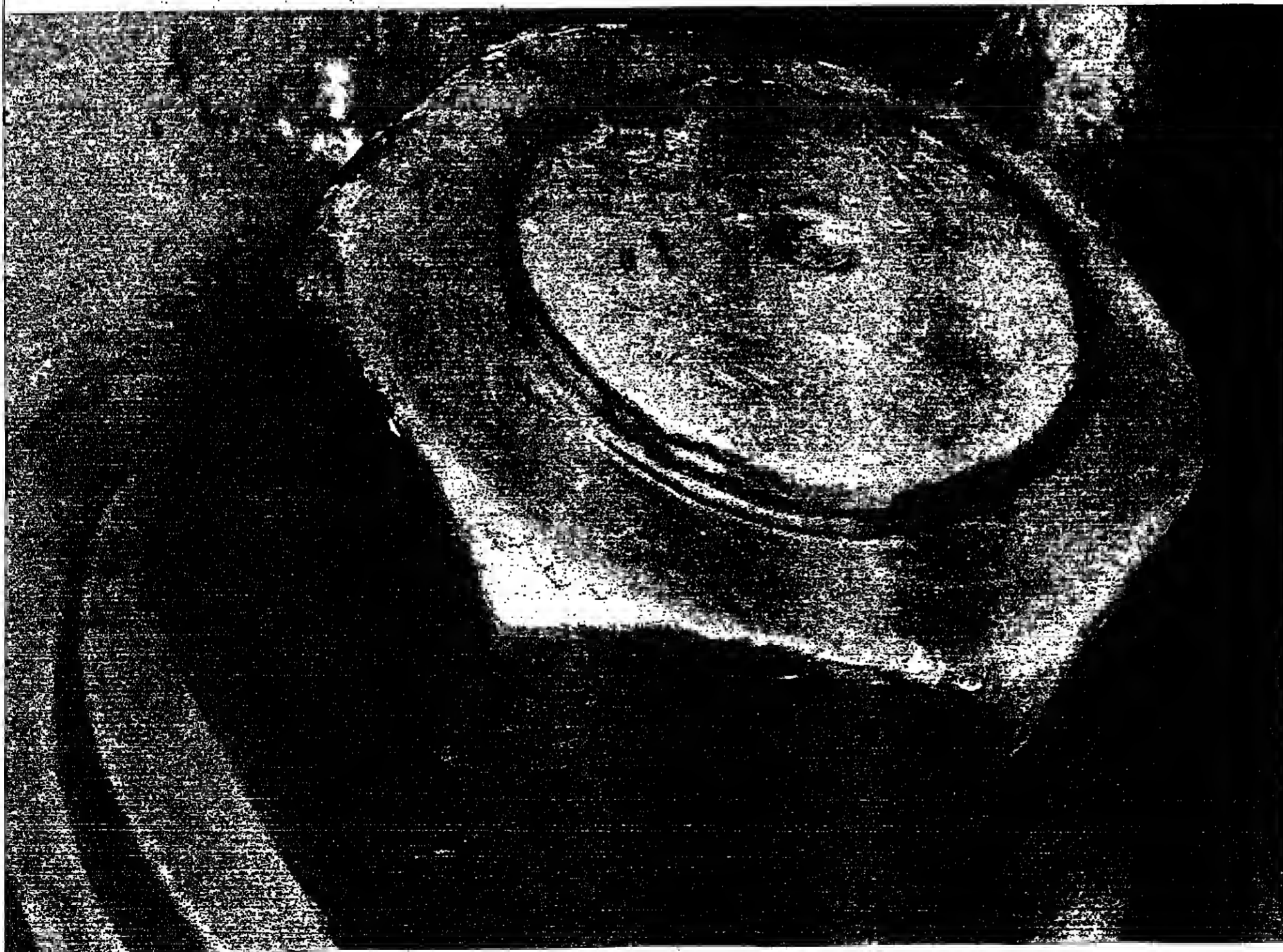
For good ideas
read between the lines

Kleinwort Hattersley Securities

Contact Cemile Eyi on 01-702 0251

Kleinwort Hattersley Securities Limited - a member of TSA and of the Australian Stock Exchange

Local strength. Global span.



Importing wool from Wagga Wagga. Selling computers to Sydney. Setting up a chemical factory in Perth. To make the best of trade and finance opportunities in Australia, you need a bank that understands the market.

For twenty years the HongkongBank group has been helping business ventures in Australia. The group's trade and financial experts, long immersed in the Australian market-place, bring practical knowledge and experience to provide solutions to your problems.

And with over 1,300 offices in more than 50 countries linked by an advanced Global Data Network, HongkongBank is your truly international partner.

Contact the main office of HongkongBank of Australia at 99 William Street, Melbourne. Tel: (03) 619-0388; our London Office at 99 Bishopsgate, London EC2P 2LA. Tel: (01) 638-2366; or your nearest office of the HongkongBank group.

Knowledge of every facet of the Australian market. And a global reach. That's our strength.

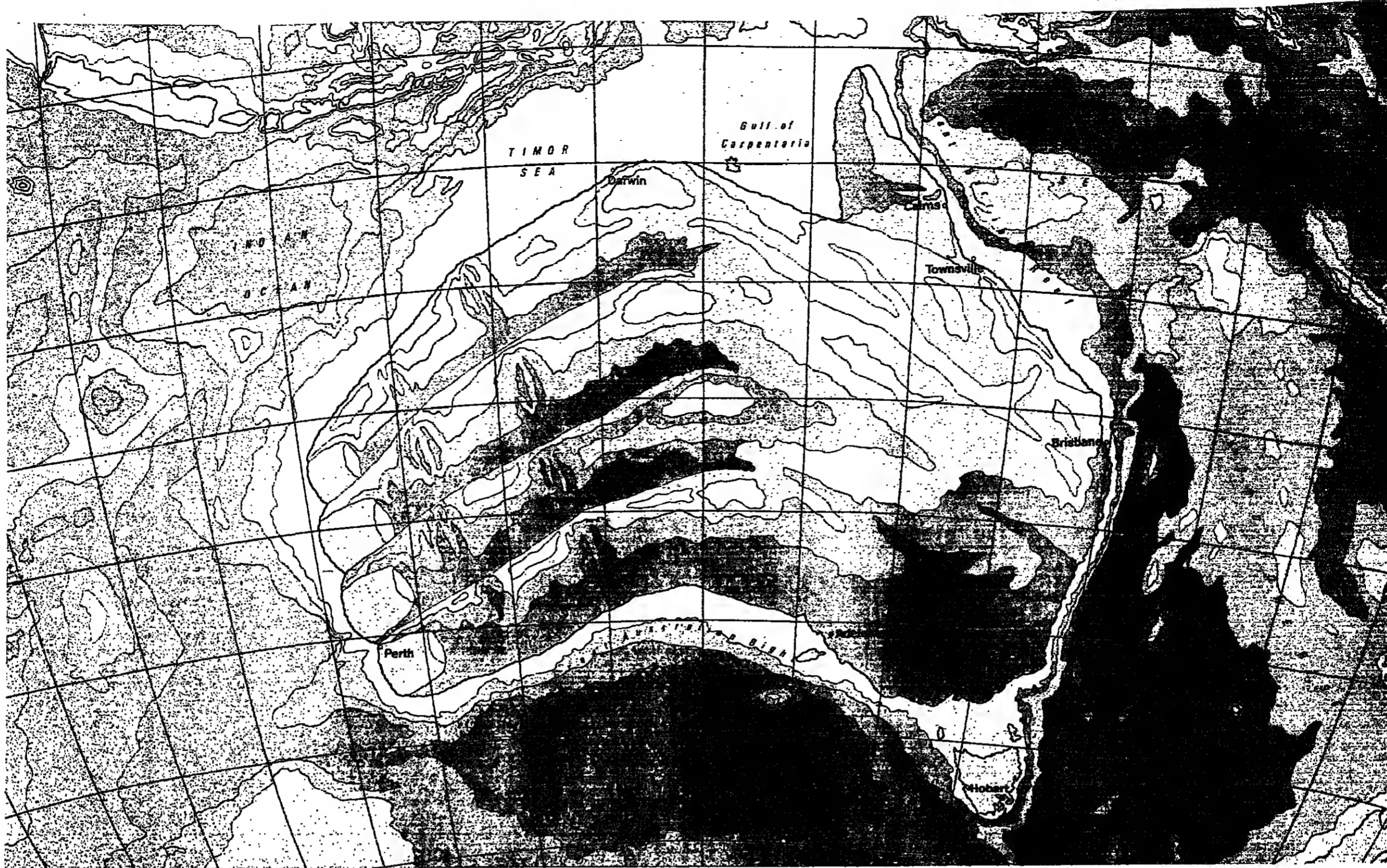
HongkongBank
The Hongkong and Shanghai Banking Corporation

Marine Midland Bank • Hang Seng Bank
The British Bank of the Middle East • HongkongBank of Australia • Hongkong Bank of Canada

Wardley • James Capel • C.M.&M.
Equator Bank

Carlisle and Gibbs Insurance Groups

Fast decisions. Worldwide.
CONSOLIDATED ASSETS AT 31 DECEMBER 1988
EXCEEDED US\$113 BILLION.




NO OTHER AIRLINE KNOWS AUSTRALIA SO WELL.

But then, no other airline flies to as much of it as we do. Or flies there as often. (There are 10 departures every week, to 9 different cities.)

When you come from a country the size of a continent, you get to learn a thing or two about long distance travel. One of the things being that the best way to make a long journey easier is to make it shorter.

So we've chosen the fastest routes, with the fewest stops. And once on board, you'll find that we do that little bit more to help the time fly.

Perhaps that's why more people choose to travel to Australia with Qantas than with any other airline. Or perhaps it's because, to us, Australia isn't just another destination. It's home.  **QANTAS**